

## **Building on success**

Accelerating replacement of the light rail fleet

January 23, 2019
Engineering, Maintenance, and Safety Committee
Citizens' Advisory Council

## Why we need more new rail cars

- Overcrowding and an unreliable fleet regularly impact rail service
- Limited number of cars—decreases ability to meet growing demand
- Aging fleet fails to meet reliability goals, increasingly difficult to maintain
- Escalating operating costs to provide and maintain existing service levels

### Approach: what got us to this point

- A focus on lessons learned from prior procurements pursued improved maintainability and operational improvements
- Multi-generational contractual approach tied to agency and city growth plans and environmental targets
- Leveraged specialized knowledge of vehicle manufacturers
- Introduced latest technology and design standards
- Policy makers delivered on funding
- Engaged key stakeholders from onset of process in collaborative design effort



# Competitive selection of reliable vendor

- Competitive bidding process
- Selected vendor—Siemens Mobility—with reputation for quality
- Established unprecedented levels of reliability
- Aggressive delivery schedule
- Priced lower than other comparable manufacturers
- Integrated stakeholder input
- Approved by FTA and CPUC



## Original procurement timeline

|                      | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
|----------------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| Central Subway       | 24   |      |      |      |      |      |      |      |      |      |      |      |      |      |
| Warriors             |      | 4    |      |      |      |      |      |      |      |      |      |      |      |      |
| Short-term expansion |      |      | 40   |      |      |      |      |      |      |      |      |      |      |      |
| Replacement          |      |      |      |      | 151  |      |      |      |      |      |      |      |      |      |
| Long-term expansion* |      |      |      |      |      |      |      |      |      |      |      | 45   |      |      |

<sup>\*</sup>As yet un-executed option

## **Promises Kept**

- First car delivered to San
   Francisco in under three years—
   January 2017
- Maintenance teams prepared and tested cars to make them revenue ready
- First car enters service in November 2017
- First phase on track—all 68 vehicles delivered—by fall 2019



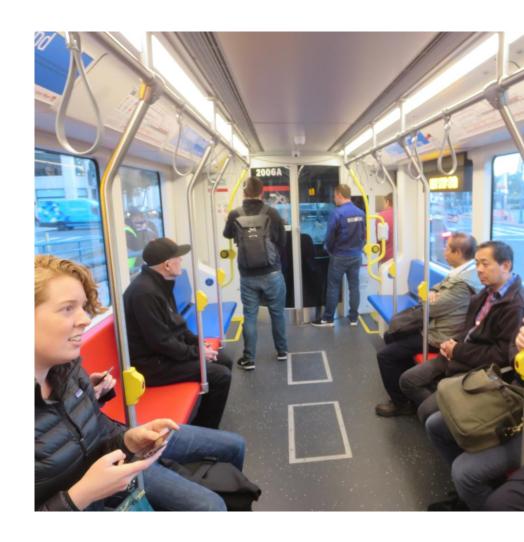


# Procurement is proceeding ahead of schedule

- Rail cars being delivered at a rate of one a week
- Continuing to work with manufacturer to ensure high standard of performance
- Ridership on rail system trending up
- Receiving overwhelmingly positive feedback on new fleet
- Opportunity to accelerate delivery and improve rail service
- Support from City partners and major funders

#### Benefits to our riders

- Fewer breakdowns
- More spacious interior
- Enhanced accessibility features
- Modern passenger information system
- Energy efficient equipment



#### Let's Build on Success

- Maintain momentum take advantage of successful delivery and acceptance
- Incorporate design enhancements in response to public feedback
- Move up delivery of first replacement vehicle by up to 12 months
- Accelerate delivery of Siemens fleet up to 4 years
- Accelerate retirement of Bredas

### **Maintaining momentum**



- Eliminates need for \$85 million in major system overhauls on Breda fleet
- Saves \$12 million in agency resources on labor-intensive preventative maintenance
- Shortens period of time we operate and maintain mixed fleet from 11 to six years
- Provides public with more reliable, attractive fleet sooner

### Recommendation



The choice is clear:

Let's put newer, more reliable, better trains in service, sooner.

