

Train Control Upgrade Project

Project Update SFMTA Board of Directors August 2, 2022



Muni's train control today

Subway Automatic Train Control System (ATCS)

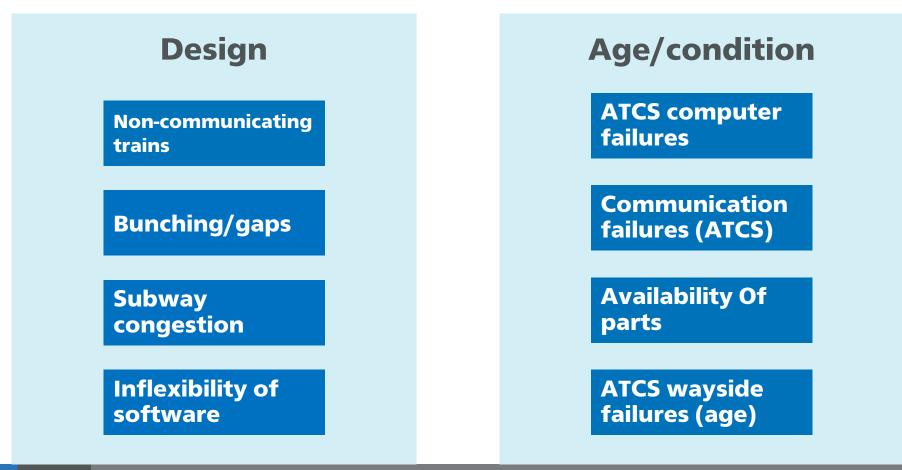
- Went into service in 1998
- System keeps vehicles safely spaced
- Operators open/close doors, but all other movements are automated
- ATO (automatic train operation) significantly improved Muni Metro performance
- Increased throughput and reliability in the tunnel over previous manual operations

Surface Independent Operation

- Vehicles on the surface are fully controlled by operator
- Signals and switches are activated by operators and controlled by independent wayside computers
- Routes are requested as trains are detected by the "VETAG" signal priority system, and assigned first come, first serve
- Limited tools for spacing management

Current conditions

Before the pandemic, Muni Metro service regularly experienced delays and crowding, in large part due to the design and the age/condition of the train control system



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Current conditions

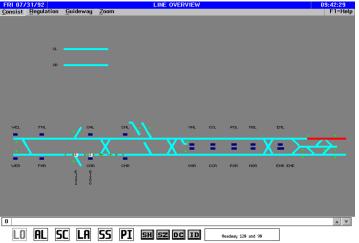
ATCS approaching 30 years old, designed in the 1980s

Initial procurement treated as one-time investment, something not to be touched for 30 years

Parts and software are becoming increasingly obsolete and difficult to source

Components fail regularly, fewer and fewer people have expertise on the system







The Train Control Upgrade Project

Multi-year upgrade and expansion of communications-based train control (CBTC) to improve Muni light rail service.





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Project phases

Pilot phase

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> Limited street-running area to validate the new CBTC system

Replacement

• Replaces the existing ATCS in the subway

Expansion

• Expands CBTC system to surface lines





Key Project Objectives

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Increase the capacity of the Muni Metro system



Maintain the high standards of safety currently provided by the ATCS in the subway and extend modern safety protections to the surface



Enable shorter, more consistent travel times and headways



Provide a reliable train control system that supports the entire Muni Metro network



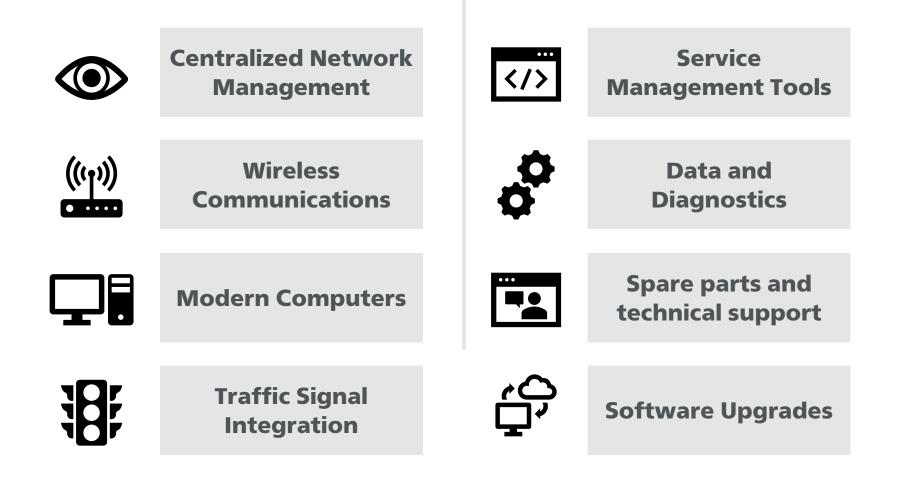
Support configurable and flexible service changes and contingency operations



Continually update the new system to include the latest service-proven components and software



Enabling technology





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Project Management Strategies

Procurement Method	Separate contracts for Supplier, Installers allow us greater control over the choice of system
Lessons Learned	Planning and project strategy based on past experience with train control and future needs
Supplier Partnership & Performance Incentives	CBTC Supplier will be incentivized to partner in the success of the system
Support-Focused/ Lifecycle Management	Treat the system as a technology product, hardware and software kept up-to-date



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Contracting method

Supplier

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> System Design, Procurement and Support

Technology system procurement best fit for selection criteria and enables longterm performancebased support Installer(s)

System Installation

Contracts

Separating the installation contracts enables a more refined construction scope and allows us to maximize DBE

Consultant

Delivery Support

Technical consulting contract to support project management and leverage outside train control expertise to ensure we deliver the best system possible

Included in initial RFP

Included in future RFP

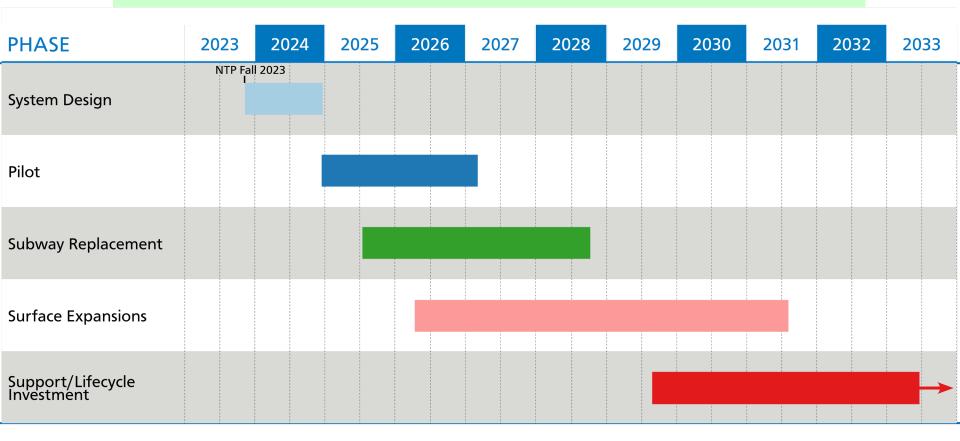
Included in future RFP





Project Schedule & Budget

Proposed Project Schedule



Total Project Budget: \$560 million Support Costs: \$100 million over 10 years



Next Steps

- Finalize the RFP
- Bring the RFP to SFMTA Board this fall for approval
- Request a waiver from Board of Supervisors for a contract exceeding 10 years
- Release RFP by late 2022



Questions?



