Cable Car Barn Rehabilitation
Project Update

SFMTA Citizens’ Advisory Council (CAC)
Engineering, Maintenance, and Safety Committee (EMSC)

April 24, 2024
Project Description & Status

- **Location:** 1201 Mason Street in the Nob Hill neighborhood.
- **Purpose:** Critical improvements to improve working conditions and modernize electrical operations.
- **General Scope:** Rehabilitate the Cable Car Barn, including substantial investments to upgrade the HVAC, Fire/Life Safety Systems, office spaces, roof, 10- and 40-ton cranes, cable rewinder and holdback machinery, restrooms, and other associated upgrades.
- **Project Status:** Overall project on-hold due to limited funding. Proceeding with Geotech for CEQA environmental submission to SF Planning. *Master Plan completed. Pre-Development (PLN) Phase - nearly completed. PDR in approval phase.*
Key Project Issues

• **PG&E Electrification**
  - New electrical switchgear room will trigger a PG&E service application.
  - Explored “grandfather” clause to maintain existing electrical 12kv service feeds.
  - An upgraded service application will be required to be submitted to PG&E.
  - WDT3 (Wholesale Distribution Tariff, Rev. 3) – lengthy process between 3-5 years
  - Capital infrastructure investment – **high capital cost** to SFMTA for PG&E Engineering & Construction

• **Environmental Clearances**
  - Environmental clearance processes – **lengthy timeline**
    - *Procuring an environmental consultant with an RFP advertised in 1Q 2024*
  - CEQA (California Environmental Quality Act) Clearance
  - NEPA (National Environmental Policy Act) Clearance
  - **NEPA likely** required - SFMTA is seeking **Federal Grants and Funding**

• **Project Funding**
  - Capital Improvements Program (CIP) **Funding Necessary** to fund the overall project
  - Cable Car Barn Rehabilitation – **high capital cost** due to complex sequencing while maintaining existing operations of historic and iconic facility
  - **Alternate Project Delivery Methods** – evaluate CMAR/CMGC (Construction Management At Risk) or PDB (Progressive Design Build) to leverage schedule and cost certainty
Project Status

• Master Plan
  o Submission completed with the Master Plan’s comment resolution log closed.
  o Master Plan Phase completed

• Pre-Development Phase
  o Pre-Development Phase (PLN): Milestone achieved w/completion of Pre-Development Report (PDR)
  o PDR Comment Resolution Log: comments addressed w/stakeholders. In approval process
  o Pre-Development Phase: Memorize completion

• Interim Phase
  o Task 1A: Construct Electrical Switchgear Room – conceptualized as an Enabling Project, put on hold
  o DBI: Convened a project introductory meeting w/DBI - on schedule, code triggers & enabling project

• Preliminary Engineering (PE) Phase – ON HOLD
  o Next design phase will advance design work to: 10% or 30% level – pending available funding
  o Commencement of PE Phase - determined by SFMTA’s Capital Improvements Program (CIP)
  o CIP program funding needed for coming fiscal years - including FY2024-2025

• Next Steps – near term 2Q/3Q 2024
  o Work on Environmental Clearance: CEQA & NEPA
    ➢ CEQA: Obtain Categorical Exemption from SF Planning Review – pending Geotechnical Report
      ➢ Geotechnical Report & A/E design support – supplement environmental services
      ➢ SF Planning determined ACOA not required (Administrative Certificate of Appropriateness)
  o NEPA: on-board an environmental consultant to work on the NEPA approval process
    ➢ RFP Due: mid-March. Contract negotiations: mid-May 2024
    ➢ Ideal would be a NEPA Categorical Exclusion (CE)
MP Phasing Plan (Phases 1 thru 5) 61 mos.

**Phase 1A**
- Level 2: 12kV electrical upgrade. PG&E permit process for 12kV electrical and all power upgrade. Clean agent installation and plumbing upgrade (eye wash)

**Phase 1B**
- Level 1: Existing 10-ton bridge crane upgrade to 20-ton and extension, including structural work
- Level 1M: Office area addition and proposed walkway, including structural, MEP, fire alarm, fire sprinkler work

**Phase 2**
- Level 1: Restroom, locker and office upgrades, including MEP work. Upgrade fire suppression system (remove halon system)
- Level 1M: Glass partition upgrade, HVAC upgrade museum (installing HVAC system), restroom upgrades, including MEP work.
- Level 2: Restroom upgrades, including MEP work. Bike storage room addition
- Level 2M: Office renovations including MEP work
- All levels: Passenger and freight elevator upgrades, including structural work for guide rails (all levels)

**Phase 3A**
- Level 1: Reallocation of weld room and new inspection room. Existing machine shop, pulley assembly area and steam cleaning/weld area upgrade. 2-ton bridge crane addition. MEP work.
- Level 1M: Compact storage including structural work
- Level 2: Reallocation of grip building area from level 1, including MEP work.

**Phase 3B**
- Level 2: Carpentry and office area upgrades including paint booth and spray booth. Demolition of existing break room on upper level. MEP work, replace heating units in inspection pits

**Phase 4**
- Remaining MEP upgrade, new skylights and entire roof replacement

**Phase 5**
- Seismic retrofit work

**Other scope**
- Exterior improvements:
  - See Appendix A7 - Exterior Conditions Memo & A13 - Cost Estimate for details
- Winding motors upgrade (optional):
  - See Appendix A13 - Cost Estimate for details
Project Objectives

- **Electrical Modernization** – replacement of main switchgear and electrical equipment
- **Accessibility Improvements** – for SFMTA workplace and Public Visitors
- **Seismic Retrofitting** – make structurally safe & code compliant
- **Exterior Rehabilitation** – preserving Muni’s crown jewel
- **Improve Safety & Working Conditions** for SFMTA Workforce
Standards for Rehabilitation
The Secretary of the Interior’s Standards for Rehabilitation (36 CFR Part 67, 1990) which are included in the Treatment Standards.


Rehabilitation is defined as the act or process of making possible a compatible use for a property through repair, alterations, and additions while preserving those portions or features which convey its historical, cultural, or architectural values. The Rehabilitation Standards acknowledge the need to alter or add to a historic building to meet continuing or new uses while retaining the building’s historic character.
Electrical Modernization

Main driver of the rehabilitation and upgrade work

- Objective is to replace out of date and original equipment (1984)
- Existing equipment at lifecycle end – subject to increased fire hazard from panels and switchboards

Major Equipment Upgrades:

- Main Medium Voltage Service Entrance Switchgear
- Medium Voltage Transformer
- Low Voltage Switchboard
- AC and DC Electrical Panel
- Remote Terminal Units (RTU) and Supervised Control and Data Acquisition (SCADA)
- Transfer Switch and Emergency Generator Hookups
Accessibility Improvements

Accessibility compliance and improvements required for Cable Car Barn work staff and Museum patrons:

• Path of Travel Widening
• Doorway Widening
• Restroom Accessory Replacement
• Wayfinding Signage
• Locker and Office Space Renovations
• Entrance Ramp and Landing Slope Softening
• Handrail Refurbishment
Seismic Retrofitting

**Initial Seismic Evaluation** - Structural and Non-Structural Life Hazard Issues

**Conceptual Seismic Improvements:**
- South and east concrete wall strengthening
- Shear wall addition at the east side of the passenger elevator
- Shear wall addition for 2nd Fl wall reinforcement
- Stair bracing continuation next to the north wall
- Roof strengthening including existing diagonal brace upgrades and new braces
- Chimney separation through introduction of an expansion joint
Exterior Rehabilitation

Brick Masonry
- Removal of general soiling, efflorescence, and stains
- Crack and spall repair
- Joints replacement
- Replace poorly matching masonry repairs and mortar joints for uniformity;
- Repair leaking pipes
- Repaint the brick masonry at the north lot line elevations
- Install sealant joints at the base of the building
- Repair metal parapet coping

Roof
- Replace roof membrane, insulation, drains, flashing
- Installation of equipment roof curbs
- Refinish skylight frames
- Replace sealant joints
Improve Safety & Working Conditions for SFMTA Workforce and General Public

Major Work Scope
- 10-ton bridge crane to a 20-ton bridge crane with an extension
- Addition of a 3-ton free standing jib crane
- Addition of a 2-ton bridge crane
- Replacement of the passenger and freight elevators
- Replacement of the fire suppression system

Other Vital Work Scopes
- Upgrades to the heating, ventilation, and air conditioning (HVAC) system
- Upgrades to the weld room, inspection room, machine shop, carpentry area, paint booth, and assembly areas
- Installation of glass partitions for museum space
- Installation of EV chargers and shop compact storage units
- Addition of lactation room and bike storage room
- Additional facility electrical, plumbing, and structural work
Thank you!

Questions?