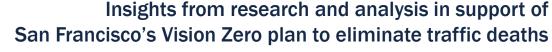
# **Focus on Enforcement**



Joe Lapka Corina Monzón

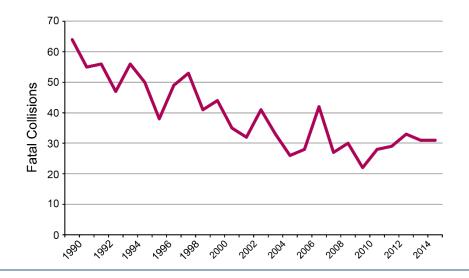
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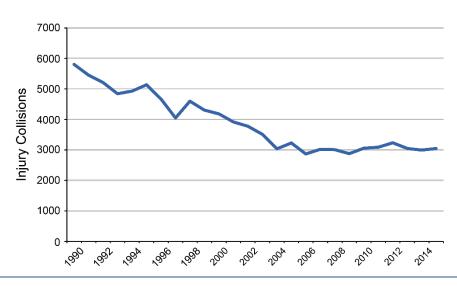
**Presentation to SFMTA Policy & Governance Committee** 



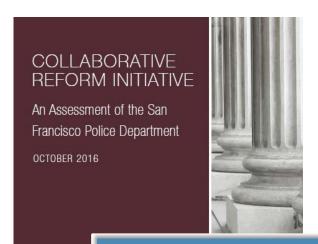


- Every year in San Francisco about 30 people lose their lives and over 500 more are seriously injured while traveling on City streets
  - SFMTA data shows that the number of fatal and injury collisions has stagnated since around 2004 following steady decreases throughout the 1990s and early 2000s
  - With the release of the new 2017-2018 Vision Zero Action Strategy, now is an opportune time to think critically about how to set the number of collisions back on their downward trend
- At the request of the SFPD, SFMTA, and DPH, the Controller's Office has analyzed the most recently available collision data to gain a better view of the relationship between traffic enforcement and collisions, and inform potential refinements to the SFPD's traffic enforcement strategy





- This analysis is also timely in that the SFPD is currently implementing 479 recommendations it has received over the last 18 months from the Department of Justice, Blue Ribbon Panel, US, Civil Grand Jury, and other sources. Collectively, these recommendations emphasize the importance of:
  - Engaging in community policing and community outreach
  - Bringing police and community members together to foster an improved understanding of police practices and community perceptions, and
  - Engaging with the community to develop districtbased, co-produced public safety strategies
- We hope this analysis will be helpful in facilitating conversations among the SFPD and the communities in each District as the SFPD implements these recommendations





The Blue Ribbon
Panel on Transparency,
Accountability, and Fairness
in Law Enforcement

Vww.SFBlueRibbenPasci.com

## **Information Gathering**

Academic research • Informational interviews - Cmdr. Mannix, Cmdr. O'Sullivan, others • Data collection

#### SFPD Review

Traffic Company ● Central, Mission & Southern Districts



Preliminary Analysis and Application Development





Additional Internal Review

Report **Development Process** 



VZ Taskforce ● Walk SF SF Bicycle Coalition

#### **Recommendations:**

1. The SFPD should seek out opportunities to extend its enforcement presence beyond the HIN so as to create the impression among the driving public that violations of the law, wherever they occur, will be detected. The selection of alternative sites should be data driven and should consider vulnerable populations at sites such as schools and senior centers. The online collision maps we have developed as a companion to this report can be used for such a purpose.

- 2. The SFPD should modify its Focus on the Five strategy so that it is better suited to the unique environment of each police district and allows for an appropriately varied response to the problem of traffic collisions. We recommend structuring the goal such that:
  - a) each district is individually responsible for meeting its own district-based target; and
  - a) the districts are jointly responsible for a departmentwide goal (i.e., 100% of the districts should meet their target each month).
- 3. In implementing the recommendations of the Department of Justice, the SFPD should utilize the City's Vision Zero Action Strategy as a framework for working collaboratively with the community to understand traffic violence and jointly develop strategies to address it. As appropriate, the SFPD may additionally consider incorporating specific community concerns into its Focus on the Five goals.

- The SFPD should develop and publicly report on measures related to procedural justice and social equity in traffic enforcement.
- 5. Consistent with our recommendations that the SFPD broaden the spatial extent of its traffic enforcement activities and the range of illegal behaviors on which it focuses, the SFPD should similarly ensure that the temporal scope of its operations is sufficient to deter illegal driving behaviors at all times throughout the day and over the course of a week.
- The SFPD should consider the feasibility of measuring the level of effort it dedicates to traffic enforcement if it wishes to further explore the relationship between the level of policing and the rates of traffic collisions or violations in San Francisco.
- 7. In evaluating the Safe Speeds SF campaign, the City should not only evaluate its effectiveness in reducing average vehicle speeds and the number of speeding vehicles, but it should also evaluate its impact on the SFPD's resources and consider how sustainable the program is over the long term.

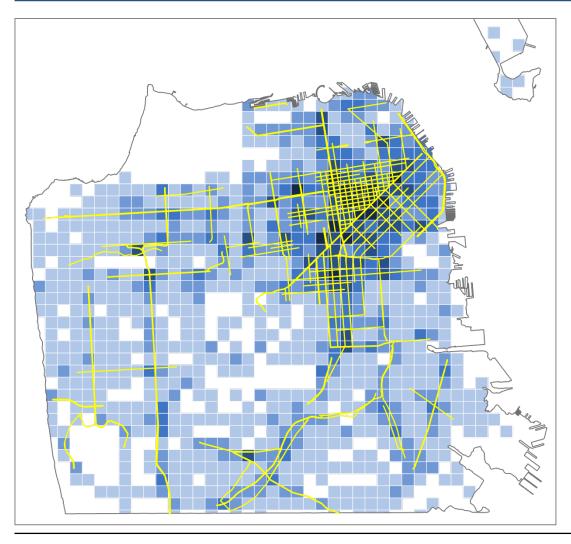
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#### **Recommendations:**

- 8. In light of scientific research which shows that effective traffic enforcement programs should be based on proactive rather than reactive measures, and given the proven efficacy of automated speed enforcement in preventing fatal and serious injury collisions, the City and County of San Francisco should continue to advance the use of automated speed enforcement as a tool for encouraging people to drive at safe speeds.
- 9. The SFPD should work quickly to implement its eCitation and eStops initiatives, which will enable officers to issue citations electronically and provide for the electronic collection of data on the race and ethnicity of those who are stopped. In implementing these initiatives, the SFPD should work with its Vision Zero partner agencies to ensure the new systems will support quality data analyses.

#### **Recommendations:**

1. The SFPD should seek out opportunities to extend its enforcement presence beyond the HIN so as to create the impression among the driving public that violations of the law, wherever they occur, will be detected. The selection of alternative sites should be data driven and should consider vulnerable populations at sites such as schools and senior centers. The online collision maps we have developed as a companion to this report can be used for such a purpose.



Fatal, Severe Injury & Non-severe Injury Collisions (2013-2015)















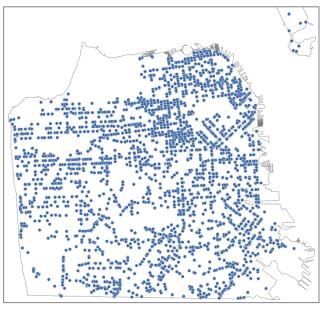






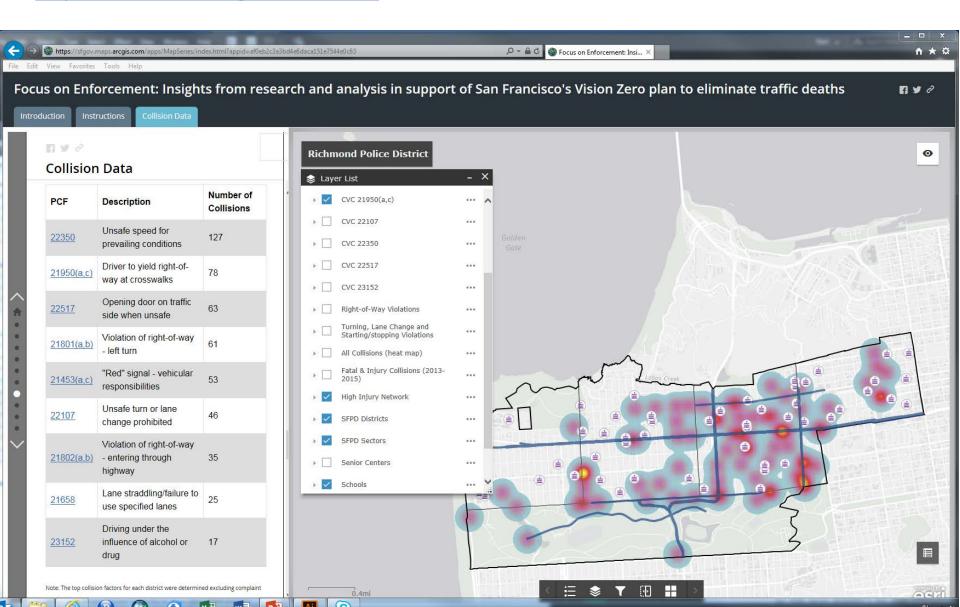
A sizeable fraction of fatal and injury collisions occur outside of the Vision Zero HIN. The City's goal of eliminating traffic fatalities by 2024 requires enforcement strategies that deter illegal and unsafe driving behaviors not only on the 12% of city streets that make up the HIN but everywhere throughout the City.

|                     | Collision Severity |             |            |             |  |  |  |  |  |
|---------------------|--------------------|-------------|------------|-------------|--|--|--|--|--|
| <b>Road Segment</b> | Fatal              | Severe      | Non-severe | All Fatal & |  |  |  |  |  |
|                     |                    | Injury      | Injury     | Injury      |  |  |  |  |  |
|                     |                    |             |            |             |  |  |  |  |  |
| High Injury Network | 60%                | 64%         | 61%        | 61%         |  |  |  |  |  |
|                     | 56                 | 386         | 5,129      | 5,571       |  |  |  |  |  |
| Non-High Injury     |                    |             |            |             |  |  |  |  |  |
| • • •               | 39%                | <b>35</b> % | 38%        | 38%         |  |  |  |  |  |
| Network             | 37                 | 209         | 3,247      | 3,493       |  |  |  |  |  |
|                     |                    |             |            |             |  |  |  |  |  |
| Unknown             | 1%                 | 1%          | 1%         | 1%          |  |  |  |  |  |
|                     | 1                  | 4           | 64         | 69          |  |  |  |  |  |
|                     |                    |             |            |             |  |  |  |  |  |
|                     | 100%               | 100%        | 100%       | 100%        |  |  |  |  |  |
|                     | 94                 | 599         | 8,440      | 9,133       |  |  |  |  |  |



Collisions not on the HIN

# http://sfcontroller.org/collisiondata



#### **Recommendations:**

- 2. The SFPD should modify its Focus on the Five strategy so that it is better suited to the unique environment of each police district and allows for an appropriately varied response to the problem of traffic collisions. We recommend structuring the goal such that:
  - a) each district is individually responsible for meeting its own district-based target; and
  - b) the districts are jointly responsible for a department-wide goal (i.e., 100% of the districts should meet their target each month).

### Benefits and Limitations of the Focus on the Five Strategy

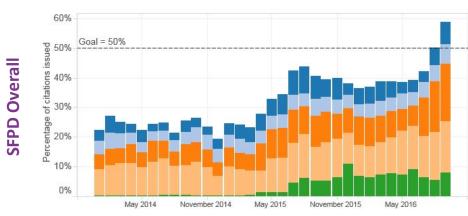
#### **Benefits**

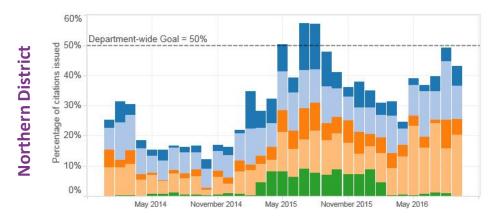
 Has helped SFPD direct more of its traffic enforcement resources toward road user behaviors that result in severe injury and death

#### Limitations

- Factors that contribute to collisions are not the same in every district
- There are other collision factors and associated factors that are equally as dangerous and the SFPD should not be "penalized" for issuing citations for them

### Percentage of "Focus on the Five" Citations<sup>1</sup>



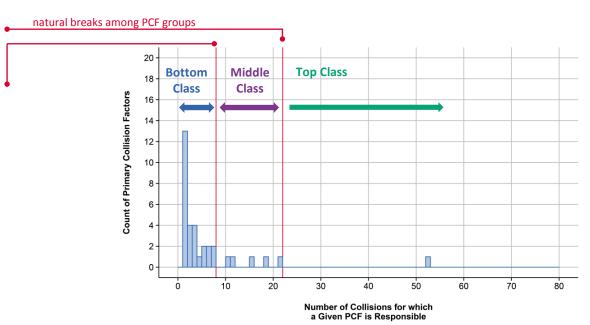


Notes:

 Effective September 2016, the percentage of citations for the top five causes of collisions is calculated as a percentage of traffic citations. Before September 2016, this calculation was as a percentage of all citations.

# Jenks natural breaks optimization

| PCF        | Description   | Count |
|------------|---|-------|
| 22350      | Unsafe speed for prevailing conditions                    | 52    |
| 22107      | Unsafe turn or lane change prohibited                     | 21    |
| 21950(a,c) | Driver to yield right-of-way at crosswalks                | 18    |
| 23152      | Driving under the influence of alcohol or drug            | 15    |
| 21453(a,c) | "Red" signal - vehicular responsibilities                 | 12    |
| 22450(a)   | Failure to stop at STOP sign                              | 10    |
| 21801(a,b) | Violation of right-of-way - left turn                     | 7     |
| 21955      | Crossing between controlled intersections (Jaywalking)    | 7     |
| 21658(a,b) | Lane straddling/failure to use specified lanes            | 6     |
| 21802(a,b) | Violation of right-of-way - entering through highway      | 6     |
| 21954(a)   | Pedestrians must yield right-of-way outside of crosswalks | 5     |
| 22106      | Unsafe starting or backing on highway                     | 5     |
| 21453(d)   | "Red" signal - pedestrian responsibilities                | 4     |
| 21456(a,b) | Pedestrian violation of "Walk" or "Wait" signals          | 3     |
| 21650      | Failure to keep to right side of road                     | 3     |



(2013-2015; fatal and injury collisions excluding those with only a complaint of pain)

|            |   | District |         |           |         |          |      |          | Count    |         |            |    |
|------------|---|----------|---------|-----------|---------|----------|------|----------|----------|---------|------------|----|
| PCF        | Description   | Bayview  | Central | Ingleside | Mission | Northern | Park | Richmond | Southern | Taraval | Tenderloin |    |
| 22350      | Unsafe speed for prevailing conditions                    | Х        | Х       | Х         | Х       | Х        | Х    | Х        | Х        | Х       | Х          | 10 |
| 21950(a,c) | Driver to yield right-of-way at crosswalks                | Х        | Х       | Х         | Х       | Х        | Х    | Х        | Х        | Х       | Х          | 10 |
| 21453(a,c) | "Red" signal - vehicular responsibilities                 | Х        | Х       | Х         | Х       | Х        | Х    | Х        | Х        | Х       | Х          | 10 |
| 22107      | Unsafe turn or lane change prohibited                     | Х        | Х       | Х         | Х       | Х        | Х    | Х        | Х        | Х       | Х          | 10 |
| 23152      | Driving under the influence of alcohol or drug            | Х        | Х       | Х         | Х       | Х        |      | Х        | Х        | Х       |            | 8  |
| 21801(a,b) | Violation of right-of-way - left turn                     |          | Х       | Х         | Х       | Х        |      | Х        | Х        | Х       |            | 7  |
| 22517      | Opening door on traffic side when unsafe                  |          | Х       |           | Х       | Х        |      | Х        | Х        |         | Х          | 6  |
| 21658(a,b) | Lane straddling/failure to use specified lanes            |          | Х       |           |         |          | Х    | Х        | Х        | Х       | Х          | 6  |
| 21955      | Crossing between controlled intersections (Javwalking)    |          | х       |           | х       |          | х    |          | х        |         | х          | 5  |
| 21954(a)   | Pedestrians must yield right-of-way outside of crosswalks |          | х       |           | х       |          |      |          | х        | х       | ×          | 5  |
| 22450(a)   | Failure to stop at STOP sign                              | Х        |         | Х         |         | Х        |      |          |          | Х       |            | 4  |
| 22106      | Unsafe starting or backing on highway                     |          | Х       |           |         |          | Х    |          |          |         | Х          | 3  |
| 21703      | Following too closely prohibited                          |          |         |           |         |          | Х    |          |          | Х       |            | 2  |
| 21802(a,b) | Violation of right-of-way - entering through highway      |          |         |           |         |          |      | х        |          | х       |            | 2  |
| 21453(d)   | "Red" signal - pedestrian responsibilities                |          |         |           |         | Х        |      |          |          |         | Х          | 2  |
| 21950(b)   | Pedestrian right-of-way at crosswalks regulated           |          | Х       |           |         |          |      |          |          |         | Х          | 2  |
| 21456(a,b) | Pedestrian violation of "Walk" or "Wait" signals          |          |         |           |         |          |      |          |          |         | Х          | 1  |
| 22101(d)   | Violating special traffic control markers                 |          |         |           |         |          |      |          | Х        |         |            | 1  |
|            | Count   | 6        | 12      | 7         | 9       | 9        | 8    | 9        | 11       | 11      | 12         |    |

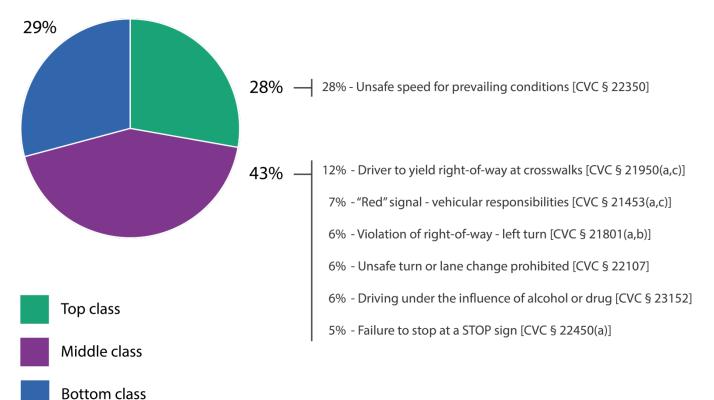
|            |  | District |         |           |         |          |      |          |          |         |            |
|------------|--|----------|---------|-----------|---------|----------|------|----------|----------|---------|------------|
| PCF        | Description  | Bayview  | Central | Ingleside | Mission | Northern | Park | Richmond | Southern | Taraval | Tenderloin |
| 22350      | Unsafe speed for prevailing conditions   | Х        | Х       | Х         | Х       | Х        | Х    | Х        | Х        | Х       | Х          |
| 21950(a,c) | Driver to yield right-of-way at crosswalks   | Х        | Х       | Х         | Х       | Х        | Х    | Х        | Х        | Х       | Х          |
| 21453(a,c) | "Red" signal - vehicular responsibilities  | Х        | Х       | Х         | Х       | Х        | Х    | Х        | Х        | Х       | Х          |
| 22107      | Unsafe turn or lane change prohibited  | Х        | Х       | Х         | Х       | Х        | Х    | Х        | Х        | Х       | Х          |
| 23152      | Driving under the influence of alcohol or drug   | Х        | Х       | Х         | Х       | Х        | Х    | Х        | Х        | Х       | х          |
| 21801(a,b) | Violation of right-of-way - left turn  |          | Х       | Х         | Х       | Х        |      | Х        | Х        | Х       |            |
| 22517      | Opening door on traffic side when unsafe   |          | Х       |           | Х       | Х        |      | Х        | Х        |         | Х          |
| 21658(a,b) | Lane straddling/failure to use specified lanes   |          | Х       |           |         |          | Х    | Х        | Х        | Х       | Х          |
| 22450(a)   | Failure to stop at STOP sign   | Х        |         | Х         |         | Х        |      |          |          | х       |            |
| 22106      | Unsafe starting or backing on highway  |          | Х       |           |         |          | Х    |          |          |         | Х          |
| 21703      | Following too closely prohibited   |          |         |           |         |          | Х    |          |          | Х       |            |
| 21802(a,b) | Violation of right-of-way - entering through highway   |          |         |           |         |          |      | х        |          | х       |            |
| 22101(d)   | Violating special traffic control markers  |          |         |           |         |          |      |          | Х        |         |            |
| 23123(a)   | Driving while using a wireless telephone not configured for hands-free use   | х        | х       | х         | х       | х        | х    | х        | х        | х       | х          |
| 23123.5(a) | Driving while using a wireless device to send, read, or write text communication unless the device is used in a hands-free and voice-operated manner | х        | x       | x         | ×       | ×        | х    | х        | х        | х       | х          |
|            | Count  | 8        | 11      | 9         | 9       | 10       | 10   | 11       | 11       | 12      | 10         |

Current Focus on the Five Factors

x Factors resulting from the clustering analysis

x Expanded factors

The top two classes of collision factors<sup>1</sup> account for 71% of collisions with known primary factors<sup>2,3</sup>

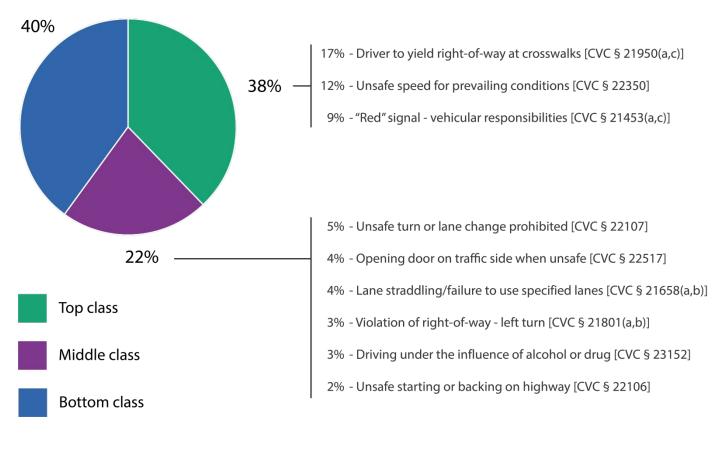


Notes:

- 1. Excluding pedestrian violations of the California Vehicle Code
- 2. Excluding complaint of pain cases
- 3. Some totals may be slightly off due to rounding



### The top two classes of collision factors<sup>1</sup> account for 60% of collisions with known primary factors<sup>2,3</sup>



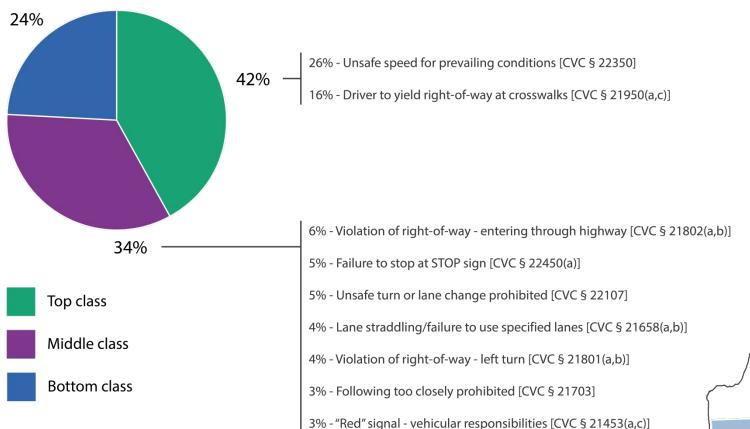


- 1. Excluding pedestrian violations of the California Vehicle Code
- 2. Excluding complaint of pain cases
- 3. Some totals may be slightly off due to rounding



### Distribution of the Primary Collision Factors in the Taraval District

The top two classes of collision factors<sup>1</sup> account for 76% of collisions with known primary factors<sup>2,3</sup>



3% - Driving under the influence of alcohol or drug [CVC § 23152]



- 1. Excluding pedestrian violations of the California Vehicle Code
- 2. Excluding complaint of pain cases
- 3. Some totals may be slightly off due to rounding



#### 1. Speeding and Speed-related Violations

- CVC §21703 Following too closely prohibited
- CVC §22350 Unsafe speed for prevailing conditions

#### 2. Right-of-Way Violations

- CVC §21453(a,c) "Red" signal vehicular responsibilities
- CVC §21950(a,c) Driver to yield right-of-way at crosswalks
- CVC §21801(a,b) Violation of right-of-way left turn
- CVC §21802(a,b) Violation of right-of-way entering through highway
- CVC §22450(a) Failure to stop at a STOP sign

#### 3. Impaired & Distracted Driving

- CVC §23152 Driving under the influence of alcohol or drug
- CVC §23123(a) Driving while using a wireless telephone not configured for hands-free use
- CVC §23123.5(a) Driving while using a wireless device to send, read, or write text communication unless the device is used in a hands-free and voice-operated manner

### 4. Turning, Lane Change and Stopping/Starting Violations

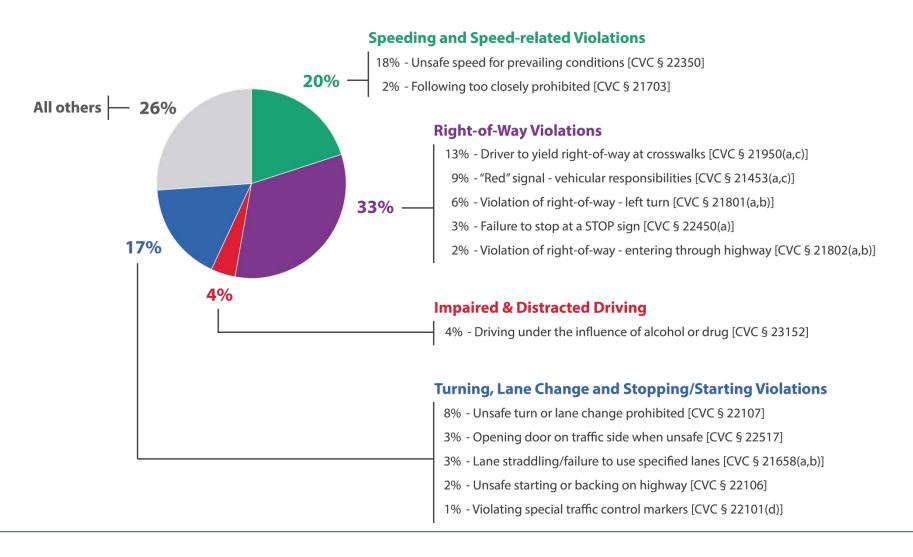
- CVC §22107 Unsafe turn or lane change prohibited
- CVC §21658(a,b) Lane straddling/failure to use specified lanes
- CVC §22101(d) Violating special traffic control markers
- CVC §22517 Opening door on traffic side when unsafe
- CVC §22106 Unsafe starting or backing on highway

#### 5. Community Priorities

1-2 additional district-specific factors based on community input

#### Distribution of the Primary Collision Factors Recommended for Focused Enforcement

The thirteen collision factors we are recommending for focused enforcement collectively account for approximately 74% of collisions with known primary factors



Appendix 21

| PCF        | Description   | Count |
|------------|---|-------|
| 22350      | Unsafe speed for prevailing conditions                            | 526   |
| 21950(a,c) | Driver to yield right-of-way at crosswalks                        | 362   |
| 21453(a,c) | "Red" signal - vehicular responsibilities                         | 262   |
| 22107      | Unsafe turn or lane change prohibited                             | 221   |
| 21801(a,b) | Violation of right-of-way - left turn                             | 185   |
| 21954(a)   | Pedestrians must yield right-of-way outside of crosswalks         | 108   |
| 23152      | Driving under the influence of alcohol or drug                    | 105   |
| 21955      | Crossing between controlled intersections (Jaywalking)            | 104   |
| 22517      | Opening door on traffic side when unsafe                          | 95    |
| 21658(a,b) | Lane straddling/failure to use specified lanes                    | 89    |
| 22450(a)   | Failure to stop at STOP sign                                      | 77    |
| 22106      | Unsafe starting or backing on highway                             | 65    |
| 21802(a,b) | Violation of right-of-way - entering through highway              | 56    |
| 21453(d)   | "Red" signal - pedestrian responsibilities                        | 52    |
| 21950(b)   | Pedestrian right-of-way at crosswalks regulated                   | 47    |
| 21703      | Following too closely prohibited                                  | 46    |
| 21456(a,b) | Pedestrian violation of "Walk" or "Wait" signals                  | 38    |
| 21755(a)   | Unsafe passing on right shoulder                                  | 36    |
| 21750      | Overtaking and passing unsafely                                   | 28    |
| 21804(a,b) | Entering highway from alley or driveway                           | 28    |
| 21650      | Failure to keep to right side of road                             | 27    |
| 21956(a)   | Pedestrian on roadway prohibited                                  | 26    |
| 22100(a,b) | Turn at intersection from wrong position                          | 25    |
| 22101(d)   | Violating special traffic control markers                         | 24    |
| 21800(a-d) | Violation of right-of-way   | 19    |
| 21650.1    | Bicycle to travel in same direction as vehicles                   | 14    |
| 21657      | Driving against one-way traffic patterns                          | 12    |
| 22103      | Illegal U-turn in residential district                            | 12    |
| 21202(a)   | Bicyclist at less than normal speed must keep to the right        | 11    |
| 21460(a,b) | Improper turns over double lines/solid lines to right prohibited  | 11    |
| 22102      | Illegal U-turn in business district                               | 11    |
| 21663      | Driving on sidewalk prohibited                                    | 9     |
| 21201(a-d) | Equipment requirements for bicycles                               | 8     |
| 21451(a,b) | "Green" signal - vehicular responsibilities                       | 8     |
| 22515      | Leaving vehicle unattended without setting the breaks or stopping |       |
|            | the motor   | 6     |

# PCF Grouping Analysis Results - City-wide

Note: This table appears as Appendix D in the full report

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# **Appendix**

#### **PCF** Description Count 21453(b) "Red" signal - vehicular responsibilities with right turn 21717 Turning across bicycle lane 22400(a,b) Minimum speed law - impeding traffic flow 21209(a) Motor vehicle in bicycle lane prohibited 21461(a) Driver failure to obey signs/signals 21751 Passing without sufficient clearance 21954(b) Failure of driver to exercise due care for safety of pedestrian on roadway 20002(a) Hit and run - property damage 21200.5 Bicyclist riding under the influence 21461.5 Pedestrian failure to obey signs/signals 21651(a) Driving across dividing section on freeway prohibited 21752(a,b,d) Driving left of center - limited view/within 100 feet of bridge, viaduct, tunnel/within 100 feet or when traversing intersection prohibited 21754 Improper passing on right prohibited 21756(a-c) Unsafe passing of standing streetcar, trolley coach, or bus safety zones Violation of "Yield" sign 21803(a,b) 21806(a,b) Failure to yield to emergency vehicle 21952 Failure to yield right-of-way on sidewalk to pedestrian 22105 Illegal U-turn on highway without unobstructed view 22109 Sudden stopping without signaling 22500 Stopping, standing, parking in prohibited locations 23123(a) Driving while using a wireless telephone not configured for handsfree use Bicycle riding restricted 7.2.12 Riding outside bicycle lane prohibited 21208(a,b) 21211(a,b) Illegally impeding bicycle lanes 21451(c,d) "Green" signal - pedestrian responsibilities 21712(a) Allowing riding on portion of vehicle not designed for passenger use prohibited 21760(b,c,d) Improper passing of a bicycle - Three Feet for Safety Act 21951 Overtaking vehicles stopped for pedestrians 22108 Signal required before turning or changing lanes 22348(a) Driving in excess of the posted speed limit

# PCF Grouping Analysis Results - City-wide (continued)

# **Appendix**

| PCF         | Description  | Count    |
|-------------|--|----------|
| 22352(a)(2) | Operating vehicle in excess of 15 MPH at freeway intersection with     |          |
|             | no clear field of vision   | 2        |
| 22526(a,b)  | Blocking intersection (gridlock) prohibited                            | 2        |
| 23109(a-c)  | Engaging in or abetting a speed contest or exhibition of speed         |          |
|             |  | 2        |
| 7.2.35      | Parking on grades  | 2        |
| 21106(b)    | Use of crosswalks where prohibited by sign                             | 1        |
| 21200(a)    | Bicycle riding - general rights and responsibilities                   | 1        |
| 21204(b)    | Riding bicycle on other than a permanent seat                          | 1        |
| 21210       | Bicycle parked - impeding pedestrian traffic prohibited                | 1        |
| 21281       | Improperly equipped assistive mobility device                          | 1        |
| 21452(b)    | Failure of pedestrian to properly respond to signal of yellow light or |          |
|             | arrow  | 1        |
| 21457(a)    | Actions required at flashing red signal                                | 1        |
| 21462       | Failure to obey a traffic control signal                               | 1        |
| 21463       | No person shall illegally operate signals                              | 1        |
| 21651(c)    | Willfully driving wrong way on divided highway and causing injury      | 1        |
| 21660       | or death   | <u>1</u> |
| 21708       | Failure of approaching vehicles to pass to the right                   | 1        |
|             | Running over unprotected fire/chemical hose prohibited                 |          |
| 21753       | Failure to yield to overtaking vehicle                                 | 1        |
| 21968       | Motorized skateboard prohibited  | 1        |
| 22100.5     | U-Turn at controlled intersection                                      | 1        |
| 22351(a,b)  | Driving in excess of prima facie speed limits established in VC 22352  | 1        |
| 22360       | Violation of local speed limits between business and residence         |          |
|             | districts  | 1        |
| 24252(a-c)  | Maintenance of lamps and devices required                              | 1        |
| 2800(a)     | Refusal to obey a peace officer  | 1        |
| 2800.2(a)   | Fleeing a peace officer - reckless driving                             | 1        |
| 7.2.13      | Non-motorized user-propelled vehicle - unspecified violation           |          |
| 7 2 12/h\   | Biding a non-motorized user propolled vehicle in the read-             | 1        |
| 7.2.13(b)   | Riding a non-motorized user-propelled vehicle in the roadway           | 1        |

# PCF Grouping Analysis Results - City-wide (continued)

## **For More Information**

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## To download the report, visit:

http://sfcontroller.org/

# To access the district collision maps, visit:

http://sfcontroller.org/collisiondata