## STRATEGIC PLAN METRICS REPORT | February 2015



ID	Metric	Target	FY12 Avg	FY13 Avg	FY14 Avg	FY15 Avg	Jan 2014	Feb 2014	Mar 2014	Apr 2014	May 2014	Jun 2014	Jul 2014	Aug 2014	Sep 2014	Oct 2014	Nov 2014	Dec 2014	Jan 2015	Monthly Trend
Goa	1: Create a safer transportation experience for everyone	è																		
Objec	Objective 1.1: Improve security for transportation system users																			
1.1.1	SFPD-reported Muni-related crimes/100,000 miles	3.1	3.8	7.6	9.5	8.2	7.5	10.0	8.8	8.5	8.2	9.3	8.5	8.0	9.9	8.2	6.8	8.0		$\sim \sim$
1.1.2	Customer rating: Security of transit riding experience (while on a Muni vehicle); scale of 1				3.2	3.3		3.2	2		3.3			3.3			3.2	1		
	(Iow) to 5 (high) <sup>1</sup> Customer rating: Security of transit riding experience (while waiting at a Muni stop or				5.2	5.5				5.5							-			
1.1.2	station): scale of 1 (low) to 5 (high) <sup>1</sup>				3.1	3.2		3.1		3.2				3.2		3.0				
	SFPD-reported taxi-related crimes <sup>2</sup>		3	3.9	4.3	37.6	3	10	8	2	3	8	37	39	39	32	42	41	33	$\sim$
1.1.4	Security complaints to 311 (Muni)		42	37.8	28.6	35.0	30	20	23	27	23	37	31	39	51	32	25	30	37	$\sim$
Objec	tive 1.2: Improve workplace safety and security																			
1.2.1	Workplace injuries/200,000 hours	13.1	16.2	13.8	12.0	11.1	9.3	10.3	11.1	14.7	10.5	12.3	8.6	9.4	12.5	13.0	10.9	12.2		$\langle \rangle$
1.2.2	Security incidents involving SFMTA personnel (Muni only) <sup>3</sup>		11.3	12.1	9.9	8.3	10	6	5	12	8	11	9	7	11	9	7	9	6	$\sim\sim\sim$
1.2.3	Lost work days due to injury		16,445 (CY 20	13)																
1.2.4	Employee rating: I feel safe and secure in my work environment; scale of 1 (low) to 5 (high)			3.2	3.3															
Obied	tive 1.3: Improve the safety of the transportation system																			
	Muni collisions/100.000 miles	4.1	5.0	5.9	5.9	6.3	5.7	5.0	4.8	6.2	6.7	6.0	5.3	6.3	7.4	6.3	5.8	6.9	6.3	$\sim\sim$
1.3.2	Collisions involving motorists, pedestrians, and bicyclists <sup>4</sup>		3.235 (CY12)																	
	Collisions involving taxis		342 (CY11)																	
	Muni falls on board/100.000 miles		4.7	4.2	4.5	4.4	4.1	5.3	4.7	4.5	4.8	4.5	3.8	4.9	4.0	5.2	4.6	3.8	4.3	$\sim \sim \sim$
	"Unsafe operation" Muni complaints to 311		179	159.3	179.6	192.3	174	157	204	179	159	144	157	188	232	242	206	149	172	$\sim$
	Customer rating: Safety of transit riding experience: scale of 1 (low) to 5 (high) <sup>1</sup>				3.7	3.7		3.7			3.7			3.7			3.6			
	<b>2:</b> Make transit, walking, bicycling, taxi, ridesharing & ca	rsharin	g the pre	ferred me		vel														
	tive 2.1: Improve customer service and communications		<u> </u>			1														
	Customer rating: Overall customer satisfaction with transit services; scale of 1 (low) to 5																			
2.1.1	(high) <sup>1</sup>				3.0	3.0		3.0		2.9				3.0			2.9			
2.1.2	Customer rating: Overall customer satisfaction with taxi availability; scale of 1 (low) to 5 (high) <sup>1</sup>				2.5	2.7		2.5		2.5				2.6			2.5			
2.1.3	Customer rating: Overall customer satisfaction with bicycle network; scale of 1 (low) to 5 (high) <sup>1</sup>				2.8	2.9		2.7			2.8			3.0			2.8			
2.1.4	Customer rating: Overall customer satisfaction with pedestrian environment; scale of 1 (low) to 5 (high) <sup>1</sup>				3.5	3.2		3.5			3.3		3.3			3.2				
2.1.5	Customer rating: Satisfaction with communications to passengers; scale of 1 (low) to 5 (high) <sup>1</sup>				2.8	2.8					2.8		2.8			2.7				
2.1.6	Percentage of color curb requests addressed within 30 days		86%	93.3%	93.7%	48.4%	100.0%	98.9%	97.6%	93.8%	99.0%	92.7%	62.1%	50.8%	41.9%	26.0%	34.5%	70.8%		$\langle$
2.1.6	Percentage of hazardous traffic sign reports addressed within 24 hours		99%	100%	99%	98.0%	100.0%	100.0%	100.0%	100.0%	100.0%	94.1%	100.0%	100.0%	96.2%	96.4%	95.7%	97.6%	100.0%	$\sim$
2.1.6	Percentage of parking meter malfunctions addressed within 48 hours		85%	82.4%	75.6%	60.7%	76.0%	73.0%	75.0%	85.2%	73.2%	45.0%	71.9%	63.0%	71.0%	71.0%	62.9%	62.5%	39.2%	$\sim$
2.1.6	Percentage of traffic and parking control requests addressed within 90 days		81%	79.1%	53.8%	31.9%		25.7%			31.8%			29.1%			33.7%			
2.1.6	Percentage of traffic signal requests addressed within 2 hours		97%	96.9%	96.8%	96.3%	97.0%	94.0%	97.7%	96.1%	97.5%	94.7%	97.7%	94.0%	100.0%	94.4%	95.9%	95.5%	96.7%	~~~~
2.1.7	Percentage of actionable 311 Muni-related complaints addressed within 28 days		87%	90.0%	78.6%	82.2%	59.0%	75.7%	89.5%	83.8%	94.9%	86.9%	88.7%	90.1%	80.6%	73.9%	74.4%	84.4%		$\langle \rangle$
2.1.8	Customer rating: cleanliness of Muni vehicles; scale of 1 (low) to 5 (high) Customer rating: cleanliness of Muni facilities (stations, elevators, escalators); scale of 1				2.7	2.7		2.6			2.7			2.8			2.6			
2.1.9	(low) to 5 (high) <sup>1</sup>				2.6	2.5		2.6			2.6			2.6			2.5			
Objec	tive 2.2: Improve transit performance																			
2.2.1	Percentage of transit trips with <2 min bunching on Rapid Network <sup>5,6</sup>	2.9%	5.3%	5.6%	5.8%	6.6%	4.9%	5.5%	5.2%	5.3%	5.6%	5.5%	6.1%	6.2%	6.6%	7.4%	6.6%	7.6%	6.1%	$\sim$
	Percentage of transit trips with + 5 min gaps on Rapid Network5, <sup>6</sup>	10.2%	18.5%	18.0%	18.2%	18.8%	17.5%	17.1%	17.1%	18.4%	20.7%	21.1%	19.2%	19.3%	19.0%	19.8%	18.2%	19.4%	16.4%	$\sim \sim$
2.2.2	Percentage of on-time performance for non-Rapid Network routes <sup>6</sup>	85%	61.0%	59.6%	59.0%	55.4%	59.6%	60.1%	60.1%	59.1%	57.0%	57.8%	58.4%	56.5%	55.3%	53.4%	55.4%	53.7%	56.4%	$\sim$
	Percentage of scheduled trips delivered	98.5%	96.7%	97.0%	96.3%	96.6%	96.3%	97.5%	96.9%	95.6%	94.6%	91.0%	95.1%	95.2%	96.2%	96.7%	97.8%	97.3%	98.3%	$\sim$
2.2.3	Percentage of on-time departures from terminals <sup>6</sup>	85%	76.9%	73.7%	73.9%	70.6%	74.7%	75.4%	75.3%	74.0%	72.1%	72.3%	72.1%	71.0%	70.1%	67.7%	71.3%	69.5%	73.0%	~
2.2.5	Running time performance		development		10.070	10.070		75.170	75.570	7	72.270	12.070	12.273	11.073	10.275	011173	11.570	00.070	75.070	· ·
2.2.5	Percentage of on-time performance <sup>6</sup>	85%	60.1%	59.0%	58.9%	55.4%	60.2%	60.4%	60.5%	59.5%	57.6%	57.2%	57.5%	56.3%	55.4%	53.1%	55.6%	53.3%	57.5%	
2.2.7	Percentage of on-time performance Percentage of bus trips over capacity during AM peak (8:00a-8:59a, inbound) at max load	0370	5.9%	7.4%	6.9%	5.1%	7.8%	6.0%	7.2%	6.3%	5.8%	6.9%	4.2%	4.9%	6.3%	7.8%	5.4%	3.2%	4.2%	$\sim \sim$
2.2.7	points Percentage of bus trips over capacity during PM peak (5:00p-5:59p, outbound) at max load		7.1%	8.6%	6.9%	5.3%	6.6%	6.4%	5.7%	7.2%	7.0%	7.3%	5.2%	5.6%	6.3%	6.3%	5.1%	3.7%	5.4%	~~~.
2.2.7	points		1.1/0	0.070	0.570	5.570	0.070	0.470	5.770	7.270	7.070	7.570	5.270	5.070	0.570	0.570	3.173	5.775	5.470	$\vee$

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Objective 2.2: Improve transit performance																			
2.2.8 Mean distance between failure (Bus)		3.300	3,310	4,632	5,362	5,209	4,747	5,675	5,920	5.881	5,707	6,202	5,941	6,260	4.947	5.216	3,463	5.670	~~~~~
2.2.8 Mean distance between failure (LRV)		3,137	3,510	3.164	4.067	3,562	3.083	4.045	3.182	5,450	4.061	3,988	4.146	4.233	3.954	3,210	3,403	3,070	· ^ ·
2.2.8 Mean distance between failure (Erv)		2.055	2.179	2.045	1.906	1,923	1.682	3.235	2.132	1.795	1,758	1.888	1.924	1,515	2,425				$\tilde{\sim}$
2.2.8 Mean distance between failure (Cable)		2,936	3,835	4,734	9,983	4.307	3.196	3.465	4.026	9.076	5,770	8.080	12,839	3.538	23.706				$\sim$
2.2.9 Percentage of scheduled service hours delivered		96.7%	97.0%	96.2%	96.6%	96.0%	97.3%	96.6%	95.1%	93.9%	90.7%	94.9%	95.3%	96.1%	96.5%	97.8%	97.3%	98.3%	$\sim$
2.2.10 Percentage of scheduled mileage delivered	Measure in	n development																	
2.2.11 Ridership (rubber tire, average weekdav) <sup>7</sup>		490,514	495,311	504,162	484,245	495,529	502,172	512,759	513,835	515,109	498,616	484,245	494,846			479,184			$\sim$
2.2.11 Ridership (faregate entries, average weekday)		70,423	72,948	73,522	76,537	73,169	76,694	70,031	67,990	77,236	68,066	69,488	69,659	73,578	75,974	74,148	72,348	73,145	$\sim \sim$
2.2.12 Percentage of days that elevators are in full operation		93.6%	96.3%	94.4%	93.1%	97.3%	95.5%	96.0%	94.7%	90.3%	91.4%	97.0%	86.0%	97.2%	96.4%	91.7%	91.7%	92.2%	$\sim\sim\sim$
2.2.13 Percentage of days that escalators are in full operation		94.2%	88.1%	93.8%	92.4%	96.1%	95.4%	93.5%	97.5%	95.4%	93.0%	96.5%	94.9%	96.3%	96.3%	90.8%	86.5%	85.4%	$\sim \sim$
Objective 2.3: Increase use of all non-private auto modes																			
2.3.1 Non-private auto mode share (all trips)	50%	45% (2011)	54%	52%															l
2.3.2 Average daily bikeshare trips (Weekday)				888	1,124	843	752	888	931	989	1,099	1,076	1,151	1,158	1,213	1,008			
2.3.3 Average daily taxi trips	Measure in	n development																	1
Objective 2.4: Improve parking utilization and manage parking demand																			1
2.4.1 Parking reliability rate of SFpark spaces <sup>8</sup>		70.0%	71.9%	75.2%															
2.4.2 Parking reliability of SFMTA garage spaces		97.8%	97.7%	97.8%	97.5%	97.7%	97.7%	97.7%	98.2%	98.4%	98.4%	99.0%	98.0%	98.4%	98.5%	97.7%	93.2%	97.3%	$\sim$
2.4.3 # of secure on-street bicycle parking spaces <sup>9</sup>					6,500														
2.4.3 # of secure off-street bicycle parking spaces (garage bicycle parking) <sup>9</sup>					120														1
2.4.4 On-street payment compliance (SF <i>park</i> pilot areas only) <sup>8</sup>			53.3%	53.5%															
Goal 3: Improve the environment and guality of life in San F	<u> </u>																		
<b>Objective 3.1:</b> Reduce the Agency's and the transportation system's resource	consump		, , ,	na noise															
3.1.1 SFMTA carbon footprint (metric tons CO2e)		48,556	45,455																·
3.1.2 Percentage of SFMTA non-revenue fleet that is alternative fuel/zero emissions			37.0%																
3.1.2 Percentage of SFMTA taxi fleet that is alternative fuel/zero emissions		94.0%	94.0%	98.0%															<u> </u>
3.1.3 Percentage biodiesel to diesel used by SFMTA (blend equivalent)		14.0%	19.3%																ļ
3.1.4 Number of electric vehicle charging stations		33	63 122,809,359	63															<u> </u>
3.1.6 Agency electricity consumption (kWh)		124,120,362 436,707	415,308																,
3.1.6     Agency gas consumption (therms)       3.1.6     Agency water consumption (gallons)		436,707	415,308 20,116,592																
3.1.7 Agency waste diversion rate	Measure in	n development																	
Objective 3.2: Increase the transportation system's positive impact to the eco		laevelopment																	
3.2.1 Estimated economic impact of Muni service delays (Monthly \$M)	Лонту		\$3.7	\$2.8	\$2.0	\$2.5	\$2.6	\$2.6	\$2.4	\$2.1	\$2.8	\$1.8	\$1.9	\$2.3					$\sim$
Objective 3.3: Allocate capital resources effectively			33.7		32.0	ş2.5	Ş2.0	Ş2.0		ş2.1	Ş2.0	ş1.0	Ş1.9	<i>32.3</i>					
	Dece la com																		
3.3.1 Percentage of all capital projects delivered on-budget by phase 3.3.2 Percentage of all capital projects delivered on-time by phase		porting to begin porting to begin																	
	nesuits rep	Jor ting to Degli	F115.																
Objective 3.4: Deliver services efficiently	64.00	6205	6205 57	6945 55															
3.4.1 Average annual transit cost per revenue hour 3.4.2 Passengers per revenue hour for buses	\$185	\$202.50	\$202.67 67	\$217.50 67															<u> </u>
3.4.2 Passengers per revenue hour for buses 3.4.3 Cost per unlinked trip		68 \$2.90	67 \$2.91	67 \$3.06					<u> </u>	<u> </u>									I
3.4.3 Cost per uninked trip 3.4.5 Farebox recovery ratio	1	\$2.90 32.2%	\$2.91 33.7%	\$3.06 29.8%															I
3.4.5 Farebox recovery ratio 3.4.6 Average daily Transit Operator surplus or shortfall	Measure in	n development		23.0%															
3.4.7 Number of individuals entering Transit Operator training per month <sup>10</sup>	cusure n	205	. 158	147	328	0	10	28	21	23	24	31	34	39	56	56	56	56	$\sim$
Objective 3.5: Reduce capital and operating structural deficits		205	130	14/	520	0	10	20	21	25	24	51	J4	55	50	50	50	50	
3.5.1 Structural operating budget deficit	\$35M	\$70M	\$70M	\$35M															
	<b>400</b> .01	<i></i>	<i></i>	<i></i>	L			L	ļ										I
3.5.1 Structural capital budget deficit (SOGR)	\$130M	\$260M	\$260M	\$260M															

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Goa	I 4: Create a workplace that delivers outstanding service																			
Obied	tive 4.1: Improve internal communications																			
4.1.1	Employee rating: I have the Information and tools I need to do my job; scale of 1 (high) to 5 (low)			3.5	3.5															
4.1.1	Employee rating: I have access to information about Agency accomplishments, current events, issues and challenges; scale of 1 (high) to 5 (low)			3.4	3.5															
4.1.2	Percentage of employees that complete the survey			34.6%	28.3%															
4.1.3	Employee rating: I have a clear understanding of my division's goals/objectives and how they contribute to Agency success.			3.4	3.5															
4.1.4	Employee rating: I have received feedback on my work in the last 30 days.			3.1	3.1															
4.1.5	Employee rating: I have noticed that communication between leadership and employees has improved.			2.9	3.0															
4.1.6	Employee rating: Discussions with my supervisor about my performance are worthwhile.			3.4	3.5															
Objec	tive 4.2: Create a collaborative and innovative work environment																			
4.2.1	Employee rating: Overall employee satisfaction; scale of 1 (low) to 5 (high)			3.4	3.4															
4.2.2	Employee rating: My concerns, questions, and suggestions are welcomed and acted upon quickly and appropriately.			2.9	3.0															
4.2.3	Employee rating: I find ways to resolve conflicts by working collaboratively with others.			3.9	3.9															
4.2.4	Employee rating: I am encouraged to use innovative approaches to achieve goals.			3.3	3.4															
4.2.5	Employee rating: Employees in my work unit share job knowledge to solve problems efficiently/effectively			3.7	3.8															
4.2.6	Employee rating: I feel comfortable sharing my thoughts and opinions, even if they're different than others'.			3.6	3.7															
4.2.7	Employee rating: My work gives me a feeling of personal accomplishment.			3.7	3.8															
Objec	tive 4.3: Improve employee accountability																			
4.3.1	Percentage of employees with performance plans prepared by start of fiscal year			20.3%	62.5%	31.3%														
	Percentage of employees with annual appraisals based on their performance plans			18.8%	62.5%														<u> </u>	
4.3.2	Percentage of strategic plan metrics reported			73.0%	93.2%	87.2%													I	
4.3.3	Unscheduled absence rate by employee group (Transit operators)		12.2%	8.6%	9.4%	8.1%	10.5%	7.4%	8.1%	9.3%	9.6%	11.8%	8.8%	9.0%	8.6%	8.4%	7.1%	7.5%	7.5%	$\sim$
4.3.4	Employee rating: My manager holds me accountable to achieve my written objectives.			3.6	3.6															
4.3.5	Employee commendations to 311		128.6	113.7	105.3	93.0	116	90	108	86	94	95	99	83	106	110	81	79	100	$\sim\sim\sim$
Objec	tive 4.4: Improve relationships and partnerships with our stakeholders																			
4.4.1	Stakeholder rating: satisfaction with SFMTA decision-making process/communications; scale of 1 (low) to 5 (high)	be conducted	l in FY15.																	

<sup>1</sup> Results are based on a non-probability sample from opt-in SFMTA online panel surveys and have been weighted to reflect the geographic distribution of the San Francisco population.

<sup>2</sup> Beginning with FY2015, includes all taxi, TNC, and black car service-related incidents reported to SFPD. Reporting for prior months includes "defrauding taxi driver", "operating taxi without a permit", and "overcharging taxi fare" incidents only.

<sup>3</sup> Includes assaults and threats on operators.

<sup>4</sup> Injury collisions.

<sup>5</sup> <1 min for headway of 5 min or less.

<sup>6</sup> Due to a NextBus/schedule data syncing issue, results are not available for 6/21/2014-6/30/2014; June 2014 averages reflect data from 6/1/2014-6/20/2014 only.

<sup>7</sup> Due to data collection issues, ridership figures are not available for September 2014 or October 2014.

<sup>8</sup> Due to street sensor removal, occupancy-based parking measures will not be reported after Dec 2013. Parking program staff are currently developing an alternative metric. 🗈

<sup>9</sup> Running total of SFMTA-installed facilities.