

# VENDOR MANAGED INVENTORY (VMI) PROGRAM Building on Progress

September 18, 2018 John Haley, Director of Transit





### Before VMI Program - 2012

- Depleted Rail Inventory
  - Suffered high stock-out rate
- Delayed Parts



- Caused repair delays, vehicle reliability issues, service delays
- Required separate competitive bid process per part
- Dealt with obsolete parts and foreign vendors
- Overstocked Parts
  - Expended funds on overstock not needed





#### Pilot VMI Program (2013-2018) - Successes

- Improved parts availability through automated replenishment
- Better forecasting, and performance guidelines
- Enabled on-time preventative maintenance
- Increased vehicle reliability
- Increased vehicle availability
- Provided cost savings and predictable spending





# **Pilot VMI Program Results**

- Increased Car Availability 20%
- Improved Car Reliability by 42%
- Increased Parts Consumption rate by 50%
- Decreased Inventory Levels by 28%
- Reduced Stock Out Rate to
  3.54% and below industry
  standard of 5%
- 35 Light Rail Vehicle parts have been reverse engineered





# **Other Advantages of a VMI Program:**

- VMI gives vendors more control so they can accurately forecast demand
- Reduce inventory costs
- Visibility of stock levels helps to better identify priorities
- Save staff time in researching for hard-to-find parts
- Gain industry knowledge for new and modern technology equipment
- Streamline parts procurement process resulted in receiving parts faster for vehicle maintenance
- Reduce real estate needs, save storage space



# Real Estate Saving: Vendor provides storage space

ALSTOM – MARE ISLAND – STOREROOM SFMTA – GREEN FACILITY STOREROOM





### **Next Steps**

- Requests for MTAB approval
- Recommend Board of Supervisors approval



# **Other Part Contracts Underway**

### • New Flyer bus parts:

- Conducted a Request for Proposals for New Flyer & Orion bus parts.
- Awarding 5 separate contracts to each of the proposers based on low bid price.
- Developing an automated process to request parts from suppliers and allowing for delivery to occur on a bi-weekly basis.
- Anticipating contracts to be in place within 60 days.



#### **Other Part Contracts Underway**

#### Parts Contracts for New LRV4 is being considered



