

**THIS PRINT COVERS CALENDAR ITEM NO. : 13**

**SAN FRANCISCO  
MUNICIPAL TRANSPORTATION AGENCY**

**DIVISION:** Finance and Information Technology

**BRIEF DESCRIPTION:**

Approving the Preliminary Official Statement for the issuance of the Series 2012A and Series 2012B revenue bonds, including the refinancing of outstanding revenue and lease revenue bonds related to certain parking garages and parking meters and providing funds for certain new projects, authorizing the Director of Transportation to make any necessary additions or changes to the Preliminary Official Statement in order to complete the issuance of the revenue bonds, to execute and deliver a certificate of the SFMTA deeming final the Preliminary Official Statement and to execute and deliver a final Official Statement, and authorizing the distribution of the Preliminary Official Statement and the Official Statement.

**SUMMARY:**

- The SFMTA wishes to finance the costs of certain transportation projects through the issuance of revenue bonds and to refinance bonds previously issued for certain parking garages and parking meters.
- The Charter and Administrative Code authorize the SFMTA to issue revenue bonds, with the concurrence of the Board of Supervisors, without voter approval and in accordance with State law.
- The Board has previously authorized a bond financing, including execution of the necessary documents, except for a substantially final version of the Preliminary Official Statement, a related certificate of finality and an Official Statement, which are now presented for approval.

**ENCLOSURES:**

1. SFMTAB Resolution
2. Preliminary Official Statement
3. Certificate as to Finality of Preliminary Official Statement

**APPROVALS:**

**DATE**

DIRECTOR \_\_\_\_\_ 4/22/12

SECRETARY \_\_\_\_\_ 4/22/12

**ASSIGNED SFMTAB CALENDAR DATE:** May 1, 2012

## **PAGE 2**

### **PURPOSE**

This calendar item approves the Preliminary Official Statement for the issuance of the Series 2012A and Series 2012B revenue bonds, including the refinancing of outstanding revenue and lease revenue bonds related to certain parking garages and parking meters and providing funds for certain new projects, authorizes the Director of Transportation to make any necessary additions or changes to the Preliminary Official Statement in order to complete the issuance of the revenue bonds, to execute and deliver a certificate of the SFMTA deeming final the Preliminary Official Statement for purposes of Securities and Exchange Commission Rule 15c2-12 and to execute and deliver a final Official Statement, in substantially such form and with such additions thereto or changes therein as the Director of Transportation, with the advice of the City Attorney's Office, shall approve, such approval to be conclusively evidenced by the execution and delivery of the Official Statement, and authorizes the distribution of the Preliminary Official Statement and the Official Statement by the underwriters of the Series 2012A and Series 2012B revenue bonds.

### **GOAL**

This item will meet the following goal and objectives of the SFMTA Strategic Plan:

- Goal 4 - Financial Capacity: To ensure financial stability and effective resource utilization.

### **DESCRIPTION**

#### *Background*

The City Charter 8A.102(b)13 states "To the maximum extent permitted by law, with the concurrence of the Board of Supervisors, and notwithstanding the requirements and limitations of Sections 9.107, 9.108, and 9.109, [SFMTA shall] have authority without further voter approval to incur debt for Agency purposes and to issue or cause to be issued bonds, notes, certificates of indebtedness, commercial paper, financing leases, certificates of participation or any other debt instruments. Upon recommendation from the Board of Directors, the Board of Supervisors may authorize the Agency to incur on behalf of the City such debt or other obligations provided: 1) the Controller first certifies that sufficient unencumbered balances are expected to be available in the proper fund to meet all payments under such obligations as they become due; and 2) any debt obligation, if secured, is secured by revenues or assets under the jurisdiction of the Agency."

The approval of the Preliminary Official Statement for the issuance of revenue bonds is the latest development in a series of discussions and actions by the Board. Prior discussions have included the following:

On October 19, 2010, the Board heard considerations for a bond financing of capital projects.

## **PAGE 3**

The presentation included a discussion on the process and the actions required by the Board. These included the adoption of a debt policy, the development of required legal documentation, and the creation of a credit strategy.

On February 15, 2011, the Board received several informational items regarding potential bond financing for the SFMTA. These items included a financial plan and a summary of financing scenarios for the SFMTA. It was contemplated at the time that the SFMTA would pursue a strategy to issue lease revenue bonds with the San Francisco Municipal Railway Improvement Corporation (SFMRIC) and revenue bonds through its own credit. (Subsequently, the SFMTA decided that it would issue all of the bonds through its own credit and would not work with SFMRIC.)

On September 9, 2011, the Policy and Governance Committee discussed a financing strategy to refinance outstanding parking garage and parking meter bonds and to issue bonds for new capital improvements.

On September 20, 2011, the Board unanimously approved a reimbursement resolution and a debt policy. The reimbursement resolution allows the Board to issue bonds for project costs already incurred.

On November 1, 2011, the Board received training regarding disclosure requirements and the role of the Board in a bond financing.

On December 6, 2011, the Board authorized the issuance of up to \$170 million in revenue bonds, including the refinancing of outstanding revenue and lease revenue bonds related to certain parking garages and parking meters and providing funds for certain new projects, and authorized the Director of Transportation to execute and deliver the documents necessary for this transaction, including, a Bond Purchase Contract, an Indenture of Trust and a Continuing Disclosure Certificate and, with respect to the Preliminary Official Statement, to finalize the Preliminary Official Statement and return to the Board for approval of said document. On that date, the Board also approved the purchase of \$10 million of liability insurance for SFMTA directors and officers, authorized the creation of a bond oversight committee to oversee the expenditure of bond proceeds for projects funded by the SFMTA's revenue bonds and other forms of indebtedness and approved a new parking garage lease form.

On April 17, 2012, the Board of Supervisors approved the issuance of up to \$80 million in revenue bonds for 2012 for all of the bond refunding and a part of the transit and parking garage projects, with the issuance of the remainder of the revenue bonds expected in 2013.

### *Use of Bond Proceeds*

Subsequent to December 6, 2011, the SFMTA determined that it would be advisable to split the project portion of the revenue bond financing into two parts in order to ensure that the projects would be delivered in the time frame required for funds from a bond financing. All of the bond

refunding, along with the project costs listed below, are scheduled for inclusion in the 2012 bond financing. The Preliminary Official Statement covers the 2012 bond financing, with the issuance of the remainder of the revenue bonds for the projects scheduled for 2013.

**ANTICIPATED APPLICATION OF BOND PROCEEDS  
FOR SERIES 2012B PROJECTS**

<b>Transit Projects</b>	<b>Bond Proceeds</b>
Systemwide Transit Access and Reliability (Transit Signal Priority) Program	\$1,500,000
Muni Metro Sunset Tunnel Rail Rehabilitation	\$ 900,000
Muni Metro Turnback Rehabilitation	\$3,000,000
Muni Metro System Public Announcement and Public Display System Replacement	\$6,500,000
Muni System Radio Replacement Project	\$1,600,000
Muni Green Light Rail Facility Rehabilitation	\$7,200,000
Parking Garage Projects	\$5,000,000
<b>Total Uses of Funds</b>	<b>\$25,700,000</b>

Systemwide Transit Access and Reliability (Transit Signal Priority) Program

The Systemwide Transit Access and Reliability (Transit Signal Priority) Program is intended to increase transit ridership and improve the path of travel to transit stops and stations while minimizing delays associated with customer boarding and alighting from Muni vehicles and reducing delays associated with traffic signals.

Muni Metro Sunset Tunnel Rail Rehabilitation

The goal of the Muni Metro Sunset Tunnel Rail Rehabilitation is to improve the safety, reliability and quality of the ride on the system's busiest rail line by upgrading the rail track, ties and ballast in the Sunset Tunnel.

Muni Metro Turnback Rehabilitation

The Muni Metro Turnback (MMT) was designed to improve turnback operations, reduce headways, and provide underground train storage to increase system capacity. The MMT Rehabilitation is intend to improve service reliability by reducing train and control failures and to improve safety, as well as reducing on-going maintenance costs.

Muni Metro System Public Announcement and Public Display System Replacement

The Muni Metro System Public Announcement and Public Display System Replacement project would improve customer experience within the Muni Metro system by replacing existing 28-year-old subway Public Address System & Platform Display systems with new devices.

**PAGE 5**

Muni System Radio Replacement Project

Muni System Radio Replacement Project would modernize Muni's radio communications system and meet the Federal Communications Commission's 2013 narrow banding requirements that include Computer Aided Dispatch/Automatic Vehicle Monitoring and integrated incident management/reporting, as well as ADA-compliant travel information on Muni's light rail vehicles.

Muni Green Light Rail Facility Rehabilitation

The Muni Green Light Rail Facility Rehabilitation project will enhance system reliability while reducing the need for excess maintenance. The project calls for the replacement of worn rails and track switches at the SFMTA's Green Light Rail Facility, possibly improvements to the facility and the replacement of the roof at the Green maintenance yard.

Parking Garage Projects

Garage capital funds will be used to perform major rehabilitation, preservation, and improvement of existing off-street parking facilities to enhance parking infrastructure and improve parking management. The 2012 revenue bond funds will be used for planning and design of future projects.

*Financing Schedule (subject to change)*

April 2012	Board of Supervisors Budget and Finance Committee Board of Supervisors Approval File for Reverse Validation
May 2012	SFMTA Board Update Rating Agency Presentations Receive Ratings
June 2012	End of Validation Period Print and Mail POS Bond Pricing Bond Closing

*Documentation and Next Steps*

The Board is being asked to approve the Preliminary Official Statement for the issuance of the Series 2012A and Series 2012B revenue bonds, including the refinancing of outstanding revenue and lease revenue bonds related to certain parking garages and parking meters and providing funds for certain new projects. The Director of Transportation will also be authorized to make any necessary additions or changes to the Preliminary Official Statement in order to complete the

issuance of the revenue bonds, to execute and deliver a certificate of the SFMTA deeming final  
**PAGE 6**

the Preliminary Official Statement for purposes of Securities and Exchange Commission Rule 15c2-12 and to execute and deliver a final Official Statement, in substantially such form and with such additions thereto or changes therein as the Director of Transportation, with the advice of the City Attorney's Office, shall approve, such approval to be conclusively evidenced by the execution and delivery of the Official Statement. The underwriters of the Series 2012A and Series 2012B revenue bonds will be authorized to distribute the Preliminary Official Statement and the Official Statement. The Board will receive an update on any such modifications, changes or additions, as well as the final financing terms, prior to closing.

The City Attorney's Office has reviewed this report.

### **ALTERNATIVES CONSIDERED**

The alternative to approving this bond offering is to fund capital improvements included in this bond offering from the operating budget and not achieve debt service savings through the refinancing of existing parking garage and parking meter debt.

### **FUNDING IMPACT**

The proceeds from this bond offering will enable the SFMTA to fund a part of the transit and parking garage projects described above and to refund existing parking garage and parking meter debt.

### **OTHER APPROVALS RECEIVED OR STILL REQUIRED**

This transaction received the approval of the Board of Supervisors. The Controller has issued a certification of the SFMTA's financial condition.

### **RECOMMENDATION**

That the SFMTA Board of Directors and the Parking Authority Commission approve the Preliminary Official Statement for the issuance of the Series 2012A and Series 2012B revenue bonds, including the refinancing of outstanding revenue and lease revenue bonds related to certain parking garages and parking meters and providing funds for certain new projects, authorize the Director of Transportation to make any necessary additions or changes to the Preliminary Official Statement in order to complete the issuance of the revenue bonds, to execute and deliver a certificate of the SFMTA deeming final the Preliminary Official Statement for purposes of Securities and Exchange Commission Rule 15c2-12 and to execute and deliver a final Official Statement, in substantially such form and with such additions thereto or changes therein as the Director of Transportation, with the advice of the City Attorney's Office, shall approve, such approval to be conclusively evidenced by the execution and delivery of the Official Statement, and authorize the distribution of the Preliminary Official Statement and the Official Statement by the underwriters of the Series 2012A and Series 2012B revenue bonds.

SAN FRANCISCO  
MUNICIPAL TRANSPORTATION AGENCY  
BOARD OF DIRECTORS

RESOLUTION No. \_\_\_\_\_

WHEREAS, The San Francisco Municipal Transportation Agency (SFMTA) wishes to finance the costs of certain transportation projects through the issuance of revenue bonds and to refinance bonds previously issued for certain parking garages and parking meters; and

WHEREAS, Pursuant to Section 8A.102 (b)(13) of the Charter (Charter) and Chapter 43 of the Administrative Code of the City and County of San Francisco (City), the SFMTA may issue revenue bonds and other debt instruments, with the concurrence of the Board of Supervisors (Board) of the City and without voter approval, such bonds to be issued in accordance with State law or any procedure provided for by ordinance; and

WHEREAS, The Board has previously authorized a bond financing, including execution of the necessary documents, except for the Preliminary Official Statement which is now presented in substantially final form for approval; now therefore be it

RESOLVED, That all of the recitals herein are true and correct; and be it

FURTHER RESOLVED, The SFMTA Board of Directors does hereby approve the Preliminary Official Statement for the issuance of the Series 2012A and Series 2012B revenue bonds, including the refinancing of outstanding revenue and lease revenue bonds related to certain parking garages and parking meters and providing funds for certain new projects, and authorize the Director of Transportation to make any necessary additions or changes to the Preliminary Official Statement in order to complete the issuance of the revenue bonds, to execute and deliver a certificate of the SFMTA deeming final the Preliminary Official Statement for purposes of Securities and Exchange Commission Rule 15c2-12 and to execute and deliver a final Official Statement, in substantially such form and with such additions thereto or changes therein as the Director of Transportation, with the advice of the City Attorney's Office, shall approve, such approval to be conclusively evidenced by the execution and delivery of the Official Statement; and authorizes and approves the distribution by the underwriters of the revenue bonds of copies of the Official Statement in final form to all actual purchasers of the revenue bonds and the distribution by the underwriters of the revenue bonds of the Preliminary Official Statement to potential purchasers of the revenue bonds.

I certify that the foregoing resolution was adopted by the San Francisco Municipal Transportation Agency Board of Directors at its meeting of May 1, 2012.

---

Secretary to the Board of Directors  
San Francisco Municipal Transportation Agency

**Enclosure 2**

**Preliminary Official Statement**

PRELIMINARY OFFICIAL STATEMENT, DATED \_\_\_\_\_, 2012

**New Issue—Book-Entry Only**

**Ratings: Moody's: "[ ]"  
S&P: "[ ]"**

**(See "RATINGS" herein)**

*In the opinion of Hawkins Delafield & Wood LLP and Rosales Law Partners LLP, San Francisco, Co-Bond Counsel to the SFMTA, under existing statutes and court decisions and assuming continuing compliance with certain tax covenants described herein, (i) interest on the Series 2012 Bonds is excluded from gross income for federal income tax purposes pursuant to Section 103 of the Internal Revenue Code of 1986, as amended (the "Code"), and (ii) interest on the Series 2012 Bonds is not treated as a preference item in calculating the alternative minimum tax imposed on individuals and corporations under the Code; such interest, however, is included in the adjusted current earnings of certain corporations for purposes of the alternative minimum tax imposed on such corporations. In addition, in the opinion of Co-Bond Counsel to the SFMTA, under existing statutes, interest on the Series 2012 Bonds is exempt from personal income taxes imposed by the State of California. See "TAX MATTERS" herein.*

**SFMTA**

**\$[ ]\***  
**SAN FRANCISCO MUNICIPAL TRANSPORTATION  
AGENCY  
REVENUE BONDS**

**\$[ ]\***  
**Series 2012A**

**\$[ ]\***  
**Series 2012B**

**Dated: Date of Delivery**

**Due: [ ] 1, as shown on the inside cover**

**THIS COVER PAGE CONTAINS CERTAIN INFORMATION FOR QUICK REFERENCE ONLY. INVESTORS MUST READ THE ENTIRE OFFICIAL STATEMENT TO OBTAIN INFORMATION ESSENTIAL TO THE MAKING OF AN INFORMED INVESTMENT DECISION.**

The San Francisco Municipal Transportation Agency Revenue Bonds, Series 2012A (the "Series 2012A Bonds") and Series 2012B (the "Series 2012B Bonds" and, together with the Series 2012A Bonds, the "Series 2012 Bonds"), are being issued by the San Francisco Municipal Transportation Agency (the "SFMTA") pursuant to the Charter of the City and County of San Francisco (the "Charter"), the Indenture of Trust dated as of June 1, 2012 between the SFMTA and The Bank of New York Mellon Trust Company, N.A., as trustee (the "Trustee"), as supplemented by the First Supplement to Indenture of Trust dated as of June 1, 2012 (collectively, the "Indenture") between the SFMTA and the Trustee. The Series 2012A Bonds are being issued to (i) refund prior bonds issued by the Parking Authority, the City of San Francisco Ellis O'Farrell Parking Corporation, the City of San Francisco Downtown Parking Corporation and the City of San Francisco Uptown Parking Corporation (collectively, the "Parking Bonds"); (ii) make

\* Preliminary, subject to change.

This Preliminary Official Statement and the information contained herein are subject to completion or amendment. Under no circumstances shall this Preliminary Official Statement constitute an offer to sell or a solicitation of an offer to buy, nor shall there be any sale of these securities in any jurisdiction, in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction.

a deposit to the 2012 Reserve Account of the Bond Reserve Fund established under the Indenture for the Series 2012 Bonds; and (iii) pay a portion of the costs of issuance of the Series 2012 Bonds; and the Series 2012B Bonds are being issued to (i) finance a portion of the costs of various capital projects for the SFMTA as described herein; (ii) make a deposit to the 2012 Reserve Account of the Bond Reserve Fund established under the Indenture for the Series 2012 Bonds; and (iii) pay a portion of the costs of issuance of the Series 2012 Bonds. See “ESTIMATED SOURCES AND USES OF FUNDS” herein.

Interest on the Series 2012 Bonds will be payable on [\_\_\_\_\_] 1, 2012 and on each [\_\_\_\_\_] 1 and [\_\_\_\_\_] 1 thereafter until their respective stated maturity dates. The Series 2012 Bonds will be issued only as fully registered bonds without coupons and when issued will be registered in the name of Cede & Co., as nominee of The Depository Trust Company, New York, New York (“DTC”), to which payments of principal of and interest on the Series 2012 Bonds will be made. Individual purchases of the Series 2012 Bonds will be made in book-entry form only, in denominations of \$5,000 or any integral multiple thereof. Beneficial Owners of the Series 2012 Bonds will not receive physical delivery of bond certificates. Payment of principal of the Series 2012 Bonds at maturity, as shown in the Maturity Schedule set forth on the inside cover, and interest when due will be payable by the Trustee, as paying agent, to DTC. DTC will remit such principal and interest payments to its participants, which will be responsible for remittance to the Beneficial Owners of the Series 2012 Bonds. See Appendix F—“DTC AND THE BOOK-ENTRY ONLY SYSTEM” herein.

**The Series 2012 Bonds are subject to optional and mandatory redemption prior to maturity as described herein.**

The SFMTA is an enterprise department of the City and County of San Francisco (the “City”) and a multi-modal transportation agency responsible for planning, designing, constructing, managing, operating and maintaining public transit, paratransit, street and traffic management and improvements, bicycle and pedestrian safety and enhancement programs, on and off-street parking improvements and programs, and the regulation of taxis and commercial vehicles within the City. Under the Indenture, the SFMTA has irrevocably pledged the Pledged Revenues to the punctual payment of principal of, premium, if any, and interest on the Bonds, which consist of all outstanding parity revenue bonds issued under the Indenture, including the Series 2012 Bonds, subject to the flow of funds contained in the Indenture.

**The Series 2012 Bonds are special, limited obligations of the SFMTA secured by and payable solely from Pledged Revenues (as defined herein) of the SFMTA and from moneys held in certain funds and accounts established pursuant to the Indenture. The SFMTA is not obligated to pay the principal of or interest on the Series 2012 Bonds from any source of funds other than Pledged Revenues AND amounts on deposit in certain funds and accounts held under the Indenture and subject to the terms thereof. The SFMTA has no taxing power. The General Fund of the City is not liable for the payment of the principal of or interest on the Series 2012 Bonds, and neither the credit nor the taxing power of**

**the City is pledged to the payment of the principal of or interest on the Series 2012 Bonds. The Series 2012 Bonds are not secured by a legal or equitable pledge of, or charge, lien, or encumbrance upon, any of the property of the City or of the SFMTA or any of its income or receipts, except Pledged Revenues AND amounts on deposit in certain funds and accounts held under the Indenture and subject to the terms thereof. See “SECURITY AND SOURCES OF PAYMENT FOR THE BONDS” herein.**

## **MATURITY SCHEDULE**

(See inside cover)

*The Series 2012 Bonds are offered when, as, and if issued by the SFMTA and accepted by the purchasers, subject to approval of legality by Hawkins Delafield & Wood LLP, San Francisco, California, and Rosales Law Partners, LLP, San Francisco, California, Co-Bond Counsel. Certain legal matters will be passed upon for the SFMTA by Orrick, Herrington & Sutcliffe LLP, San Francisco, California, Disclosure Counsel to the SFMTA, and the City Attorney of the City and County of San Francisco, and for the Underwriters by their counsel, Kutak Rock LLP. It is expected that the Series 2012 Bonds will be available for delivery in book-entry form through the facilities of DTC in New York, New York, on or about June \_\_, 2012.*

**J.P. Morgan**

**RBC Capital Markets**

**Morgan Stanley**

**Siebert Brandford Shank & Co., L.L.C.**

Date: June \_\_, 2012

MATURITY SCHEDULE\*

**Series 2012A Bonds**

(Base CUSIP<sup>†</sup> Number: \_\_\_\_\_)

\$\_\_\_\_\_ Serial Bonds

<u>Maturity</u> ([_____] 1)	<u>Principal Amount</u>	<u>Interest Rate</u>	<u>Price or Yield</u>	<u>CUSIP Suffix<sup>†</sup></u>

\$\_\_\_\_\_ .\_\_% Term Bonds Due \_\_\_\_\_ 1, 20\_\_ Price – \_\_% CUSIP<sup>†</sup> \_\_\_\_  
 \$\_\_\_\_\_ .\_\_% Term Bonds Due \_\_\_\_\_ 1, 20\_\_ Price – \_\_% CUSIP<sup>†</sup> \_\_\_\_

**Series 2012B Bonds**

(Base CUSIP<sup>†</sup> Number: \_\_\_\_\_)

\$\_\_\_\_\_ Serial Bonds

<u>Maturity</u> ([_____] 1)	<u>Principal Amount</u>	<u>Interest Rate</u>	<u>Price or Yield</u>	<u>CUSIP Suffix<sup>†</sup></u>

\$\_\_\_\_\_ .\_\_% Term Bonds Due \_\_\_\_\_ 1, 20\_\_ Price – \_\_% CUSIP<sup>†</sup> \_\_\_\_  
 \$\_\_\_\_\_ .\_\_% Term Bonds Due \_\_\_\_\_ 1, 20\_\_ Price – \_\_% CUSIP<sup>†</sup> \_\_\_\_

No dealer, broker, salesperson or other person has been authorized to give any information or to make any representations other than those contained in this Official

\* Preliminary, subject to change.  
 † Copyright 2012, American Bankers Association. CUSIP data herein is provided by Standard & Poor's, CUSIP Service Bureau, a division of The McGraw-Hill Companies, Inc. This data is not intended to create a database and does not serve in any way as a substitute for the CUSIP Service. CUSIP numbers are provided for convenience of reference only. Neither the SFMTA nor the Underwriters take any responsibility for the accuracy of such CUSIP numbers.

Statement and, if given or made, such other information or representations must not be relied upon as having been authorized. This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy, nor shall there be any sale of the Series 2012 Bonds by a person in any jurisdiction in which it is unlawful for such person to make such an offer, solicitation or sale.

The information set forth herein has been obtained from the SFMTA, the City and other sources which are believed to be reliable but it is not guaranteed as to accuracy or completeness. The information and expressions of opinion herein are subject to change without notice and neither delivery of this Official Statement nor any sale made hereunder shall, under any circumstances, create any implication that there has been no change in the affairs of the SFMTA or the City since the date hereof.

The Underwriters have provided the following sentence for inclusion in this Official Statement. The Underwriters have reviewed the information in this Official Statement in accordance with, and as part of, their responsibility to investors under the federal securities laws as applied to the facts and circumstances of this transaction, but the Underwriters do not guarantee the accuracy or completeness of such information.

The information and expression of opinions herein are subject to change without notice and neither delivery of this Official Statement nor any sale made hereunder shall, under any circumstances, create any implication that there has been no change in the information provided herein since the date hereof.

The City maintains a website at <http://www.sfgov.org> and the SFMTA maintains a website at <http://www.sfmta.com>. The information contained in such websites is not incorporated by reference herein and should not be relied upon in making an investment in the Series 2012 Bonds.

The issuance and sale of the Series 2012 Bonds have not been registered under the Securities Act of 1933 in reliance upon the exemption provided thereunder by Section 3(a)(2) for the issuance and sale of municipal securities.

IN CONNECTION WITH THIS OFFERING, THE UNDERWRITERS MAY OVERALLOT OR EFFECT TRANSACTIONS WHICH STABILIZE OR MAINTAIN THE MARKET PRICES OF THE SERIES 2012 BONDS AT LEVELS ABOVE THAT WHICH MIGHT OTHERWISE PREVAIL IN THE OPEN MARKET. SUCH STABILIZING, IF COMMENCED, MAY BE DISCONTINUED AT ANY TIME. THE UNDERWRITERS MAY OFFER AND SELL THE SERIES 2012 BONDS TO CERTAIN DEALERS, INSTITUTIONAL INVESTORS AND OTHERS AT PRICES LOWER THAN THE PUBLIC OFFERING PRICES STATED ON THE FRONT COVER HEREOF, AND SAID PUBLIC OFFERING PRICES MAY BE CHANGED FROM TIME TO TIME BY THE UNDERWRITERS.

This Official Statement is not to be construed as a contract with the purchaser or purchasers of the Series 2012 Bonds. Statements contained in this Official Statement which involve estimates, forecasts or matters of opinion, whether or not expressly so

described herein, are intended solely as such and are not to be construed as representations of facts.

### **FORWARD-LOOKING STATEMENTS**

CERTAIN STATEMENTS CONTAINED IN THIS OFFICIAL STATEMENT REFLECT NOT HISTORICAL FACTS BUT FORECASTS AND "FORWARD-LOOKING STATEMENTS." ALL FORWARD-LOOKING STATEMENTS ARE PREDICTIONS AND ARE SUBJECT TO KNOWN AND UNKNOWN RISKS AND UNCERTAINTIES. NO ASSURANCE CAN BE GIVEN THAT THE FUTURE RESULTS DISCUSSED HEREIN WILL BE ACHIEVED, AND ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THE FORECASTS DESCRIBED HEREIN. IN THIS RESPECT, THE WORDS "ESTIMATE", "PROJECT", "ANTICIPATE", "EXPECT", "INTEND", "BELIEVE" AND SIMILAR EXPRESSIONS ARE INTENDED TO IDENTIFY FORWARD-LOOKING STATEMENTS. ALL PROJECTIONS, FORECASTS, ASSUMPTIONS, EXPRESSIONS OF OPINIONS, ESTIMATES AND OTHER FORWARD-LOOKING STATEMENTS ARE EXPRESSLY QUALIFIED IN THEIR ENTIRETY BY THE CAUTIONARY STATEMENTS SET FORTH IN THIS OFFICIAL STATEMENT. GIVEN THEIR UNCERTAINTY, INVESTORS ARE CAUTIONED NOT TO PLACE UNDUE RELIANCE ON SUCH STATEMENTS.

**SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY**

**BOARD OF DIRECTORS**

Tom Nolan, *Chairman*  
Jerry Lee, *Vice-Chairman*  
Leona Bridges, *Director*  
Cheryl Brinkman, *Director*  
[Malcolm Heinicke], *Director*  
[Bruce Oka], *Director*  
Joél Ramos, *Director*

**SFMTA STAFF**

Edward Reiskin, *Director of Transportation*  
Sonali Bose, *Chief Financial Officer*  
Shahnam Farhangi, *Acting Director, Capital Programs & Construction*  
John H. Haley, *Director, Transit*  
Debra A. Johnson, *Director, Administration, Safety and Training*  
Bond Yee, *Director, Sustainable Streets*

**CITY AND COUNTY OF SAN FRANCISCO**

**MAYOR**

Edwin M. Lee

**BOARD OF SUPERVISORS**

David Chiu, *Board President, District 3*  
Eric Mar, *District 1*  
Mark Farrell, *District 2*  
Carmen Chu, *District 4*  
Christina Olague, *District 5*  
Jane Kim, *District 6*  
Sean Elsbernd, *District 7*  
Scott Wiener, *District 8*  
David Campos, *District 9*  
Malia Cohen, *District 10*  
John Avalos, *District 11*

**CITY ATTORNEY**

Dennis J. Herrera

**CITY TREASURER**

José Cisneros

**CITY CONTROLLER**

Benjamin Rosenfield

## **PROFESSIONAL SERVICES**

### *Co-Bond Counsel*

Hawkins Delafield & Wood LLP  
San Francisco, California

Rosales Law Partners LLP  
San Francisco, California

### *Co-Financial Advisors*

Backstrom McCarley Berry & Co., LLC  
San Francisco, California

Public Financial Management, Inc.  
San Francisco, California

Robert Kuo Consulting, LLC  
San Francisco, California

### *Disclosure Counsel*

Orrick, Herrington & Sutcliffe LLP  
San Francisco, California

### *Trustee*

The Bank of New York Mellon Trust Company, N.A.  
San Francisco, California

OFFICIAL STATEMENT .....	1
INTRODUCTION.....	1
The San Francisco Municipal Transportation Agency .....	1
Authority for Issuance .....	2
Purpose .....	2
Security and Sources of Payment for the Bonds .....	3
Continuing Disclosure and Additional Information .....	4
TERMS OF THE SERIES 2012 BONDS.....	5
General.....	5
Form and Registration .....	5
Redemption Provisions.....	6
PLAN OF FINANCE .....	9
Refunding of Parking Authority and Parking Corporation Bonds .....	9
Series 2012B Projects .....	10
ESTIMATED SOURCES AND USES OF FUNDS.....	10
DEBT SERVICE SCHEDULE .....	12
Transit Projects.....	13
Parking Garage Projects .....	15
Bond Oversight Committee .....	15
SECURITY AND SOURCES OF PAYMENT FOR THE BONDS .....	15
Special, Limited Obligations .....	15
Pledge of Pledged Revenues Under the Indenture .....	16
Application of Pledged Revenues and Enterprise Account.....	17
Bond Reserve Account.....	19
Permitted Investments.....	20
Covenant to Adopt a Balanced Budget and Maintain Adequate Pledged Revenues.....	20
Additional Bonds and Other Indebtedness .....	20
THE CITY AND COUNTY OF SAN FRANCISCO .....	23
THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY .....	25
Organization and Purpose .....	25
Board of Directors.....	27
Management.....	28

Transit .....	30
Parking and Traffic Functions .....	33
Financial Operations.....	39
Operating Revenues.....	40
Interest Income.....	46
State and Federal Grants .....	46
City General Fund Transfers .....	49
Appropriated Prior Year Fund Balance.....	50
Contingency Reserve Policy.....	51
Operating and Maintenance Expenses.....	51
Fiscal Year 2011-12 Budget and Projections.....	55
Fiscal Year 2012-13 and Fiscal Year 2013-14 Budget .....	55
Labor Relations .....	56
Capital Program.....	59
Outstanding Debt.....	71
Future Debt Issuance .....	72
Lease/Leaseback Transactions .....	72
Risk Management and Insurance .....	73
Investment of SFMTA Funds .....	74
CERTAIN RISK FACTORS .....	75
Series 2012 Bonds Limited Obligations .....	75
Limitation on Remedies .....	76
Reliance Upon Grants and City General Fund Transfers .....	76
Physical Condition of the SFMTA Assets .....	76
Seismic Risks .....	77
Construction Risk .....	77
Increased Operation and Maintenance Expenses .....	78
Labor Actions.....	78
Statutory and Regulatory Compliance .....	78
Safety and Security .....	78
Casualty Losses .....	79
State Law Limitations on Appropriations .....	80
Constitutional and Statutory Restrictions .....	80

Change in Law; Local Initiatives .....	80
Potential Impact of a City Bankruptcy .....	81
Loss of Tax Exemption/Risk of Tax Audit of Municipal Issuers.....	81
Failure to Maintain Credit Ratings .....	82
Secondary Market .....	82
Uncertainties of Projections, Forecasts and Assumptions.....	82
Other Risks.....	82
AUDITED FINANCIAL STATEMENTS.....	82
CONTINUING DISCLOSURE .....	83
TAX MATTERS .....	83
Opinion of Co-Bond Counsel.....	83
Certain Ongoing Federal Tax Requirements and Covenants .....	84
Certain Collateral Federal Tax Consequences .....	84
Original Issue Discount.....	85
Bond Premium.....	85
Information Reporting and Backup Withholding.....	86
Miscellaneous.....	86
RATINGS .....	87
UNDERWRITING.....	87
ABSENCE OF LITIGATION .....	88
CERTAIN LEGAL MATTERS.....	89
ROLE OF THE FINANCIAL ADVISORS .....	90
MISCELLANEOUS.....	90
APPROVAL AND EXECUTION .....	91
APPENDIX A SFMTA AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2011 .....	A-1
APPENDIX B CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES.....	B-1
APPENDIX C CITY AND COUNTY OF SAN FRANCISCO OFFICE OF THE TREASURER INVESTMENT POLICY .....	C-1
APPENDIX D SUMMARY OF THE LEGAL DOCUMENTS.....	D-1
APPENDIX E FORM OF CONTINUING DISCLOSURE CERTIFICATE .....	E-1
APPENDIX F DTC AND THE BOOK-ENTRY ONLY SYSTEM.....	F-1

APPENDIX G PROPOSED FORMS OF LEGAL OPINION OF CO-BOND  
COUNSEL ..... G-1

## OFFICIAL STATEMENT

\$[\_\_\_\_\_]\*

### SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY REVENUE BONDS

\$[\_\_\_\_\_]\*  
Series 2012A

\$[\_\_\_\_\_]\*  
Series 2012B

## INTRODUCTION

This Official Statement, including the cover page and the appendices hereto, is provided to furnish information in connection with the offering by the San Francisco Municipal Transportation Agency (the "SFMTA") of \$[\_\_\_\_\_]\* aggregate principal amount of its San Francisco Municipal Transportation Agency Revenue Bonds, Series 2012A (the "Series 2012A Bonds") and \$[\_\_\_\_\_]\* aggregate principal amount of its San Francisco Municipal Transportation Agency Revenue Bonds, Series 2012B (the "Series 2012B Bonds" and, together with the Series 2012A Bonds, the "Series 2012 Bonds").

This Introduction is subject in all respects to the more complete information contained elsewhere in this Official Statement, including the Appendices attached hereto. Unless otherwise defined below, all capitalized terms used in this Official Statement shall have the meanings ascribed thereto in the Indenture (as defined below) as summarized in Appendix D—"SUMMARY OF THE LEGAL DOCUMENTS--DEFINITIONS."

### **The San Francisco Municipal Transportation Agency**

The SFMTA is an enterprise department of the City and County of San Francisco (the "City") and a multi-modal transportation agency responsible for planning, designing, constructing, managing, operating and maintaining public transit, paratransit, street and traffic management and improvements, bicycle and pedestrian safety and enhancement programs, on and off-street parking improvements and programs, and the regulation of taxis and commercial vehicles within the City (collectively, and as further defined in this Official Statement, the "Transportation System"). The SFMTA was established by voter approval of the addition of Article VIII A to the Charter of the City (the "Charter") in 1999 (Proposition E). The purpose of the Charter amendment was to consolidate all transportation functions within a single City department, and to provide the Transportation System with the resources, independence and focus necessary to improve transit service and the City's transportation system. Among City departments, the SFMTA was given exceptional authority to control its operations, purchasing, contracting, and labor relations, as well as a guaranteed share of City General Fund

---

\* Preliminary, subject to change.

resources. The voters approved an additional Charter amendment in 2007 (Proposition A), which increased the autonomy of and revenues to the SFMTA, and another Charter amendment in 2010 (Proposition G), which increased management flexibility.

The SFMTA promotes the safe and efficient movement of people and goods throughout the City through many programs. It manages the City's public transportation system ("Muni"), including its motor buses, trolley buses, light rail vehicles, historic streetcars, and cable cars. The SFMTA also oversees the management and operation of 40 public off-street parking facilities owned by the SFMTA, the San Francisco Department of Recreation and Park ("Rec Park") and the Parking Authority of the City and County of San Francisco (the "Parking Authority"), a separate legal entity created under the laws of the State of California (the "State"). The SFMTA also manages traffic engineering functions within San Francisco, including the placement of signs, signals, traffic striping, curb markings, and parking meters. Finally, the SFMTA regulates the taxi industry within the City. See "THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY – Organization and Purpose."

### **Authority for Issuance**

The Series 2012 Bonds are being issued pursuant to Section 8A.102(b)(13) of the Charter, an Indenture of Trust, dated as of June 1, 2012 (the "Master Indenture"), between the SFMTA and The Bank of New York Mellon Trust Company, N.A., as trustee (the "Trustee"), a First Supplement to Indenture of Trust dated as of June 1, 2012 between the SFMTA and the Trustee (the "First Supplemental Indenture" and, together with the Master Indenture, the "Indenture"), [Ordinance No. [\_\_\_\_\_] of the Board of Supervisors adopted on [\_\_\_\_\_, 2012], Resolution No. 11-150 of the Board of Directors of the SFMTA (the "Board") adopted on December 6, 2011, [a Resolution of the Board of Supervisors concurring as to the issuance of the Series 2012 Bonds adopted on [\_\_\_\_\_, 2012], and a Resolution of the Parking Authority authorizing the refunding of bonds issued by the Parking Authority (together with bonds issued by the City of San Francisco Ellis O'Farrell Parking Corporation, the City of San Francisco Downtown Parking Corporation and the City of San Francisco Uptown Parking Corporation, the "Parking Bonds")]. The Series 2012 Bonds together with any other bonds issued in the future pursuant to the Indenture are referred to collectively in this Official Statement as the "Bonds."

### **Purpose**

The Series 2012A Bonds are being issued (i) to refund the Parking Bonds; (ii) to make a deposit to the 2012 Reserve Account of the Bond Reserve Fund established under the Indenture for the Series 2012 Bonds; and (iii) to pay a portion of the costs of issuance of the Series 2012 Bonds. The Series 2012B Bonds are being issued (i) to finance a portion of the costs of various capital projects for the SFMTA, such as the projects described herein; (ii) to make a deposit to the 2012 Reserve Account of the Bond Reserve Fund established under the Indenture for the Series 2012 Bonds; and (iii) to pay a portion of the costs of issuance of the Series 2012 Bonds. See "THE SERIES

2012B PROJECT” and “ESTIMATED SOURCES AND USES OF FUNDS” herein for a further description of the expected application of proceeds of the Series 2012B Bonds.

### **Security and Sources of Payment for the Bonds**

The Series 2012 Bonds are issued and secured pursuant to the terms of the Indenture. Under the Indenture, the SFMTA has irrevocably pledged the Pledged Revenues (as defined herein) to the punctual payment of principal of and interest on the Bonds, which consist of all outstanding parity revenue bonds issued under the Indenture, including the Series 2012 Bonds, subject to the flow of funds contained in the Indenture. The Series 2012 Bonds are special, limited obligations of the SFMTA payable solely from Pledged Revenues and from amounts on deposit in certain funds and accounts held under the Indenture and subject to the terms thereof. No funds of the SFMTA other than the Pledged Revenues and such amounts held under the Indenture are pledged to or available for payment of the principal of or interest on the Series 2012 Bonds. Section 8A.105 of the Charter requires the City to transfer certain moneys to the SFMTA to support the SFMTA’s activities. The proceeds of transfers from the City’s General Fund to support such activities do not constitute any portion of Pledged Revenues, and the principal of and interest on the Series 2012 Bonds is not payable from the proceeds of such transfers or from the City’s General Fund. The SFMTA will not apply the proceeds of such transfers to the payment of debt service on the 2012 Bonds, and the City has no obligation to transfer any amounts from the City’s General Fund to the SFMTA for the purpose of paying the principal of and interest on the Series 2012 Bonds. See “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—City General Fund Transfers.”

The SFMTA is not obligated to pay the principal of or interest on the Series 2012 Bonds from any source of funds other than Pledged Revenues and from amounts on deposit in certain funds and accounts held under the Indenture and subject to the terms thereof. The SFMTA has no taxing power. The General Fund of the City is not liable for the payment of the principal of or interest on the Series 2012 Bonds, and neither the credit nor the taxing power of the City is pledged to the payment of the principal of or interest on the Series 2012 Bonds. The Series 2012 Bonds are not secured by a legal or equitable pledge of, or charge, lien, or encumbrance upon, any of the property of the City or of the SFMTA or any of its income or receipts, except Pledged Revenues and amounts on deposit in certain funds and accounts held under the Indenture and subject to the terms thereof.

Under the Indenture, the SFMTA covenants that it will adopt every two Fiscal Years a budget that is balanced in accordance with Section 8A.106 of the Charter and that provides for payment of Annual Debt Service in each Fiscal Year. The SFMTA has further covenanted to manage its operations and set charges (including fares, rates and fees) for the Transportation System (as defined herein) so that Pledged Revenues in each Fiscal Year, and available fund balances held by the SFMTA or the Trustee, will be at least equal to Annual Debt Service, payments due on Subordinate Bonds (as defined herein) and payment of all costs reasonably necessary to operate the Transportation System in such Fiscal Year (but not including costs that have been

funded from other sources not constituting Pledged Revenues or that may reasonably be deferred). See “SECURITY AND SOURCES OF PAYMENT FOR THE BONDS—Pledge of Pledged Revenues Under the Indenture.”

Upon the issuance of the Series 2012 Bonds, the SFMTA will fund the Series 2012 Reserve Account relating to the Series 2012 Bonds in an amount equal to the Series 2012 Reserve Requirement (defined herein). Moneys on deposit in the Bond Reserve Fund will be used and withdrawn for the purpose of paying principal of and interest on the Series 2012 Bonds in the event Pledged Revenues deposited with the Trustee is insufficient therefor. See “SECURITY AND SOURCES OF PAYMENT FOR THE BONDS—Bond Reserve Account.”

Pursuant to the Indenture, the SFMTA is permitted to issue additional Bonds and to enter into additional obligations secured by Pledged Revenues on a parity with the payment of principal of and interest on the Bonds, provided that certain conditions are satisfied as described herein. The Indenture also permits the SFMTA to incur subordinate obligations. See “SECURITY AND SOURCES OF PAYMENT FOR THE BONDS—Additional Bonds and Other Indebtedness” herein.

For more information regarding the security and sources of payment for the Bonds, see “SECURITY AND SOURCES OF PAYMENT FOR THE BONDS” and “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY” herein. Audited financial information concerning the SFMTA is set forth in Appendix A attached hereto. See “CERTAIN RISK FACTORS” for a discussion of certain risks related to an investment in the Series 2012 Bonds.

### **Continuing Disclosure and Additional Information**

The SFMTA will covenant in a Continuing Disclosure Certificate, to be executed and delivered by the SFMTA concurrently with the issuance of the Series 2012 Bonds, to provide certain financial information and operating data relating to the SFMTA and notices of certain events, if material. Such information and notices will be filed by the SFMTA with the Municipal Securities Rulemaking Board (“MSRB”) through its Electronic Municipal Market Access (“EMMA”) system. For more information concerning the SFMTA’s continuing disclosure commitment and the form of the Continuing Disclosure Certificate, see “CONTINUING DISCLOSURE” herein and Appendix E—“FORM OF CONTINUING DISCLOSURE CERTIFICATE” attached hereto.

This Official Statement speaks only as of its date, and the information contained herein is subject to change. Except as required by the Continuing Disclosure Certificate, the SFMTA has no obligation to update the information in this Official Statement. See “CONTINUING DISCLOSURE” herein.

Brief descriptions of the Series 2012 Bonds, the Indenture, the security and sources of payment for the Series 2012 Bonds, the Pledged Revenues, the SFMTA, certain provisions of the Charter and related matters are included in this Official Statement, together with summaries of certain provisions of the Series 2012 Bonds, the

Indenture and certain other documents. Such descriptions do not purport to be comprehensive or definitive. All references herein to the Indenture, the Series 2012 Bonds and other documents and instruments are qualified in their entirety by reference to such documents or instruments or the forms thereof, copies of which are available for inspection at the office of the SFMTA. The SFMTA regularly prepares a variety of reports, including audits, budgets and related documents, which may be obtained from the SFMTA. Additional information regarding such reports may be obtained from the SFMTA's website at [www.sfmta.com](http://www.sfmta.com). The information contained in such reports or on such website is not incorporated by reference herein. Copies of the Indenture are also available for inspection at the principal corporate trust office of the Trustee. Reference is made herein to various other documents, reports, websites, etc., which were either prepared by parties other than the SFMTA, or were not prepared, reviewed and approved by the SFMTA with a view towards making an offering of public securities, and such materials are therefore not incorporated herein by such references nor deemed a part of this Official Statement.

## **TERMS OF THE SERIES 2012 BONDS**

### **General**

The Series 2012A Bonds and the Series 2012B Bonds will be executed and delivered, respectively, only as one fully-registered Series 2012A Bond and one Series 2012B Bonds for each maturity shown on the inside cover hereof. The Series 2012 Bonds will be delivered only in denominations of \$5,000 or an integral multiple thereof and interest on the Series 2012 Bonds shall be payable on each [\_\_\_\_\_] 1 and [\_\_\_\_\_] 1, commencing [\_\_\_\_\_] 1, 2012, so long as any Series 2012 Bonds are outstanding (each an "Interest Payment Date"). Interest on the Series 2012 Bonds shall be computed on the basis of a 360-day year comprised of twelve 30-day months. Interest on the Series 2012 Bonds will accrue from the date of delivery thereof at the rates per annum set forth on the inside cover of this Official Statement. The principal of the Series 2012 Bonds will be payable, subject to redemption, as described below, on the dates and in the principal amounts set forth on the inside cover of this Official Statement.

### **Form and Registration**

The Series 2012 Bonds, when issued, will be registered in the name of Cede & Co., as registered owner and nominee of The Depository Trust Company, New York, New York ("DTC," together with any successor securities depository, the "Securities Depository"). DTC will act as initial Securities Depository for the Series 2012 Bonds so purchased. Individual purchases will be made in book-entry-only form. Purchasers will not receive a certificate representing their beneficial ownership interest in the Series 2012 Bonds. So long as Cede & Co. is the registered owner of the Series 2012 Bonds, as nominee of DTC, references herein to the Bondholders, holders or registered owners shall mean Cede & Co. as aforesaid, and shall not mean the "Beneficial Owners" of the Series 2012 Bonds. In this Official Statement, the term "Beneficial Owner" shall mean

the person for whom a Participant (as defined herein) acquires an interest in the Series 2012 Bonds.

So long as Cede & Co. is the registered owner of the Series 2012 Bonds, all payments of principal and interest on the Series 2012 Bonds will be payable by wire transfer of same-day funds by the Trustee to Cede & Co., as nominee of DTC as the sole registered owner of the Series 2012 Bonds. DTC and its Participants are solely responsible for payments to the Beneficial Owners.

In the event the use of the book-entry-only system is discontinued, principal of the Series 2012 Bonds will be payable upon surrender thereof at the principal corporate trust office of the Trustee in San Francisco, California. Interest payable on the Series 2012 Bonds will be paid by check mailed on the Interest Payment Date to the person in whose name each Series 2012 Bond is registered in the registration books maintained by the Trustee as of the applicable Record Date for such Interest Payment Date, in accordance with the provisions set forth in the Indenture.

A more detailed description of the Book-Entry Only System is contained in Appendix F—"DTC AND THE BOOK-ENTRY ONLY SYSTEM" attached hereto.

**Redemption Provisions\***

**Optional Redemption.** The Series 2012 Bonds maturing on or before [\_\_\_\_\_] 1, 20\_\_ are not subject to optional redemption prior to maturity. The Series 2012 Bonds maturing on or after [\_\_\_\_\_] 1, 20\_\_ are subject to optional redemption prior to maturity on or after [\_\_\_\_\_] 1, 20\_\_ at the sole option of the SFMTA, as a whole or in part, on any date (from such maturities as are selected by the SFMTA and by lot within a maturity if less than all of the Series 2012 Bonds of such maturity are selected for redemption), from any source of available funds, at redemption prices equal to the principal amount thereof plus accrued but unpaid interest thereon to the date fixed for redemption.

**Mandatory Sinking Fund Redemption of Series 2012A Bonds.** The Series 2012A Bonds maturing on [\_\_\_\_\_] 1, 20\_\_ are subject to redemption prior to their stated maturity date, in part, by lot, from mandatory sinking fund payments, at a redemption price equal to the principal amount thereof, without premium, plus accrued interest thereof, on [\_\_\_\_\_] 1 in each of the years in the following amounts:

<b>Mandatory Sinking Fund Payment Date</b> [_____] 1	<b>Sinking Fund Payment</b>
*	
* Maturity	

---

\* Preliminary, subject to change.

The Series 2012A Bonds maturing on [\_\_\_\_\_] 1, 20\_\_ are subject to redemption prior to their stated maturity date, in part, by lot, from mandatory sinking fund payments, at a redemption price equal to the principal amount thereof, without premium, plus accrued interest thereof, on [\_\_\_\_\_] 1 in each of the years in the following amounts:

<b>Mandatory Sinking Fund Payment Date</b> [_____] 1	<b>Sinking Fund Payment</b>
*	
* Maturity	

***Mandatory Sinking Fund Redemption of Series 2012B Bonds.*** The Series 2012B Bonds maturing on [\_\_\_\_\_] 1, 20\_\_ are subject to redemption prior to their stated maturity date, in part, by lot, from mandatory sinking fund payments, at a redemption price equal to the principal amount thereof, without premium, plus accrued interest thereof, on [\_\_\_\_\_] 1 in each of the years in the following amounts:

<b>Mandatory Sinking Fund Payment Date</b> [_____] 1	<b>Sinking Fund Payment</b>
*	
* Maturity	

The Series 2012B Bonds maturing on [\_\_\_\_\_] 1, 20\_\_ are subject to redemption prior to their stated maturity date, in part, by lot, from mandatory sinking fund payments, at a redemption price equal to the principal amount thereof, without premium, plus accrued interest thereof, on [\_\_\_\_\_] 1 in each of the years in the following amounts:

<b>Mandatory Sinking Fund Payment Date</b> [_____] 1	<b>Sinking Fund Payment</b>
*	
* Maturity	

***Notice of Redemption.*** The Trustee is required to send a Notice of redemption to the Owners of any Series of Series 2012 Bonds selected for redemption not less than [20] days prior to the date set for redemption by first class mail or electronic mail, as appropriate (i) with respect to each Series 2012 Bond to be redeemed, to the Holder of such Series 2012 Bond at his or her address as it appears on the records maintained by the Registrar, and (ii) to any information services of national recognition which disseminate redemption information with respect to municipal securities, as directed by the SFMTA. However, so long as any Series 2012 Bonds of such Series are in

book-entry form through the facilities of DTC, notice of redemption will be provided to Cede & Co., as the registered owner of the Series 2012 Bonds, and not directly to the Owners.

Each notice of redemption will specify: (i) the date of such notice and the date fixed for redemption, (ii) the Principal Amount of 2012 Bonds or portions thereof to be redeemed; (iii) the place or places where the redemption will be made, including the name and address of the Trustee; (iv) the redemption price; and (v) the CUSIP numbers, if any, assigned to the Series 2012 Bonds to be redeemed.

Neither the failure to receive any redemption notice nor any defect in such redemption notice so given shall affect the sufficiency of the proceedings for such redemption of the Series 2012 Bonds.

**Conditional Notice: Cancellation of Optional Redemption.** Any notice of optional redemption may be conditional and may be modified or cancelled if for any reason funds are not available on the date fixed for redemption for the payment in full of the Series 2012 Bonds then called for redemption or any other condition to the redemption has not been satisfied, and such modification or cancellation shall not constitute an Event of Default under the Indenture. The notice of redemption shall indicate whether it is conditional and a conditional redemption date may be extended with three (3) business days' notice.

**Partial Redemption of Series 2012 Bonds.** Whenever provision is made in the Indenture for the redemption of the Series 2012 Bonds (other than from the Sinking Fund Installments) and less than all of the Outstanding Series 2012 Bonds of a Series are to be redeemed, the SFMTA will designate the maturity or maturities to be redeemed and specify to the Trustee the principal amount in each maturity to be redeemed. Whenever less than all of the Outstanding Series 2012 Bonds of a Series maturing on any one date are called for redemption, the Trustee will select the portions to be redeemed by lot in a manner the Trustee deems fair and appropriate.

**Effect of Notice of Redemption.** When a notice of redemption has been duly given as provided in the Indenture and sufficient moneys for the redemption of the Series 2012 Bonds selected for redemption, together with accrued interest to such redemption date are held by the Trustee; then, from and after such redemption date, interest on the Series 2012 Bonds selected for redemption will cease to accrue, and all such Series 2012 Bonds will cease to be entitled to any benefit or security under the Indenture, except for the right of the Owners to receive payment of the redemption price thereof.

**Purchase of Series 2012 Bonds.** The SFMTA may at any time purchase Series 2012 Bonds and such Series 2012 Bonds shall be deemed cancelled or Outstanding as determined by the SFMTA in a writing of an Authorized SFMTA Representative delivered to the Trustee. Further, the SFMTA may purchase Series 2012 Bonds in lieu of redemption, including sinking fund redemption, and such purchase shall be a credit to any obligation to redeem such Series 2012 Bonds and in the case of Series 2012 Bonds

subject to sinking fund installment redemption, the SFMTA may indicate in writing to the Trustee which sinking fund installments are to be credited. The remarketing or resale of any Series 2012 Bonds purchased by or on behalf of the SFMTA shall be conditioned upon delivery of an Opinion of Bond Counsel.

## PLAN OF FINANCE

### Refunding of Parking Authority and Parking Corporation Bonds

Pursuant to San Francisco Administrative Code Section 17.8, the SFMTA has jurisdiction and control over public parking garages owned by the City and the Parking Authority (other than garages owned by certain enterprise departments of the City, such as the Airport Commission of the City and County of San Francisco (the “Airport”) and the Port Commission of the City and County of San Francisco (the “Port”). The SFMTA manages a total of 19 parking garages, which include parking facilities owned by the SFMTA, the Parking Authority and Rec Park. Rec Park has jurisdiction over the Union Square, Civic Center and Portsmouth Square Garages and shares jurisdiction over the St. Mary’s Square Garage with the SFMTA. Certain of the garages owned by the SFMTA and Rec Park are currently leased (the “Existing Leases”) by non-profit parking corporations which manage the operations of such garages and transmit revenues from the garages in excess of certain operating and administrative expenses to the SFMTA. See “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—Parking and Traffic Functions - Parking Garages”. In order to finance capital projects for the garages, three of the non-profit corporations have previously issued bonds payable from revenues generated by one or more of the garages.

The Parking Authority has two outstanding series of bonds that were issued to finance or refinance the construction or improvement of certain garages. The Parking Authority’s Parking Meter Revenue Refunding Bonds Series 1999-1 were issued under Section 33100 et seq. of the Parking Law of 1949. The Parking Authority also issued lease revenue bonds in 2000.

The SFMTA will apply a portion of the proceeds of the Series 2012A Bonds to refund the following bonds (collectively, the “Parking Bonds”) previously issued by the Parking Authority, the City of San Francisco Ellis O’Farrell Parking Corporation, the City of San Francisco Downtown Parking Corporation and the City of San Francisco Uptown Parking Corporation (collectively, the “Parking Corporations”):

Parking Bonds Series	Principal Amount Outstanding
Parking Authority of the City and County of San Francisco Series 1999-1 Parking Meter Revenue Refunding Bonds	\$
Parking Authority of the City and County of San Francisco Lease Revenue Bonds Series 2000A (North Beach)	

Parking Bonds <u>Series</u>	Principal Amount <u>Outstanding</u>
City of San Francisco Ellis-O'Farrell Parking Corporation Parking Revenue Refunding Bonds, Series 2002	
City of San Francisco Uptown Parking Corporation Parking Revenue Refunding Bonds (Union Square), Series 2001	
City of San Francisco Downtown Parking Corporation Parking Revenue Refunding Bonds, Series 2002	

The proceeds of the Series 2012A Bonds applied to refund the Parking Bonds will be deposited in escrow funds (the "Escrow Funds") to be established and held by The Bank of New York Mellon Trust Company, N.A., as escrow agent (the "Escrow Agent"), pursuant to an Escrow Agreement, dated as of \_\_\_\_\_ 1, 2012, by and between the SFMTA and the Escrow Agent. Amounts held in the Escrow Funds[, together with interest earnings thereon,] will be sufficient to defease all of the outstanding Parking Bonds to [\_\_\_\_\_, 2012 / the respective dates on which they are redeemed].

In connection with the refunding of the Parking Bonds, the Existing Leases will be terminated and new lease and operating agreements (collectively, the "New Lease Agreements") will be entered into by the SFMTA, Rec Park and the respective Parking Corporations.

### **Series 2012B Projects**

The SFMTA expects to apply a portion of the proceeds of the Series 2012B Bonds to finance a portion of the costs of improvements to parking garages under the jurisdiction of the SFMTA and certain garages owned by Rec Park, and improvements to Muni, all as described under the heading "SERIES 2012B PROJECTS."

### **ESTIMATED SOURCES AND USES OF FUNDS**

Proceeds of the Bonds, and other available amounts, are expected to be applied approximately as set forth below:

	<b>Series A</b>	<b>Series B</b>	<b>Total</b>
<i>Sources</i>			
Bond Proceeds	\$	\$	\$
Net Original Issue Premium (Discount)			
Release of Prior Reserves	_____	_____	_____
<i>Total Sources of Funds</i>	\$	\$	\$
<i>Uses</i>			
Deposit to Series 2012A Escrow Account	\$	\$	\$

	<b>Series A</b>	<b>Series B</b>	<b>Total</b>
Deposit to Series 2012B Project Costs Account			
Deposit to Series 2012 Reserve Account			
Costs of Issuance <sup>(1)</sup>			
Underwriter's Discount			
<i>Total Uses of Funds</i>	\$ _____	\$ _____	\$ _____

<sup>(1)</sup> Including amounts for rating agency fees, fees for legal services, fees for financial advisors, Trustee's fees and expenses, printing costs, and other costs relating to the issuance of the Series 2012 Bonds.



## SERIES 2012B PROJECTS

The SFMTA expects to apply a portion of the proceeds of the Series 2012B Bonds to finance the planning, design, acquisition, construction, reconstruction, rehabilitation or improvement of certain projects briefly described below (the "Series 2012B Projects"). These descriptions are not intended to and do not constitute a commitment by the SFMTA to finance or complete any particular project. The SFMTA may substitute other projects for some or all of the Series 2012B Projects.

### ANTICIPATED APPLICATION OF BOND PROCEEDS FOR SERIES 2012B PROJECTS

Projects	Bond Proceeds
Systemwide Transit Access and Reliability (Transit Signal Priority) Program	\$1,500,000
Muni Metro Sunset Tunnel Rail Rehabilitation	900,000
Muni Metro Turnback Rehabilitation	3,000,000
Muni Metro System Public Announcement and Public Display System Replacement	6,500,000
Muni System Radio Replacement	1,600,000
Muni Green Light Rail Facility Rehabilitation	7,200,000
Parking Garage Projects	5,000,000
<i>Total Uses of Funds</i>	<b>\$25,700,000</b>

#### Transit Projects

***Systemwide Transit Access and Reliability (Transit Signal Priority) Program.*** The Systemwide Transit Access and Reliability (Transit Signal Priority) Program is intended to increase transit ridership and improve the path of travel to transit stops and stations while minimizing delays associated with customer boarding and alighting from Muni vehicles and reducing delays associated with traffic signals. It includes projects supporting development of pedestrian and bicycle amenities which expand the ridership area and increase the utility of public transit access points. Projects also include small signal upgrades and modification of signal phases at intersections, adding bus or pedestrian bulbs, and street design changes to reduce delays for transit vehicles at busy intersections. As of [January 1, 2012], the estimated budget for this program is \$8.8 million, which the SFMTA expects to fund primarily from proceeds of the Series 2012B Bonds and additional Bonds and local sales taxes and vehicle license fees.

***Muni Metro Sunset Tunnel Rail Rehabilitation.*** The goal of the Muni Metro Sunset Tunnel Rail Rehabilitation is to improve the safety, reliability and quality of the ride on the system's busiest rail line. The project will upgrade the rail track, ties and ballast in the Sunset Tunnel, which was originally constructed in October 1928 and lies directly beneath Buena Vista Park between Cole Valley and the Duboce Triangle neighborhood. The Muni Metro N-Judah line uses the tunnel for approximately 70,000

trips per year. [The SFMTA expects to schedule the project concurrently with other projects which require the N-Judah line to be temporarily shut down, resulting in cost savings for this project.] As of [January 1, 2012], the estimated budget for this project is \$23.4 million, which the SFMTA expects to fund primarily from proceeds of the Series 2012B Bonds and additional Bonds, as well as federal funds. See “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY – Future Debt Issuance.”

***Muni Metro Turnback Rehabilitation.*** The Muni Metro Turnback (“MMT”) extends the Muni Metro Light Rail Transit Line underground approximately one mile from Embarcadero Station to a tunnel portal connecting to the Mission Bay surface line. The MMT includes 800 feet of bored tunnel, cut-and-cover structure, and an extensive underground turnback complex with two pocket tracks. The MMT was designed to improve turnback operations, reduce headways, and provide underground train storage to increase system capacity. The turnback and pocket track just east of Embarcadero Station have been damaged over time by water intrusion from the San Francisco Bay. The worn track has in the past caused service delays. The MMT Rehabilitation is designed to improve service reliability by reducing train and control failures and to improve safety. It is also expected to reduce on-going maintenance costs. As of [January 1, 2012], the estimated budget for planning, design and construction costs is \$7.7 million, which the SFMTA expects to fund from proceeds of the Series 2012B Bonds and additional Bonds.

***Muni Metro System Public Announcement and Public Display System Replacement.*** The Muni Metro System Public Announcement and Public Display System Replacement project would improve customer experience within the Muni Metro system by replacing existing 28-year-old subway Public Address System & Platform Display systems with new devices. Specific improvements include the installation of LED passenger information displays at nine stations, for a total of 108 signs. Station improvements will also include speakers, microphones, ambient noise sensors and a digital voice announcement system. As of [January 1, 2012], the estimated budget for the project is \$25.8 million, which the SFMTA expects to fund from proceeds of the Series 2012B Bonds and additional Bonds, federal funds, State funds and local sales taxes.

***Muni System Radio Replacement Project.*** The Muni System Radio Replacement Project will modernize the Muni transit fleet’s communication system and assist the SFMTA in meeting certain requirements of the Americans with Disabilities Act, Federal Communication Commission regulations and regional Intelligent Transportation Standard and Project 25 standards. As of [January 1, 2012], the estimated budget for the project is \$115.0 million, which the SFMTA expects to fund from proceeds of the Series 2012B Bonds and additional Bonds, SFMTA operating funding federal funds, State funds and local sales taxes.

***Muni Green Light Rail Facility Rehabilitation.*** The Muni Green Light Rail Facility Rehabilitation project will enhance system reliability while reducing the need for excess maintenance. The project calls for the replacement of approximately 11,200 track-feet of worn rails and track switches at the SFMTA’s Green Light Rail Facility,

where in excess of 89 Breda LRVs are regularly stored, and possibly improvements to the facility. As of [January 1, 2012], the estimated budget for the project is \$44.0 million, which the SFMTA expects to fund from proceeds of the Series 2012B Bonds and additional Bonds, federal funds and local sales taxes.

### **Parking Garage Projects**

Proceeds of the Series 2012B Bonds will be used to finance major rehabilitation, preservation, and improvement of existing parking facilities in order to enhance parking infrastructure and improve parking management. Projects may include: (i) remediation of foundations, floors walls, ceilings, doors, waterproofing and fireproofing, and other structural and seismic upgrades; (ii) repairs, refurbishment and upgrades to HVAC systems, elevators, life safety systems and the SFMTA's Parking and Revenue Control System; and (iii) electrical and fire protection system upgrades.

### **Bond Oversight Committee**

The SFMTA Board of Directors has established the SFMTA Board Oversight Committee to oversee the expenditure of bond proceeds funded by SFMTA revenue bonds and other forms of indebtedness to ensure that bond proceeds are spent on permitted purposes and that prudent internal controls are established. The Bond Oversight Committee consists of seven members: three members recommended by the Chairman of the SFMTA Board and approved by the SFMTA Board, two members of the SFMTA's Citizens' Advisory Council, one member appointed by the SFMTA's Director of Transportation and one member appointed by the City Controller (the "Controller"). The Bond Oversight Committee is currently chaired by Rudy Nothenberg, a former Chief Administrative Officer of the City.

## **SECURITY AND SOURCES OF PAYMENT FOR THE BONDS**

### **Special, Limited Obligations**

**THE SERIES 2012 BONDS ARE SPECIAL, LIMITED OBLIGATIONS OF THE SFMTA SECURED BY AND PAYABLE SOLELY FROM PLEDGED REVENUES OF THE SFMTA AND FROM MONEYS HELD IN CERTAIN FUNDS AND ACCOUNTS ESTABLISHED PURSUANT TO THE INDENTURE. THE SFMTA IS NOT OBLIGATED TO PAY THE PRINCIPAL OF OR INTEREST ON THE SERIES 2012 BONDS FROM ANY SOURCE OF FUNDS OTHER THAN PLEDGED REVENUES AND AMOUNTS ON DEPOSIT IN CERTAIN FUNDS AND ACCOUNTS HELD UNDER THE INDENTURE AND SUBJECT TO THE TERMS THEREOF. THE SFMTA HAS NO TAXING POWER. THE GENERAL FUND OF THE CITY IS NOT LIABLE FOR THE PAYMENT OF THE PRINCIPAL OF OR INTEREST ON THE SERIES 2012 BONDS, AND NEITHER THE CREDIT NOR THE TAXING POWER OF THE CITY IS PLEDGED TO THE PAYMENT OF THE PRINCIPAL OF OR INTEREST ON THE SERIES 2012 BONDS. THE SERIES 2012 BONDS ARE NOT SECURED BY A LEGAL OR EQUITABLE PLEDGE OF, OR CHARGE, LIEN, OR ENCUMBRANCE UPON, ANY OF THE PROPERTY OF THE CITY OR OF THE SFMTA OR ANY OF ITS**

## **INCOME OR RECEIPTS, EXCEPT PLEDGED REVENUES AND AMOUNTS ON DEPOSIT IN CERTAIN FUNDS AND ACCOUNTS HELD UNDER THE INDENTURE AND SUBJECT TO THE TERMS THEREOF.**

### **Pledge of Pledged Revenues Under the Indenture**

The Indenture provides that the Bonds shall be payable as to principal, premium, if any, and interest exclusively from, and shall be secured by a pledge of, first lien on and security interest in Pledged Revenues. Under the Indenture, for the benefit of the Bondholders and the holders of any other Parity Obligations, the SFMTA also grants a first lien on and security interest in, amounts on deposit from time to time in the Funds and Accounts created pursuant to the Indenture, subject to the provisions of the Indenture and any Supplemental Indenture permitting the application of such amounts for the purposes and on the terms and conditions set forth in the Indenture.

The term “Pledged Revenues” is defined under the Indenture to mean all revenue of the SFMTA from or with respect to its management, supervision, operation and control of the Transportation System of the City, as determined in accordance with generally accepted accounting principles. Pledged Revenues include but are not limited to: (a) grants or transfers funded pursuant to the Transportation Development Act (codified at Sections 99200 et seq. of the California Public Utilities Code) (the “TDA”) and AB 1107 (codified at Sections 29140 et seq. of the Public Utilities Code) (“AB 1107”), and (b) the SFMTA parking meter revenues (but only to the extent Bonds or other Parity Obligations have financed traffic regulation and control functions); and do not include: (a) Special Facility Revenue and any interest income or profit realized from the investment thereof, unless such receipts or a portion thereof are designated as Pledged Revenues by the SFMTA, (b) grants or contributions, which by their terms would be restricted to uses inconsistent with the payment of the Bonds, (c) any State or federal grant (except for grants or transfers funded pursuant to the TDA or AB 1107) unless such grant by its terms may be used to pay debt service and is designated as Pledged Revenues in a Supplemental Indenture or certificate of an Authorized SFMTA Representative, (d) any amounts transferred to the SFMTA from the City’s General Fund and any amounts in the SFMTA General Fund Transfer Account, or (e) the SFMTA parking meter revenues allocable to all or a portion of any Bonds or Parity Obligations that have not financed traffic regulation and control functions. See Table 5 in “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—Operating Revenues” for a description of historical receipts which would have constituted Pledged Revenues under the Indenture definition.

Although the Charter requires the City to make significant fund transfers from the City’s General Fund to the SFMTA to support the SFMTA’s activities, the Indenture provides that funds will be expended on operation and maintenance expenses and other SFMTA purposes, but are not to be used to pay debt service on the Series 2012 Bonds. The City has no obligation to transfer any amounts from the City’s General Fund to the SFMTA for the purpose of repaying the principal of and interest on the Series 2012 Bonds or, except with respect to transfers required by the Charter, for the purpose of paying any additional expenses, including operation and maintenance

expenses, of the SFMTA. See “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—City General Fund Transfers” herein. The SFMTA currently does not derive revenue from any facility classifiable as “Special Facility Revenue” under the Indenture and does not have any “Special Facility Bonds” outstanding.

“Transportation System” is defined to mean the transportation system of the City over which the SFMTA has jurisdiction pursuant to the Charter and includes the City’s public transit, paratransit, street and traffic management and improvements, including parking meters and fines, bicycle and pedestrian safety and enhancement programs, on and off-street parking improvements and programs, including the parking garages owned or overseen by the SFMTA, the regulation of taxis and commercial vehicles within the City and any other revenue producing activities of the SFMTA.

The Series 2012 Bonds will not be secured by either the revenues of, or any moneys held in funds and accounts by, the Rec Park, the Successor Agency (defined below) or the Parking Corporations. See “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—Parking and Traffic Functions—Parking Garages.”

### **Application of Pledged Revenues and Enterprise Account**

Section 8A.105 of the Charter establishes the “Municipal Transportation Fund.” The Municipal Transportation Fund receives moneys from: a) the City’s General Fund (pursuant to a formula described under the heading “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—City General Fund Transfers”); b) the revenues generated by Muni, the operations of the Sustainable Streets Division and the Parking Authority; and c) all other funds received by the City from any source, including State and federal sources, for the support of the SFMTA. The Municipal Transportation Fund is maintained separate and apart from all other City funds. Moneys therein are appropriated, expended, or used by the SFMTA solely and exclusively for the operation including, without limitation, capital improvements, management, supervision, maintenance, extension and day-to-day operation of the SFMTA, including any division subsequently created or incorporated into the SFMTA and performing transportation-related functions.

***Enterprise Account.*** All Pledged Revenues as received shall be set aside and deposited by the SFMTA in the Enterprise Account established, pursuant to the Indenture, within the Municipal Transportation Fund, and any successor to such account (the “Enterprise Account”). Moneys in the Enterprise Account shall be applied by the SFMTA for the following purposes in the following amounts and order of priority, each priority to be fully satisfied before the next priority:

(a) Moneys in the Enterprise Account shall be transferred to the Trustee for deposit in the Debt Service Fund in amounts sufficient to pay principal and purchase price of and interest and redemption premium on the Bonds. Moneys in the Debt Service Fund may also be applied to pay or reimburse a Credit Provider for Repayment Obligations or other Parity Obligations to the extent provided in the Indenture. If and to

the extent provided for in any Supplemental Indenture authorizing the issuance of a Series of Bonds, Swap Payments may be paid directly out of moneys in the Debt Service Fund. Moneys shall be transferred from the Enterprise Account to the Trustee for deposit in the Debt Service Fund at the following times and amounts:

(i) for any Bond payment that is due monthly or more frequently than a monthly basis, the amount due shall be transferred to the Trustee for deposit in the Debt Service Fund at least five Business Days prior to the Payment Date. Reasonable estimates may be made by the SFMTA in the case of Bonds with variable rates of interest;

(ii) for any Bond payment that is due annually, semi-annually, quarterly or less frequently than a monthly basis, the amount due shall be transferred to the Trustee for deposit in the Debt Service Fund in approximately equal monthly installments prior to the Payment Date. The monthly installments for any such Payment Date shall begin the month after the prior related Payment Date and have the final installment at least five Business Days prior to such Payment Date. Reasonable estimates may be made by the SFMTA in the case of Bonds with variable rates of interest. The SFMTA may choose to transfer the monthly amounts due for Bond payments in advance; and

(b) On or before each Payment Date, moneys in the Enterprise Account shall be transferred to the Trustee for deposit in the appropriate account within the Reserve Fund in the amount that is needed to satisfy any deficiency in the funding of the Reserve Requirement for a Series of Bonds (provided that replenishment of the Reserve Fund (or any account therein) after any draw from the Reserve Fund to pay debt service on Bonds shall be funded in approximately equal monthly installments over eighteen (18) months).

(c) Any amounts remaining after the applications pursuant to paragraph (a) or (b) above shall be used for any lawful purpose of the SFMTA and in accordance with all relevant provisions of the Charter, including but not limited to operation and maintenance expenses and payment of Subordinate Bonds.

***Series 2012A Debt Service Account; Series 2012B Debt Service Account.***

Moneys held by the Trustee in the Debt Service Fund are to be transferred to the Series 2012A Debt Service Account and Series 2012B Debt Service Account, each established and maintained by the Trustee within the Debt Service Fund pursuant to the Indenture, as follows:

On or before the Business Day prior to each Series 2012 Payment Date, the Trustee is required to transfer from the Debt Service Fund to the Series 2012A Debt Service Account and Series 2012B Debt Service Account, each established and maintained by the Trustee within the Debt Service Fund pursuant to the Indenture, the interest and principal amount to become due on such Series 2012 Bonds on such Series 2012 Payment Date; provided that the SFMTA need not transfer any moneys at such time as the balance in the Series 2012A Debt Service Account and the Series

2012B Debt Service Account is equal to the aggregate amount of interest and principal amount becoming due and payable on the then Outstanding Series 2012A Bonds and Series 2012B Bonds, respectively, on such Series 2012 Payment Date. The obligation to make such transfers shall be on a parity with the obligation to fund any interest accounts created in the future under the Indenture with respect to any additional Series of Bonds issued pursuant to the Indenture, without preference or priority, and in the event of any insufficiency of such moneys ratably without any discrimination or preference.

**General Fund Transfer Account.** All proceeds of transfers from the City's General Fund as received shall be set aside and deposited by the SFMTA in the General Fund Transfer Account established by the Indenture within the Municipal Transportation Fund. Amounts in the General Fund Transfer Account may not be transferred to the Enterprise Account and are not pledged to the payment of principal of, premium, if any and interest on the Bonds. The SFMTA has covenanted in the Indenture to apply amounts on deposit in the General Fund Transfer Account solely to pay operation and maintenance expenses or other costs of the SFMTA. See "SECURITY AND SOURCES OF PAYMENT FOR THE BONDS—Pledge of Pledged Revenues Under the Indenture."

### **Bond Reserve Account**

The Supplemental Indenture establishes a Series 2012 Reserve Account for the Series 2012 Bonds within the Bond Reserve Fund.

**Series 2012 Reserve Account.** Upon delivery of the Series 2012 Bonds, the Series 2012 Reserve Account within the Bond Reserve Fund will be funded in an amount equal to \$[\_\_\_\_\_], which is equal to the initial Series 2012 Reserve Requirement for the Series 2012 Bonds. The Series 2012 Reserve Requirement is defined under the Indenture as \_\_\_\_\_. See "SUMMARY OF THE LEGAL DOCUMENTS—DEFINITIONS", "SUMMARY OF THE LEGAL DOCUMENTS—THE MASTER INDENTURE—Funds—Bond Reserve Fund" and "SUMMARY OF THE LEGAL DOCUMENTS—FIRST SUPPLEMENT TO INDENTURE OF TRUST—Bond Reserve Fund" in Appendix D herein.

Moneys in the Series 2012 Reserve Account will be held in trust for the benefit and security of the Holders of the Series 2012 Bonds. As provided in a Supplemental Indenture, the Series 2012 Reserve Account may secure additional Series of Bonds issued in the future to the extent provided in a Supplemental Indenture, and the definition of Series 2012 Reserve Requirement will be applicable to such Series of Bonds but will be revised to take into account such Series of Bonds and the requirements of the Code.

The Series 2012 Reserve Requirement (or any portion thereof) may be provided by one or more policies of municipal bond insurance or surety bonds issued by a municipal bond insurer or by a letter of credit issued by a bank under the terms and conditions set forth in the Indenture. See Appendix D—"SUMMARY OF THE LEGAL

DOCUMENTS—THE MASTER INDENTURE—Funds—Bond Reserve Fund” set forth herein.

### **Permitted Investments**

The Indenture provides that moneys in all funds and accounts held by the Trustee under the Indenture shall be invested upon receipt in Permitted Investments as directed by the SFMTA. For a summary of the definition of Permitted Investments and information regarding the investment of moneys held in the various funds and accounts relating to the Bonds, see Appendix D—“SUMMARY OF THE LEGAL DOCUMENTS—THE MASTER INDENTURE—Funds—Investment of Moneys” attached hereto. For information regarding the investment of moneys held in the various funds and accounts of the SFMTA, see “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—Investment of the SFMTA Funds” herein.

### **Covenant to Adopt a Balanced Budget and Maintain Adequate Pledged Revenues**

Under the Indenture, the SFMTA covenants that it will adopt every two Fiscal Years a budget that is balanced in accordance with Section 8A.106 of the Charter and that provides for payment of Annual Debt Service in each Fiscal Year. The SFMTA has further covenanted to manage its operations and set charges (including but not limited to fares, rates and fees) for the Transportation System so that Pledged Revenues in each Fiscal Year, and available fund balances held by the SFMTA or the Trustee, will be at least equal to Annual Debt Service, payments due on Subordinate Bonds (as defined below) and payment of all costs reasonably necessary to operate the Transportation System in such Fiscal Year (but not including costs that have been funded from other sources not constituting Pledged Revenues or that may be reasonably deferred).

The SFMTA further covenants in the Indenture that if it is unable to comply with the covenant described in the previous paragraph, the SFMTA will review the its operations and its schedule of fares, rates, fees and charges and prepare a plan with reasonable measures to comply with such covenant. The SFMTA shall take such plan into account for future budgets and management.

See “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—Financial Operations—Budget Process” for more information about the SFMTA’s budget procedures and see generally “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY” for further information about the SFMTA’s revenues and expenditures. See also “CERTAIN RISK FACTORS” for a discussion of certain risk factors that could adversely affect the ability of the SFMTA to maintain Pledged Revenues as required by the Indenture.

### **Additional Bonds and Other Indebtedness**

Pursuant to the Indenture, the SFMTA is permitted to issue additional Bonds pursuant to a Supplemental Indenture and to enter into additional obligations secured

by Pledged Revenues on parity with the payment of principal of and interest on the Bonds, provided that the conditions described below are satisfied. The SFMTA currently has no obligations outstanding on a parity with the Bonds. However, in addition to the Bonds, the SFMTA anticipates incurring both future debt payable from Pledged Revenues on parity with the payment of principal of and interest on the Series 2012 Bonds and debt payable from Pledged Revenues on a basis subordinate to the payment of principal of and interest on the Series 2012 Bonds.

**Additional Bonds.** The SFMTA may not issue any additional Series of Bonds or other Parity Obligations (other than refunding Bonds as described below) unless the Trustee has been provided with, among other things, a report of the SFMTA demonstrating that either:

(i) for the most recently ended Fiscal Year prior to the issuance of such additional Series of Bonds or other Parity Obligations, the SFMTA: (A) complied with the covenant described under the heading “—Covenant to Adopt a Balanced Budget and Maintain Adequate Pledged Revenues,” and (B) Pledged Revenues in such prior Fiscal Year were at least equal to 300% of Maximum Annual Debt Service, calculated assuming such additional Series of Bonds or other Parity Obligations were Outstanding during such prior Fiscal Year; or

(ii) based on projections for the period from and including the first full Fiscal Year following the issuance of such Bonds or other Parity Obligations through and including the later of (A) the fifth full Fiscal Year following the issuance of such Bonds or other Parity Obligations or (B) the third full Fiscal Year during which no interest on such Bonds or other Parity Obligations is expected to be paid from the proceeds thereof, projected Pledged Revenues in each such Fiscal Year will be at least equal to 300% of Maximum Annual Debt Service and be sufficient to allow the SFMTA to be able to comply with the covenant described under the heading “—Covenant to Adopt a Balanced Budget and Maintain Adequate Pledged Revenues.”

In determining projected Pledged Revenues for purposes of the report of the SFMTA described in the paragraph above, the SFMTA may take into account any reasonably anticipated changes in Pledged Revenues over such period, which assumed changes and the basis therefor shall be described in the calculations provided by the SFMTA. In determining Annual Debt Service for such purposes, (i) Bonds that will be paid or discharged immediately after the issuance of the Series of Bonds proposed to be issued from the proceeds thereof or other moneys shall be disregarded, and (ii) Variable Rate Bonds and variable rate Interest Rate Swaps shall generally be deemed to bear interest during any period after the date of calculation at a fixed annual rate equal to the lower of one hundred twenty-five percent of the average Index Rate (i.e., generally defined under the Indenture as the SIFMA Municipal Swap Index) during the twelve calendar months immediately preceding the date on which such calculation is made or the maximum rate of interest payable under such Variable Rate Bonds, Amortized Bonds or Interest Rate Swaps.

The SFMTA may also issue Bonds for the purpose of refunding any Bonds or other Parity Obligations on or prior to maturity.

**Repayment Obligations as Bonds.** If so provided in the applicable Supplemental Indenture and in the written agreement between the SFMTA and a Credit Provider, a Repayment Obligation (other than a Repayment Obligation with respect to a Credit Facility credited to the Bond Reserve Fund) may be accorded the status of an obligation payable on a parity from Pledged Revenues with the Bonds for purposes of securing such Repayment Obligation under the Indenture. The foregoing rights of a Credit Provider are in addition to any rights of subrogation which the Credit Provider may otherwise have or be granted under law or pursuant to any Supplemental Indenture.

**Interest Rate Swaps as Bonds.** If so provided in the applicable Supplemental Indenture and in the written agreement establishing an Interest Rate Swap between the SFMTA and a Swap Counter Party, a Swap Payment [(including a termination payment)] may be accorded the status of an obligation payable on a parity from Pledged Revenues with the Bonds for purposes of securing such obligation to make Swap Payments under the Indenture.

**Special Facilities and Special Facility Bonds.** The SFMTA from time to time, subject to the terms and conditions of the Indenture and all applicable laws, may (a) designate an existing or planned facility, structure, equipment or other property, real or personal, which is under its jurisdiction, as a “Special Facility,” (b) provide that revenues earned by the SFMTA from or with respect to such Special Facility shall constitute “Special Facility Revenue” and shall not be included as Pledged Revenues, and (c) issue Special Facility Bonds primarily for the purpose of acquiring, constructing, renovating or improving, or providing financing to a third party to acquire, construct, renovate or improve, such Special Facility. The Special Facility Bonds shall be payable as to principal, purchase price, if any, redemption premium, if any, and interest from and secured by the Special Facility Revenue with respect thereto, and not from or by Pledged Revenues. The SFMTA from time to time may refinance any such Special Facility Bonds with other Special Facility Bonds.

No Special Facility Bonds may be issued by the SFMTA unless there shall have been filed with the Trustee (i) a certificate of the SFMTA to the effect that no Event of Default then exists under the Indenture, (ii) an opinion of Bond Counsel to the effect that such Special Facility Bonds may lawfully be issued in accordance with the Charter and all other applicable laws and (iii) a report of the SFMTA providing the following projections:

(a) the estimated Special Facility Revenue with respect to the proposed Special Facility are at least sufficient to pay the principal (either at maturity or by mandatory sinking fund redemptions) or purchase price of and interest on such Special Facility Bonds as and when the same shall become due, all costs of operating and maintaining such Special Facility to be paid by the SFMTA, and all sinking fund, reserve

fund and other payments required with respect to such Special Facility Bonds as and when the same will become due; and,

(b) the estimated Pledged Revenues calculated without including the Special Facility Revenue and without including any operation and maintenance expenses of the Special Facility will be sufficient so that the SFMTA is able to be in compliance with its covenants under the Indenture (see “Covenant to Maintain Pledged Revenues” above) during each of the five full Fiscal Years immediately following the issuance of such Special Facility Bonds.

At such time as the Special Facility Bonds issued for a Special Facility, including Special Facility Bonds issued to refinance such Special Facility Bonds, are fully paid or otherwise discharged and no longer outstanding, the Special Facility Revenue with respect to such Special Facility shall be included as Pledged Revenues.

**Subordinate Bonds.** Under the Indenture, the SFMTA may issue at any time Subordinate Bonds with a pledge of, lien on, and security interest in Pledged Revenues which are junior and subordinate to those of the Bonds and other Parity Obligations. The principal and purchase price of and interest, redemption premium and reserve requirements on such Subordinate Bonds are payable from time to time out of Pledged Revenues only if all amounts then required to have been paid or deposited under the Indenture from Pledged Revenues with respect to principal, purchase price, redemption premium, interest and reserve requirements on the Bonds then Outstanding shall have been paid or deposited as required in the Indenture.

**Charter Requirements Concerning Additional Indebtedness.** The Charter also requires that, prior to the SFMTA’s issuance of any additional Bonds or other indebtedness, the Board of Supervisors authorize such issuance and the Controller provide a certificate stating that sufficient unencumbered balances are expected to be available in the proper fund to meet all payments due on such Bonds or other indebtedness and that any such obligation, if secured, is secured by revenues or assets under the jurisdiction of the SFMTA.

## **THE CITY AND COUNTY OF SAN FRANCISCO**

The City is the economic and cultural center of the San Francisco Bay Area and northern California. The corporate limits of the City encompass over 93 square miles, of which 49 square miles are land, with the balance consisting of tidelands and a portion of the San Francisco Bay (the “Bay”). The City is located at the northern tip of the San Francisco Peninsula, bounded by the Pacific Ocean to the west, the Bay to the east, the entrance to the Bay and the Golden Gate Bridge to the north, and San Mateo County to the south. Silicon Valley is about a 40-minute drive to the south, and the wine country is about an hour’s drive to the north. The City’s most recently completed Comprehensive Annual Financial Report (the “CAFR”) for its fiscal year 2010-11 estimated the City’s fiscal year 2010-11 population at 795,238.

The San Francisco Bay Area consists of the nine counties contiguous to the Bay: Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Solano and Sonoma Counties (collectively, the "Bay Area"). The economy of the Bay Area includes a wide range of industries, supplying local needs as well as the needs of national and international markets. Major business sectors in the Bay Area include retail, entertainment and the arts, conventions and tourism, service businesses, banking, professional and financial services, corporate headquarters, international and wholesale trade, multimedia and advertising, biotechnology and higher education.

The City is a major convention and tourist destination. According to the San Francisco Convention & Visitors Bureau, a nonprofit membership organization, during the calendar year 2010, approximately 15.9 million people visited the City and spent an estimated \$8.3 billion during their stay. The City is also a leading center for financial activity in California and is the headquarters of the Twelfth Federal Reserve District and the Eleventh District Federal Home Loan Bank, and has an area office of the Western Region of the Office of Thrift Supervision.

The City benefits from a highly skilled, educated and professional labor force. The Controller estimates that per-capita personal income of the City for fiscal year 2010-11 was \$75,372. The San Francisco Unified School District operates 71 elementary school sites, 13 middle schools, 17 senior high schools (including two continuation schools and an independent study school), and 36 State-funded preschool sites, and sponsors nine independent charter schools. Higher education institutions located in the City include the University of San Francisco, California State University-San Francisco, University of California-San Francisco (a medical school and health science campus), the University of California Hastings College of the Law, the University of the Pacific's School of Dentistry, Golden Gate University, City College of San Francisco (a public community college), the Art Institute of California – San Francisco, the San Francisco Conservatory of Music, the California Culinary Academy and the Academy of Art University.

San Francisco International Airport ("SFO") is located 14 miles south of downtown San Francisco in an unincorporated area of San Mateo County. SFO is owned and operated by the City and is the principal commercial service airport for the Bay Area and one of the nation's principal gateways for trans-Pacific traffic. In fiscal year 2010-11, SFO serviced approximately 39.7 million passengers and handled 398,393 metric tons of cargo. The City is also served by the Bay Area Rapid Transit District ("BART") (electric rail commuter service linking the City with the East Bay and the San Francisco Peninsula), CalTrain (a conventional commuter rail line linking the City with the Peninsula), and bus and ferry services between the City and residential areas to the north, east and south of the SFMTA service area. Muni, operated by the SFMTA, provides bus and streetcar service within the City. The Port, which administers 7.5 miles of Bay waterfront held in "public trust" by the Port on behalf of the people of California, promotes a balance of maritime-related commerce, fishing, recreational, industrial and commercial activities and natural resource protection.

The City is governed by a Board of Supervisors elected from eleven districts to serve four-year terms, and a Mayor who serves as chief executive officer, elected citywide to a four-year term. Edwin M. Lee is the 43<sup>rd</sup> and current Mayor of the City, having been elected by the voters of the City in November 2011. The City's fiscal year 2011-12 adopted budget includes \$6.83 billion of expenditures and reserves, of which \$3.26 billion was allocated to the General Fund of the City and \$3.57 billion was allocated to all other funds, including enterprise departments, such as the Airport, the SFMTA and the San Francisco Public Utilities Commission (the "SFPUC"). The City's CAFR estimates that the City employed approximately 28,000 full-time-equivalent employees at the end of fiscal year 2010-11. According to the Controller, fiscal year 2011-12 total net assessed valuation of taxable property in the City is approximately \$158.65 billion.

The information contained in Appendix B—"CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES" was prepared by the City for inclusion in official statements relating to publicly offered securities of the City and updated as of \_\_\_\_\_, 2012. The following information supplements and amends the information set forth in Appendix B as of the date of this Official Statement. Investors are advised to carefully consider the information presented below, together with other information presented in this Official Statement, in order to make an informed investment decision.

[This paragraph to be updated or removed prior to printing, based on date and contents of Appendix B.]

THE GENERAL FUND OF THE CITY IS NOT LIABLE FOR THE PAYMENT OF DEBT SERVICE ON THE BONDS AND NEITHER THE CREDIT NOR THE TAXING POWER OF THE CITY IS PLEDGED TO THE PAYMENT THEREOF.

## **THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY**

### **Organization and Purpose**

The SFMTA is an enterprise department of the City and a multi-modal transportation agency responsible for planning, designing, constructing, managing, operating and maintaining public transit, paratransit, street and traffic management and improvements, bicycle and pedestrian safety and enhancement programs, on and off-street parking improvements and programs, and the regulation of taxis and commercial vehicles within the City (collectively referred to in this Official Statement as the "Transportation System"). The SFMTA was established by voter approval of the addition of Article VIIIA to the Charter in 1999 (Proposition E). The purpose of the Charter amendment was to consolidate all transportation functions within a single City department, and to provide the Transportation System with the resources, independence and focus necessary to improve transit service and the City's transportation system. Among City departments, the SFMTA was given exceptional authority to control its operations, purchasing, contracting, and labor relations, as well as a guaranteed share of City General Fund resources. The voters approved additional

Charter amendments in 2007 (Proposition A) and 2010 (Proposition G) that further increased the autonomy of and revenues to the SFMTA and increased management flexibility, respectively.

The SFMTA promotes the safe and efficient movement of people and goods throughout the City through many programs. It manages Muni, which is the seventh largest provider of public transit service in the United States and carries over 700,000 passengers a day on its motor buses, trolley buses, light rail vehicles, historic streetcars, and cable cars. The SFMTA also oversees the management and operation of 40 public off-street parking facilities owned by the SFMTA, Rec Park and the Parking Authority, a separate legal entity created under the laws of the State. Members of the Board serve *ex officio* as members of the governing body for the Parking Authority. The SFMTA also manages traffic engineering functions within San Francisco, including the placement of signs, signals, traffic striping, curb markings, and parking meters. Finally, the SFMTA regulates the taxi industry within the City.

The Charter states that the SFMTA is to adhere to a “Transit First Policy” in its management of the City’s Transportation System and that the SFMTA’s goal is to “manage San Francisco’s transportation system – which includes automobile, freight, transit, bicycle, and pedestrian networks” to help the City achieve “an effective, efficient and safe transportation system...” to support “its goals for quality of life, environmental sustainability, public health, social justice, and economic growth.” This “Transit First Policy,” further requires that “public transit, [and travel] by bicycle and on foot must be an attractive alternative to travel by private automobile.”

***SFMTA Divisions.*** The SFMTA is organized in five divisions. Among the five divisions, the Transit Division is primarily responsible for transit operations, the Sustainable Streets Division is primarily responsible for parking operations, and the SFMTA has centralized certain capital planning, financial, administrative safety and enforcement functions in the other divisions. The SFMTA’s five divisions are as follows:

Transit Division. The Transit Division is responsible for delivering multi-modal public transit service within the City, including Muni operations. The Division’s more than 3,800 staff operate motor coaches, light rail vehicles, electric trolleys, historic trolley vehicles and cable cars; maintain Muni’s revenue and non-revenue vehicles, transit facilities and infrastructure (e.g. rail track and signals, rail stations, garages and maintenance shops); and are responsible for short-term and long-term service planning.

Sustainable Streets Division. The Sustainable Streets Division manages non-transit modes of transportation, including bicycles, pedestrians, and vehicles other than taxis. The Division’s mission is to provide multi-modal transportation planning, engineering and operational improvements to the City’s transportation system to support sustainable community and economic development. The Division is comprised of six subdivisions, which include: Field Operations (responsible for the installation, modification and maintenance of the City’s traffic signs, and pavement markings); Livable Streets (responsible for pedestrian, traffic calming, bicycle, and school area safety programs); Off-Street Parking (responsible for management of the parking

garages within the SFMTA's jurisdiction, including those the SFMTA manages on behalf of the Parking Authority); Long-Range Planning and Policy (responsible for Policy Coordination and Analysis, Capital Systems Planning, and various modal plans including pedestrian, bicycle and street design plans, and Station and Neighborhood Area Planning); and Traffic Engineering. The Division is also responsible for overseeing the enforcement of San Francisco's parking regulations, Muni's Proof of Payment program, deploying San Francisco Police Department ("SFPD") personnel dedicated to security and investigations relating to crime prevention on Muni, and managing certain services provided by the SFPD Traffic Division.

Capital Programs and Construction Division. The Capital Programs and Construction Division is responsible for the planning, design and construction of the SFMTA capital projects, and for monitoring and assessing the condition of the SFMTA infrastructure and vehicle fleet.

Administration, Safety and Training Division. The Administration, Safety and Training Division is responsible for oversight of the SFMTA's contracted paratransit services and accessible services and for the SFMTA's contracts and procurement, contract compliance, materials management, communications and marketing, media relations, regulatory affairs, government relations, human resources including labor relations, equal opportunity and diversity, workers' compensation, organizational development employee wellness, and training, and payroll functions. This Division is also responsible for System Safety, Transit Operator Training, Industrial Safety and Emergency Preparedness, including the SFMTA's compliance with the System Safety Program Plan, System Security Plan, all applicable regulatory agency policies, and ensuring the safety of employees, customers and the public.

Finance and Information Technology Division. The Finance and Information Technology Division is responsible for budgets, grants, revenue collection and sales, financial services, revenue contracts, real estate, accounting, parking pricing and related policy and information technology and performance, and the regulation of the taxi industry in San Francisco.

## **Board of Directors**

The SFMTA is governed by a seven-member Board of Directors (the "Board"), which is appointed by the City's Mayor and confirmed by the City's Board of Supervisors. The Board has the authority to appoint the Director of Transportation, approve the budget and set SFMTA policy. The Directors serve staggered four-year terms. No person may serve more than three terms as a director. At least four of the directors must be regular riders of Muni, and must continue to be regular riders during their terms. The directors must possess significant knowledge of, or professional experience in, one or more of the fields of government, finance or labor relations. At least two of the directors must possess significant knowledge of, or professional experience in, the field of public transportation.

The current members of the Board and their appointment and expiration dates of their terms are:

<u>Name and Title:</u>	<u>Originally Appointed</u>	<u>Term Expires</u>
Tom Nolan, Chairman	May 10, 2006	February 28, 2014
Jerry Lee, Vice Chairman	February 15, 2008	February 29, 2016
Leona Bridges	January 6, 2011	February 28, 2015
Cheryl Brinkman	September 1, 2010	February 28, 2014
[Malcolm Heinicke]	February 22, 2008	[February 29, 2012]
[Bruce Oka]	February 15, 2008	[February 29, 2012]
Joél Ramos	May 23, 2011	February 28, 2015

## **Management**

The SFMTA's management team is led by the Director of Transportation. The Director of Transportation is appointed by the Board and serves at the pleasure of the Board. Brief biographies of the Director of Transportation and the principal members of the SFMTA senior management team are set forth below.

**Edward Reiskin.** Ed Reiskin is Director of Transportation of the SFMTA. Mr. Reiskin was appointed by the Board of Directors on August 2, 2011, and began work on August 15, 2011. Mr. Reiskin has more than 20 years of experience in the private, academic, nonprofit and public sectors. Most recently, he led the City's Department of Public Works, managing more than 1,100 employees, whose responsibilities range from engineering, construction management and project delivery to graffiti removal, street cleaning and public engagement programs and an annual \$165 million operating budget and a \$2 billion capital budget. Previously, Mr. Reiskin served as the first Director of the City's 311 Customer Service Center. Prior to joining the City, he served as the Interim City Administrator and as Deputy Mayor for the Government of the District of Columbia. Prior to joining the District government, Reiskin worked for three years for the City of Oakland, California as an assistant to the city manager. Mr. Reiskin has also performed business and community environmental work for a nonprofit research and consulting organization, conducted academic research on sustainable development at a business school and worked as an engineer and manager in the private sector. Mr. Reiskin holds a Master of Public Administration degree from Harvard University's Kennedy School of Government, a Master of Business Administration degree from New York University's Stern School of Business and a Bachelor of Science degree from the Massachusetts Institute of Technology.

**Sonali Bose.** Sonali Bose is Chief Financial Officer. Ms. Bose has held senior level finance positions in the public and private sectors over the last 25 years. The public sector positions include Chief Financial Officer for the Metro Gold Rail Line in Los Angeles, Chief Financial Officer for the Port of Oakland, Director of Finance for the City of Berkeley and Treasurer for the City of Oakland. Her private sector positions include Chief Financial Officer/Administrative Officer for a third party administrator for pension, health and welfare funds, Managing Director and Finance Manager for international consulting firms focusing on infrastructure projects and Vice President of Finance for a

merchant bank. Ms. Bose has business administration and public policy graduate degrees from Harvard University and the University of California, Berkeley. Her undergraduate degree is from the University of California, Berkeley.

**Shahnam Farhanghi.** Shahnam Farhanghi is the Acting Director of Capital Programs and Construction. Mr. Farhanghi has more than thirty years of professional experience in engineering, project management, contract administration and management of complex transit programs. Mr. Farhanghi joined the City in 1992 and has held the positions of Acting Deputy General Manager for Construction and Acting Deputy Director for Transportation Planning and Development. For the past twelve years, Mr. Farhanghi has managed the contract administration section and has been responsible for all procurement activities within the Capital Programs and Construction Division. Mr. Farhanghi earned his Bachelor of Science and Master of Science degrees from UCLA and an MBA from the UCLA Graduate School of Management. He holds a Professional Engineering license from the State of California.

**John Haley.** John Haley is Director of Transit. Mr. Haley is a nationally recognized leader in the transportation industry with over 30 years of public and private sector experience. He joined the SFMTA from the Metropolitan Transit Authority of Harris County ("METRO") in Houston, where he was the Vice-President of Infrastructure and Service Development. At METRO, Mr. Haley implemented new bus rapid transit and commuter rail services, which significantly contributed to improved service reliability and ridership gains. He also directed internal accountability initiatives to improve operational efficiency and advanced Authority-wide plans to improve system safety. Prior to his work in Houston, Mr. Haley served as Deputy Executive Director of the Port Authority of New York and New Jersey, General Manager of the Massachusetts Bay Transportation Authority (MBTA), Deputy General Manager of the San Francisco BART and as a strategic advisor to major transportation agencies nationwide. He has a Master of Public Administration from Syracuse University and a Bachelor of Science in Government from Northeastern University.

**Debra Johnson.** Debra Johnson is Director of Administration. Ms. Johnson has 20 years of progressively responsible management experience including policy and strategic communications development and implementation, advocacy and community outreach and government and media relations. Ms. Johnson began her career working in the private sector for an engineering-based consulting firm whereby she had a pivotal role in the public awareness campaign for the I-80 Reconstruction Project in Contra Costa and Alameda counties. She later transitioned into public transit and has held varying positions with BART including, but not limited to, a Senior Government/Community Relations Specialist, the Community Outreach Department Manager at the Santa Clara Valley Transportation Authority (VTA) and Director of Project Communications and later the Board Secretary at the Washington Metropolitan Area Transit Authority (WMATA) in Washington, D.C. Ms. Johnson earned her Master's Degree in Public Administration from the California State University, East Bay (formerly Hayward) and a Bachelor of Arts in International Relations from the University of California, Davis. Ms. Johnson is an alumna of the 2000 Class of Leadership San Francisco, the 2008 Eno Center for Transit Leadership's Executive Development

Program, is President of the Northern California Chapter of the Conference of Minority Transportation Officials (COMTO), active with the Women's Transportation Seminar (WTS) and serves on the California Transit Association's Executive Committee.

**Bond Yee.** Bond Yee is the Director of Sustainable Streets. Mr. Yee has worked for the City since 1982, starting with the Department of Public Works' Traffic Engineering Bureau, and then joining the Department of Parking and Traffic ("DPT") at its inception in 1990. Mr. Yee served as Director of DPT until it was formally merged into the SFMTA in July 2002 under Proposition E. Mr. Yee has been practicing professionally for 37 years, initially working in the private sector as a transportation engineer with the firm of Parsons, Brinckerhoff, Quade and Douglas (PBQ&D), where he worked on various transportation and transit projects such as BART, Metropolitan Atlanta Rapid Transit Authority, Portland's starter light rail line, Kansas City Transit Master Plan and Fullerton's Multimodal Transportation Center facility. Mr. Yee earned his Bachelor of Science Degree in Civil Engineering from the University of California at Berkeley and a Master's Degree in Transportation from the University of California at Berkeley's Institute of Transportation Studies. He holds licenses in civil and traffic engineering from the State of California and is a Professional Traffic Operations Engineer licensed by the Transportation Professional Certification Board. He also is a Fellow of the Institute of Transportation Engineers.

## **Transit**

***Background and History.*** The San Francisco Municipal Railway (the "Municipal Railway") began service in 1912 as one of the first publicly owned and operated transit systems in the United States, competing with privately operated systems, and initiating service to areas of the City not served by those systems. In 1944, the Municipal Railway absorbed the much larger, privately owned Market Street Railway Company, creating a combined system that was about three times as large as the prior Municipal Railway system. The City's acquisition of the California Street Railroad in 1952 conveyed to public control all transit services within San Francisco. From 1932 until 1994, the SFPUC governed the Municipal Railway. In 1993, the City's voters passed Proposition M, which created the Public Transportation Commission and the Public Transportation Department, and removed the Municipal Railway from the authority of the SFPUC. Governance of Muni changed again in 1999 with the passage of Proposition E, which created the SFMTA and consolidated the management of Muni with the parking and traffic related functions performed by the previous DPT.

***Transit Operations.*** The SFMTA operates Muni, which is the City's public transportation system. Muni operates 365 days a year, and connects with regional transportation services, such as those provided by the BART, the Peninsula Corridor Joint Powers Board ("PCJPB"), the San Mateo County Transit District ("SamTrans"), and the Alameda-Contra Costa Transit District ("AC Transit"). Based on ridership, Muni is the seventh largest system in the United States and the Bay Area's largest and most heavily used public transit system, transporting close to 43 percent of all transit passengers in the region and carrying more than 700,000 trips every weekday (approximately 214 million trips per year). By way of comparison, BART carries

approximately 350,000 daily passengers, AC Transit carries approximately 240,000 daily passengers and SamTrans carries approximately 70,000 daily passengers.

Muni's fixed route network consists of 50 motor coach lines, 14 electric trolley bus lines (i.e. rubber-tired vehicles that operate on electricity provided from overhead wires), six light rail lines that operate above ground and in the City's Market Street subway tunnel, three cable car lines and a historic streetcar line. Muni also provides paratransit service for passengers who are unable to use fixed route service. The table below summarizes the composition of Muni's transit revenue vehicle fleet and major infrastructure.

**TABLE 1**  
**SUMMARY OF MUNI'S REVENUE VEHICLE FLEET AND RELATED**  
**INFRASTRUCTURE**  
**AS OF [DECEMBER 31, 2011]**

Motor Buses	507 vehicles
Trolley Buses	313 vehicles
Light Rail Vehicles	151 vehicles
Historic Streetcars	40 vehicles
Cable Cars	40 vehicles
Miles of Light Rail track for revenue service	71.1 miles
Miles of Subway track	13.4 miles
Miles of Cable Car track for revenue service	10.2 miles
Miles of overhead power supply wires for light rail and trolley bus revenue service operations	209.5 miles
Number of Light Rail Stations	9 Subway and 23 Surface Stations
Number of Light Rail Boarding Platforms	168
Number of substations for electrical power distribution	26

Source: SFMTA.

Of Muni's four fixed route modes of service, motorbuses serve the highest number of passengers, followed by trolley buses, light rail and cable car. During the five-year period from Fiscal Year 2006-07 through Fiscal Year 2010-11, annual Muni ridership varied between approximately 206 million passengers and approximately 226 million boardings.

**TABLE 2**

**HISTORIC FIXED ROUTE RIDERSHIP BY MODE  
(ANNUAL BOARDINGS IN THOUSANDS)  
(FISCAL YEARS ENDED JUNE 30)**

	<i>2007</i>	<i>2008</i>	<i>2009</i>	<i>2010</i>	<i>2011</i>
<b>Mode</b>					
Motor Bus	90,303	89,913	95,190	91,609	89,451
Trolley Bus	67,297	72,394	72,142	66,968	66,234
Light Rail	41,737	50,303	50,745	49,397	51,022
Cable Car	7,122	7,425	7,913	8,008	7,042
<b>Total Ridership</b>	<b>206,459</b>	<b>220,035</b>	<b>225,990</b>	<b>215,982</b>	<b>213,749</b>

Source: SFMTA

The SFMTA's transit fleet is currently one of the greenest and most diverse in the nation and the SFMTA is among the greenest and most sustainable multi-modal transit agencies in the world and has a goal to achieve zero fleet emissions by 2020. The SFMTA operates the largest zero emission bus fleet in North America. Over 50 percent of its fleet of buses and rail vehicles are already zero emission, powered by City-owned zero emission hydroelectric power, and as a whole its fleet of buses and rail vehicles produces the lowest per-passenger emissions of any multi-model transit fleet in California. The SFMTA also has the largest municipal biodiesel fleet in the country, with advanced hybrid-electric buses fueled with the City's recycled restaurant oils. This "liquid solar" biodiesel is made from restaurant grease collected and produced locally through the City's "fryer to fuel tank" energy sustainability program, saving the SFMTA millions of dollars per year in fuel costs while avoiding emissions from "upstream" fuel transportation.

In Fiscal Year 2010-11, the SFMTA purchased approximately 5.3 million gallons of fuel for its motor fleet and approximately 50.9 million kWh of electricity for its electric vehicles. See "—Operating and Maintenance Expenses—Fuel Costs."

The SFMTA also owns and maintains numerous operations, maintenance and administrative facilities. The majority of the SFMTA's facilities are dedicated to the storage, maintenance and dispatch of Muni's fleet of vehicles. Three facilities house motor coaches: Woods Division, Flynn Divisions and Kirkland Divisions. Two house trolley coaches: Potrero Division and Presidio Division. Four facilities support Muni's rail operations: Green Division (including temporary facilities at 6<sup>th</sup> and King), the Geneva Yard, the Cable Car Barn and the Duboce Yard. And seven other facilities, including the Central Control Center, Scott Division, Marin Street and the Burke Avenue Facility, provide support to all transit modes. Finally, the SFMTA's administrative offices are distributed among six different sites in the City.

The current condition of the SFMTA's transit facilities varies broadly. Certain transit facilities are new, while others have no serious defects noted, and still others

require significant renovation or seismic improvement, are outmoded or are inadequately sized for the current operational requirements of the SFMTA. See “— State of Good Repair Analysis.” The SFMTA Facilities Program develops, manages and maintains space for the operating, maintenance, administration and storage needs required to support the SFMTA’s transit activities.

The SFMTA has entered into a real estate consulting services agreement with Parsons Brinkerhof to identify development opportunities for SFMTA facilities to maximize the revenue potential of SFMTA’s assets as required by the Charter.

**Regulatory Issues.** The SFMTA is regulated by various federal, State and local agencies, including the Federal Transit Administration and the California Public Utilities Commission (“CPUC”). The SFMTA meets with the Federal Transit Administration and the CPUC on a regular basis to ensure that both agencies are aware of the SFMTA’s transit operations. In addition, the Federal Transit Administration performs a triennial review, as well as fiscal, procurement and other periodic audits, to determine whether the SFMTA is administering its Federal-Transit-Administration-funded programs in accordance with statutory and Federal Transit Administration requirements and is meeting program objectives. The CPUC conducts a triennial audit for rail operations. A determination that the SFMTA is not in compliance with regulatory requirements could lead to a loss of funding and changes in regulatory requirements could impact the SFMTA’s operations or increase operating costs or capital requirements. See “CERTAIN RISK FACTORS—Statutory and Regulatory Compliance.”

## **Parking and Traffic Functions**

**Background and History.** The Department of Parking and Traffic (the “DPT”) was originally established as a separate City Department in 1992 and, as a result of Proposition E, was merged into the SFMTA in 2002. The SFMTA currently manages 19 public garages and 21 surface parking lots in the City, which account for nearly 15,000 parking spaces; manages on-street parking through the use of approximately 24,000 parking meters, color curbs, various permits; and sells parking meter cards. The SFMTA’s traffic responsibilities include managing nearly 200,000 traffic signs, 1,184 signalized traffic intersections, approximately 900 miles of striped streets, pavement messages, and special curb zones throughout the City. In addition, the SFMTA also enforces parking regulations through its Safety, Training, Security and Enforcement Division through the issuance of parking citations by the SFMTA parking control officers, San Francisco Police, and other agencies.

**Parking Garages.** The 19 parking garages that the SFMTA currently manages include parking facilities owned by the SFMTA, the Parking Authority and Rec Park. [In addition, as a result of the dissolution of the former Redevelopment Agency of the City and County of San Francisco (the “SFRA”) pursuant to Assembly Bill No. 26 (2011-12 First Extraordinary Session), the City has become the successor in interest to the SFRA (the “Successor Agency”) with respect to certain of the SFRA’s rights, obligations and agreements, including with respect to two parking garages, the Jazz garage and the Jessie Street garage, previously managed by the SFRA (the “Redevelopment

Garages”). The City, the Successor Agency and the SFMTA may in the future agree that the SFMTA will assume management of the Redevelopment Garages for the Successor Agency. However, no final determination has been made and no process for transitioning management of the garages to the SFMTA has been established.]

The following table lists the public parking garages managed by the SFMTA as of May 1, 2012:

**TABLE 3**  
**SFMTA-MANAGED PARKING GARAGES**  
**AS OF [MAY 1, 2012]**

Facility Name	Number of Spaces	Year Opened
16th & Hoff	98	1996
Civic Center <sup>1</sup>	843	1958
Ellis O’Farrell	950	1964
Fifth & Mission	2,585	1957
Golden Gateway	1,095	1965
Japan Center	920	1965
Lombard Street	205	1988
Mission-Bartlett	350	1983
Moscone Center	732	1984
North Beach	203	2002
Performing Arts	598	1983
Pierce Street	116	[Not Available]
Polk-Bush	129	1993
Portsmouth Square <sup>1</sup>	504	1960
St. Mary’s Square <sup>2</sup>	414	1952
SF General Hospital	1,657	1996
Sutter Stockton	1,865	1959
Union Square <sup>1</sup>	985	1941
Vallejo Street	163	1969

<sup>(1)</sup> Owned by Rec Park.

<sup>(2)</sup> Rec Park and SFMTA each own 50%.

Source: SFMTA

The age of the garages ranges from 9 years to 70 years. Other than with respect to the Rec Park Garages (defined below), all revenues from the operations of each parking facility operated by the SFMTA, less amounts applied to pay for operating costs (including routine maintenance), are used to fund other SFMTA operations, including public transit. While routine repairs, including repairs of concrete failures, drainage issues, lighting, out-of-service elevator, revenue control equipment and signage, are regularly funded and completed, significant repair and rehabilitation projects have been deferred. As a result, substantial maintenance and repair backlogs exist with respect to such repairs and rehabilitation projects at certain facilities and the condition of most

garages has declined over the years. These facilities require extensive rehabilitation and equipment upgrades to bring them in line with current standards and to make them more environmentally friendly. Significant repairs currently include projects related to compliance with ADA regulations as well as addressing planning, building and fire code issues.

Certain of the garages owned by the SFMTA and Rec Park are currently leased by non-profit parking corporations which manage the operations of such garages and transmit revenues of the garages in excess of certain operating and administrative expenses to the SFMTA. The non-profit garage corporations currently retain 15% of annual net income for the Sutter Stockton Garage, the Ellis O'Farrell Garage and the Fifth & Mission Garage and 25% of annual net income for the Japan Center Garage in respective Capital Improvement Accounts. Funds held in the respective Capital Improvement Accounts are strictly for capital improvement projects [at the respective garages] and applications of such funds are subject to approval by the SFMTA. All amounts held in the Capital Improvement Accounts will be transferred to the SFMTA upon termination of the Existing Leases and applied to fund a portion of the Series 2012B Projects. See "SERIES 2012B PROJECTS."

In connection with the issuance of the Series 2012 Bonds, the non-profit corporations will each enter into a new lease with the SFMTA providing for daily operational oversight of the garages. The leases will require that the non-profit corporations contract with a professional parking company to operate the facility in accordance with the lease and the SFMTA Parking Facility Operation and Management Regulations ("OMR"). All gross revenues and parking taxes collected or received by a non-profit corporation operating a parking garage are to be deposited in a revenue account upon receipt on the same day such amounts are collected. Periodically, but at least once each month, the SFMTA will authorize the withdrawal and transfer of funds from the revenue account for the purpose of paying operating expenses and purpose of paying the corporate employee salaries and payroll expense. Each corporation will be required to transfer all net income to the SFMTA on the first day of each month or at such other more frequent periodic intervals as specified by the SFMTA. During the first three years of the initial term of the new lease, 100% of net income will be transferred to the SFMTA on a monthly basis. Upon commencement of the fourth year of the initial term, and on a monthly basis thereafter, the SFMTA will authorize the withdrawal and transfer of funds from the revenue account to the [related] capital account for the purpose of performing capital improvements to the respective garages.

The SFMTA contracts directly with professional parking management vendors, selected through an RFP process, to manage the day-to-day operations of all other garages, excluding oversight of retail lease space, in accordance with a Management Agreement that outlines the vendor responsibilities and incorporates city contracting requirements. The vendor is also responsible for operating the garage in accordance with the OMR and provides all parking management services necessary to operate and maintain the parking facility. The garage operator is responsible for collection of all garage revenue and making deposits on the next business day into an SFMTA or Rec Park held revenue account. The operator is responsible for staffing and daily

maintenance/operations of the facility in accordance with SFMTA annually approved operating budgets. Expenses incurred by the operator are submitted for reimbursement to the SFMTA twice per month for review and approval.

The SFMTA undertakes parking operations at the following garages owned by Rec Park: Civic Center, Portsmouth Square and Union Square, and at St. Mary’s Square Garage, half of which is owned by SFMTA and half of which is owned by Rec Park (collectively, including the half of St. Mary’s Square Garage owned by Rec Park, the “Rec Park Garages”). From revenues of the Rec Park Garages, Rec Park is obligated to pay to the SFMTA an administrative fee that includes all costs of operating the Rec Park Garages and a proportional share of debt service on bonds and other obligations the proceeds of which funded capital improvements at the Rec Park Garages. Upon issuance of the Series 2012 Bonds, such administrative fees will include a portion of the debt service on the Series 2012 Bonds equal to the ratio of proceeds of the Series 2012 Bonds applied to finance or refinance capital improvements at the Rec Park Garages to net proceeds of the Series 2012 Bonds after paying costs of issuance. The SFMTA expects to withhold a portion of gross revenues from operation of the Rec Park Garages equal to such fee and transfer all remaining monies to Rec Park.

**Surface Parking Lots, Parking Meters and Parking Enforcement.** The SFMTA also manages 21 surface, metered lots. The following table lists the metered surface lots owned by the City and managed by the SFMTA:

**TABLE 4**  
**SFMTA-MANAGED METERED SURFACE LOTS**  
**AS OF [DECEMBER 31, 2011]**

Facility Name	Number of Spaces
Pierce-Lombard	116
Cal-Steiner	48
Castro & 18th	20
18th & Collingwood	20
8th & Clement	26
9th & Clement	21
18th & Geary	34
Geary & 21st	21
7th & Irving	36
9th & Irving	41
20th & Irving	24
Ocean & Junipero Serra	20
19th & Ocean	20
Ulloa & Claremont	23
West Portal & 14th	19
24th & Noe	16
Lilac & 24th	18

Facility Name	Number of Spaces
Norton & Mission	28
Felton & San Bruno	10
Phelan Loop & Ocean	21
7th & Harrison	101

Source: SFMTA

All revenues from the operations of each metered surface lot, less amounts applied to pay for operating costs (including routine maintenance), are used to fund other SFMTA operations, including public transit.

The SFMTA currently has approximately 25,000 single space parking meters and 447 multi space pay stations covering approximately 3,000 spaces (28,000 total on-street metered and off-street surface lot spaces) in four rate areas throughout the City. Rate areas are legislated in the City’s Transportation Code as follows: Downtown (Rate Area 1), Downtown Periphery (Rate Area 2), Fisherman’s Wharf (Rate Area 4) and Neighborhood-All other Areas (Rate Area 3). Rate Area 5 consists of SF*park* pilot areas and overlaps portions of Rate Areas 1-4 (see “—SF*park*”). Prior to the implementation of SF*park*, parking rates ranged from \$2.00 to \$3.50/hr depending on location. Following three rounds of demand-based rate changes, rates in SF*park* pilot areas now range from \$0.75 to \$4.25/hr depending on location, day of week, and time of day. Meters in Rate Areas 1-3 are generally in operation from 7 a.m. or 9 a.m. to 6 p.m. Monday through Saturday, except for three meter holidays (Thanksgiving Day, Christmas Day, and New Year’s Day). [Sunday metering proposal.] In Fisherman’s Wharf (Rate Area 4), meters are in operation from 7 a.m. to 7 p.m. 7 days/week. All SFMTA meters accept nickels, dimes, quarters, the small dollar coin and prepaid SFMTA parking cards as payment. Payment by credit card is now available at approximately 7,000 smart meters and payment by phone for metered parking has been implemented. Approximately 100 Parking Control Officers are deployed for general and meter enforcement to ensure compliance with time limits and payment. The SFMTA receives revenue from citations issued to vehicles on any City street or surface metered parking lot. The Port has jurisdiction over approximately 1,100 additional metered spaces in the City. The revenues generated by the Port’s meters are completely separate from SFMTA’s meter revenues and go directly to the Port. However, the SFMTA receives revenue from citations issued to vehicles on any City street or surface metered parking lot, including meters within the Port’s jurisdiction.

**SF*park*.** SF*park* is the brand designation for the SFMTA’s new approach to parking management. As part of this new approach, the SFMTA has established a pilot demonstration of a series of planned improvements to the SFMTA’s management of paid parking. The goal of the SF*park* approach is to apply a transparent, data-driven methodology to parking management in order to manage parking demand towards certain availability goals. As a result, the SFMTA believes drivers will find parking more quickly and easily, thus reducing the level of costly negative externalities associated with traffic in the City (e.g., double parking or circling). As a result, the SFMTA expects

not only to improve driver convenience, but also to accomplish a host of other goals, such as improving the speed and reliability of Muni service on surface streets, reducing traffic congestion, reduce accidents, improve economic vitality and reducing transportation-related greenhouse gas emissions.

Elements of the demonstration pilot project include: demand-responsive rate adjustments at 25% of the SFMTA's metered on-street parking, as well as 14 of the SFMTA's 19 parking garages; real-time information about parking availability; new parking meters that make it easy to pay; improved parking garage wayfinding and branding to improve utilization; and tests of new enforcement strategies to improve efficiency. Another critical element of the project is a data warehouse and business intelligence system that enables processing of parking occupancy data to make rate change recommendations as well as to assist with evaluation of the effectiveness of the program and to improve transportation management.

While several cities have implemented programs with elements similar to *SFpark*, the SFMTA is the first to put in place a full package of smart parking management technology and policies throughout such an extensive area. Funding for *SFpark* project comes primarily from a \$19.8 million grant from the U.S. Department of Transportation's Urban Partnership Program.

**Other Programs.** In December of 2008, the Board of Supervisors transferred the functions, powers and duties of the Taxi Commission to the SFMTA. On March 1, 2009, the SFMTA assumed responsibility for regulating the San Francisco taxi industry. More than 7,000 taxi drivers operate approximately 1,500 taxis in the City, including 100 wheelchair accessible vehicles. Taxi vehicles average 95,000 miles per year, up to ten times as much a private vehicles, thus pushing the need to green this highly used fleet. Approximately 77 percent of the vehicles in the taxicab fleet are hybrid or compressed natural gas (CNG) vehicles. Some drivers holding taxi medallions are independent operators, while others work for the 31 taxi companies that own medallions. The SFMTA derives revenues from a taxi medallion purchase and sale pilot program it operates.

In addition, the SFMTA is responsible for designing, directing and managing all traffic engineering functions within San Francisco, including placement of signs, signals, traffic striping and curb markings to promote the safe and efficient movement of people and goods throughout the City and to assist Muni's efficient operation. The SFMTA also administers a San Francisco Bicycle Program, dedicated to improving and enhancing bicycling as a safe, viable transportation option through planning, engineering and implementing bicycle facilities, and educating the community and agencies about bicycle transportation. The SFMTA is currently implementing 45 approved bike improvement projects which, taken together, will create 34 miles of new bike lanes, bringing the total available in the City to 79 miles.

## **Financial Operations**

**General.** The SFMTA is an enterprise department of the City. As a result, its financial operations are included in the Comprehensive Annual Financial Report of the City and shown as an enterprise fund. The SFMTA also has independent financial statements included as Appendix A.

**Municipal Transportation Fund.** The Charter establishes the “Municipal Transportation Fund.” The Municipal Transportation Fund receives moneys from: a) the City’s General Fund (pursuant to a formula described under the heading “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—City General Fund Transfers”); b) the revenues generated by Muni and the SFMTA’s Parking and Traffic functions; and c) all other funds received by the City from any source, including State and federal sources, for the support of the SFMTA. The Municipal Transportation Fund is maintained separate and apart from all other City funds. Moneys therein are appropriated, expended, or used by the SFMTA solely and exclusively for the operation including, without limitation, capital improvements, management, supervision, maintenance, extension and day-to-day operation of the SFMTA, including any division subsequently created or incorporated into the SFMTA and performing transportation-related functions. The Enterprise Account established pursuant to the Indenture is an account within the Municipal Transportation Fund.

**Basis of Accounting.** The accounts of the SFMTA are organized on the basis of a proprietary fund, specifically an enterprise fund. The financial activities of the SFMTA are accounted for on a flow of economic resources measurement focus, using the accrual basis of accounting. Under this method, all assets and liabilities associated with its operations are included on the net statement of assets; revenues are recorded when earned and expenses are recorded when the liabilities are incurred. The SFMTA applies all applicable GASB pronouncements, as well as statements and interpretations of FASB, Accounting Principles Board Opinions, and Accounting Research Bulletins of the Committee on Accounting Procedures issues before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements.

**Establishment of Rates, Charges, Fares, Fines and Penalties.** Under Section 8A.102(b)(6) of the Charter, the Board has exclusive authority to set Muni fares, rates for off-street and on-street parking, and all other rates, fees, fines, penalties and charges for services provided for functions performed by the SFMTA. In addition, charges that are not otherwise governed by law will be increased on a periodic basis based upon a preset formula as part of SFMTA’s two-year operating budget process pursuant to the Board’s “Automatic Indexing Implementation Plan.” See “—Operating Revenues—Automatic Indexing Policy Applicable to Fares, Fees and Charges.” Muni fare increases, including increases pursuant to the Automatic Indexing Implementation Plan, must be submitted to the Board of Supervisors for consideration in accordance with the Charter as part of the SFMTA budget process or in a budget amendment. Any budget or budget amendment that includes rate increases may be rejected in its entirety, but not modified, by the Board of Supervisors by a seven-elevenths vote. See “—Budget Process.”

**Budget Process.** The SFMTA develops a two-year operating budget. In accordance with the Charter, the SFMTA's two-year budget must be presented to the SFMTA Citizen's Advisory Council and the public for review and comment. No later than May 1st of each even-numbered year, the proposed budget for each of the next two years must be submitted to the Mayor and the Board of Supervisors. To the extent that the proposed budget does not seek additional General Fund financial support beyond that required by the Charter, and does not request additional General Fund resources or support, the Board of Supervisors may allow the SFMTA's budget to take effect without any action on its part, or it may reject the budget in its entirety by a seven-elevenths vote. If the Board of Supervisors rejects the SFMTA budget, it must make appropriations to sustain the SFMTA operations at the previously approved level until a budget is approved.

The SFMTA may move funds within its budget and direct the hiring of personnel, so long as the SFMTA remains within its budget as deemed by the City Controller. In determining whether the SFMTA remains within budget, the Controller must confirm that anticipated work orders and revenues are balanced and may, if any revenues are deemed to be contingent, place a reserve on certain expenditures or impose other appropriate controls in his discretion to keep the SFMTA within budget. The SFMTA may also adjust its budget at any time pursuant to a budget amendment process in order to reflect updated budget projections and changes in anticipated or realized revenues and expenditures. Budget amendments are submitted to the Mayor and the Board of Supervisors and, with the exception of the deadline for submission, are subject to the same procedural requirements as described in the prior paragraph with respect to the SFMTA's budget.

### **Operating Revenues**

The SFMTA's financial operations are supported from each of the following sources: 1) passenger fares, 2) City General Fund Transfer No. 1 (defined below), 3) federal, State and regional grants, and 4) local parking revenues. This diversity of sources gives the SFMTA a relatively stable base of operating revenues.

TABLE 5

**SFMTA HISTORICAL OPERATING REVENUES AND EXPENSES  
(FISCAL YEARS ENDING JUNE 30)**

	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Operating Revenues</b>					
Passenger Fares (fixed route & paratransit)	\$143,077,744	\$151,454,691	\$153,011,068	\$187,628,510	\$191,626,285
Fines, Fees, & Permits	104,592,708	108,872,125	110,445,114	106,626,573	123,326,527
Parking Meters	30,516,410	31,625,512	32,468,579	38,868,351	40,530,598
Parking Garage	34,847,847	34,516,382	30,534,468	32,079,597	46,025,396
General Fund Transfer No. 2 <sup>(1)</sup>	25,955,007	27,061,488	51,774,048	53,190,000	58,190,000
Other (includes rent, advertising & interest)	13,824,073	23,161,625	22,479,687	22,565,222	25,897,807
<i>Operating Grants:</i>					
Regional Grants (AB 1107, TDA, Bridge Tolls)	\$ 71,108,481	\$ 71,581,473	\$ 66,735,979	\$ 60,102,028	\$ 64,854,252
State Transit Assistance (STA)	15,837,084	17,961,810	16,297,571	381,640	37,448,494
Gas Tax Adjustment	10,400,558	9,409,373	6,704,668	3,353,616	3,173,568
Restricted Paratransit Grants (5307, Prop K)	14,681,520	14,860,858	17,822,716	13,647,100	8,874,896
<i>Subtotal Operating Grants</i>	\$112,027,643	\$113,813,514	\$107,560,934	\$ 77,484,384	\$114,351,210
General Fund Transfer No. 1 <sup>(1)</sup>	171,108,808	176,609,303	177,880,000	183,730,000	196,700,000
Appropriated Fund Balance	34,984,529	27,734,195	30,220,854	41,840,121	-
<b>TOTAL OPERATING REVENUES</b>	<b>\$670,934,769</b>	<b>\$694,848,835</b>	<b>\$716,374,752</b>	<b>\$744,012,758</b>	<b>\$796,647,823</b>
<b>Operating Expenses</b>					
Salaries	\$327,308,466	\$352,275,810	\$368,007,109	\$366,686,250	\$360,199,083
Less: Overhead/Recoveries	(18,881,748)	(18,606,844)	(23,503,227)	(39,603,384)	(31,895,364)
Net Salaries	\$308,426,718	\$333,668,966	\$344,503,882	\$327,082,866	\$328,303,719

	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
Fringe Benefits:					
Pension	\$ 28,911,235	\$ 29,619,313	\$ 28,723,827	\$ 42,161,528	\$ 50,572,435
Medical	54,317,463	59,181,777	63,348,746	67,871,784	72,150,750
Less: Overhead/ Recoveries	(5,640,003)	(5,557,888)	(7,020,445)	(11,829,582)	(9,527,187)
Net Pension & Medical	\$ 77,588,695	\$ 83,243,202	\$ 85,052,128	\$ 98,203,730	\$113,195,998
All Other Fringe Benefits	\$ 31,424,963	\$ 38,392,725	\$ 34,881,466	\$ 31,441,484	\$ 29,342,159
Fuel & Lubricants	12,419,104	14,209,722	15,851,837	13,015,737	16,109,183
All Other Materials and Supplies	39,735,004	41,192,365	49,888,338	47,602,192	48,887,647
Paratransit Service Contract	18,700,137	19,151,752	20,083,243	18,580,657	16,993,086
All Other Professional Services	22,739,724	23,787,066	22,338,671	21,659,345	31,530,326
Service of Other City Departments <sup>(2)</sup>	35,348,633	37,134,316	49,773,810	49,317,582	45,287,150
Rent and Buildings	13,786,253	13,974,546	13,587,328	14,683,304	16,449,535
Insurance and Claims	32,158,113	33,685,031	39,922,731	43,299,618	39,006,208
Payments to Other Governmental Entities	18,881,724	19,639,691	20,344,022	17,945,920	19,206,675
Debt Service	9,764,913	9,747,315	7,465,181	3,741,819	2,690,890
Transfers to Current Capital Projects	3,447,084	2,179,970	149,037	22,769,830	17,742,000
Transfers to Future Capital Projects	5,927,726	12,747,908	9,778,398	32,331,800	29,261,264
Transfers to Reserves	-	-	-	-	20,000,000
<b>TOTAL OPERATING EXPENSES</b>	<b>\$630,348,791</b>	<b>\$682,754,575</b>	<b>\$713,620,072</b>	<b>\$741,675,884</b>	<b>\$774,005,840</b>

(1) General Fund Transfer No. 1 is reported in the SFMTA's audited financial statements as "General Fund Baseline Transfer (by City Charter)." General Fund Transfer No. 2 is reported in the SFMTA's audited financial statements as "General Fund - in lieu of Parking Tax."

(2) Service of Other City Departments includes amounts paid to the SFPUC for electricity. See "— Operating and Maintenance Expenses—Fuel Costs."

Source: SFMTA

The amounts in Table 6 (extracted from Table 5) represent the SFMTA revenues that would have constituted “Pledged Revenues” under the Indenture had the Indenture been in effect during such Fiscal Years. See “SECURITY AND SOURCES OF PAYMENT FOR THE BONDS – Pledge of Pledged Revenues Under the Indenture”. Revenues shown in Table 5 but not in Table 6 would not have constituted “Pledged Revenues” under the Indenture.

**TABLE 6**  
**PLEGDED REVENUES**

	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
Passenger Fares (fixed route & paratransit)	\$153,011,068	\$187,628,510	\$191,626,285
Fines, Fees & Permits	110,445,114	106,626,573	123,326,527
Parking Meters	32,468,579	38,868,351	40,530,598
Parking Garages	30,534,468	32,079,597	46,025,396
Other (includes rent, advertising & interest)	22,479,687	22,565,222	25,897,807
AB 1107	30,766,678	27,767,180	30,145,307
TDA	33,281,800	29,647,347	32,021,444
Total Pledged Revenues:	\$412,998,462	\$445,182,780	\$489,573,364

Source: SFMTA

***Automatic Indexing Policy Applicable to Fares, Fees and Charges.*** In April 2009, the Board adopted an “Automatic Indexing Implementation Plan” applicable to Muni fares, SFMTA parking citations and SFMTA garage parking rates, among other charges. Under this plan, which took effect in Fiscal Year 2010-11, charges that are not otherwise governed by law will be increased on a periodic basis based upon a preset formula as part of SFMTA’s two-year operating budget process. The formula adjusts such charges by a rate equal to one-half of any change in the Bay Area Consumer Price Index, as determined by the California Department of Finance’s Bay Area CPI-U forecast, plus one-half of the annual percentage increase or decrease in the SFMTA’s labor costs included in the SFMTA’s two-year operating budget. Any resulting increase in fares or fees will be rounded up to the nearest \$0.25, \$0.50 or \$1.00, depending upon the base charge, so long as the rounding impact does not result in more than a 10 percent increase in the applicable charge. The Board may act to increase (or decrease) fares by more or less than the amount determined in accordance with the formula. Such increases (or decreases) would be determined as part of the budget process or in a budget amendment as described in the section “—Financial Operations— Establishment of Rates, Charges, Fares, Fines and Penalties.” The budget, when it includes any rate increases, remains subject to rejection by the Board of Supervisors on a seven-elevenths vote. See “—Financial Operations—Budget Process” and “— Establishment of Rates, Charges, Fares, Fines and Penalties.”

**Passenger Fares.** Muni's passenger fare revenues include fares paid by transit riders and paratransit users, as well as proof of payment citations. The basic adult cash fare is \$2.00 for regular service, which includes fixed route service on motorbuses, trolley buses, light rail and historic streetcars, but excludes cable cars. Transfers are issued for each cash fare paid for regular Muni service, and are valid for 90 minutes in any direction. Frequent riders may purchase a monthly pass, which is good for unlimited rides on all regular service and cable cars. Senior citizens over age 65, persons with disabilities, and youth between the ages of 5 and 17 qualify for discounted cash and pass fares. A discounted Lifeline Monthly Pass is available for adults who meet income eligibility requirements, and is administered by the City's Human Services Agency. Many other fare instruments also are available. As of September 1, 2011, Muni monthly passes are only available on the Clipper Card fare instrument, a contactless smart card (the "Clipper Card"), which is also accepted on many other transit systems in the Bay Area.

The following table presents Muni's basic adult cash fares and adult monthly passes in force since Fiscal Year 2002-03:

**TABLE 7**  
**BASIC ADULT FARES**

<b>Effective Date</b>	<b>Adult Cash Fare</b>	<b>Adult Monthly Pass</b>
July 1, 2011	\$2.00	\$72 or \$62*
January 1, 2010	\$2.00	\$70 or \$60*
July 1, 2009	\$2.00	\$55
September 1, 2005	\$1.50	\$45
September 1, 2003	\$1.25	\$45

\* Beginning in 2010, the adult "A" monthly pass allows pass holders to ride Muni, as well as BART within the City of San Francisco (between BART's Embarcadero and Balboa Park stations), while the adult "M" monthly pass covers only travel on Muni. Prior to 2010, all adult monthly passes entitled the holder to the use of BART within San Francisco.

Source: SFMTA

Since Fiscal Year 2002-03, Muni's adult cash fare, the cost of an adult monthly pass and Muni's average fare per passenger have increased significantly, but annual ridership has remained relatively stable.

TABLE 8

FARE REVENUE, RIDERSHIP AND AVERAGE FARES PER PASSENGER

Fiscal Year	Total Fare Revenue (In Thousands)	Total Annual Boardings (In Thousands)	Percentage Change in Boardings	Average Fare Per Passenger <sup>(1)</sup>	Percentage Change in Average Fare <sup>(2)</sup>
2011	\$191,626	213,748	-1.0%	\$0.90	3.2%
2010	187,629	215,982	-4.4	0.87	28.3
2009	153,011	225,990	2.7	0.68	-1.6
2008	151,455	220,046	6.6	0.69	0.7
2007	143,078	206,459	-2.1	0.69	7.2
2006	136,329	210,848	-2.8	0.65	16.8
2005	120,072	216,918	0.6	0.55	3.4
2004	115,467	215,744	0.1	0.54	18.6
2003	97,291	215,594		0.45	

<sup>(1)</sup> Rounded to the nearest \$0.01. Average fare per passenger is equal to boardings divided by revenue and reflects the impact of transfers, discounted fares and monthly passes.

<sup>(2)</sup> Percentages based on non-rounded fare totals.

Source: SFMTA

The SFMTA is considering a proposal to provide free Muni fare for low income youths, contingent upon sufficient funding for such a program.

**Parking and Citation Revenues.** In accordance with the Charter, the SFMTA receives dedicated revenues from 19 parking garages and 21 surface parking lots other than those under the jurisdiction of Rec Park. Additionally, the SFMTA receives revenues from all on-street parking meters in the City except for meters on Rec Park and Port of San Francisco properties. Finally, the SFMTA receives revenue from residential parking permits, special traffic permits, boot removal fees and fees for violations captured by the City's red light photo enforcement program.

**Other Operating Revenues.** The SFMTA receives a portion of its advertising revenue from (i) a Transit Shelter Advertising Agreement with Clear Channel Outdoor, which runs through December 2022 with an option to extend, at the City's discretion, for an additional five years, and (ii) an Agreement for Advertising on the SFMTA Vehicles and Other Property with Titan Outdoor, which expires on June 30, 2014. The SFMTA derives another portion of its advertising revenues from an agreement between BART and Titan Outdoor. The SFMTA receives interest earnings on cash balances it maintains on deposit in the City Treasurer's pooled funds. The SFMTA also receives certain rents, including rental revenues from properties, space rentals for antenna installation and rentals from kiosks, equipment and facilities.

**TABLE 9**  
**OTHER OPERATING REVENUE**  
**(IN MILLIONS)**  
**(FISCAL YEARS ENDING JUNE 30)**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Rents and Concessions	\$2.3	\$2.7	\$3.6	\$2.9	\$3.1
Advertising	5.5	12.6	13.0	13.5	14.9
Charges for Services & Other	2.6	2.8	2.5	4.4	5.6
Taxi Revenues (medallions, permits) <sup>(2)</sup>	-	-	-	2.1	13.8

<sup>(1)</sup> Budget.

<sup>(2)</sup> The SFMTA assumed responsibility for regulating the San Francisco taxi industry on March 1, 2009. Increase in Fiscal Year 2010-11 is due to the implementation of a medallion sales pilot program. See “— Parking and Traffic Functions—Other Programs.”

Source: SFMTA

### **Interest Income**

The SFMTA invests operating cash balances in the City Treasurer’s pooled funds and earned \$3.5 million, \$5.0 million, \$3.4 million, \$1.8 million and \$2.3 million in fiscal years 2006-07 through 2010-11, respectively.

### **State and Federal Grants**

The operating grants the SFMTA receives from AB 1107 and the TDA grants (as each described below) will constitute Pledged Revenues. Remaining grants will be applied to other lawful purposes of the SFMTA, including as restricted by the terms of any such grant. The SFMTA may, but is not required to, designate as Pledged Revenues other State or federal grants that by their terms may be used to pay debt service. See “SECURITY FOR AND SOURCES OF PAYMENT OF THE BONDS – Pledge of Pledged Revenues Under the Indenture”.

**Operating Grants.** The SFMTA receives grants and funding to support its operations from a variety of federal, State, regional and local sources. The Federal Transit Administration’s Urbanized Area Formula Funding program (49 U.S.C. 5307) (“Section 5307”) makes federal grant funds available to urbanized areas for transit capital and operating assistance and for transportation related planning. In the Bay Area, the Metropolitan Transportation Commission (“MTC”), a public agency created in 1970 by the State Legislature to provide regional transportation planning and organization in the Bay Area, allocates Section 5307 funds to transit agencies. Although this funding source is primarily used for capital purposes, it also may be used to fund preventive maintenance costs, which are an operating expense. The SFMTA and other transit agencies throughout the country have made significant use of Section

5307 to fund preventive maintenance expenses in recent years. A small portion of the Section 5307 grants are applied to flexible capital needs and paratransit operating expenses.

AB 1107, passed in 1977, made permanent a previously temporary half-cent sales tax imposed to provide funding for BART. Pursuant to AB 1107, the half-cent sales tax is imposed within Alameda County, Contra Costa County and the City. MTC allocates proceeds of the sales tax to BART, AC Transit and the SFMTA. The allocation to the SFMTA is based on MTC estimates of AB 1107 sales tax receipts within the three counties.

Pursuant to the State Transportation Development Act of 1971 ("TDA"), a portion of certain sales taxes (1/4 of 1 percent of the total 8.5 percent Sales Tax imposed within the City) are allocated to provide funding for SFMTA operations. Sales tax revenues are apportioned to the City on the basis of the amount of sales tax revenues collected by the State Board of Equalization within the City (the "LTF Funds"). LTF Funds are apportioned, allocated and paid by designated regional transportation planning agencies to individual transportation service entities. MTC is the agency responsible for approving allocations of LTF Funds from the City's Transportation Fund.

There is a three-step process for obtaining LTF Funds: (1) apportionment, (2) allocation, and (3) payment. The designated regional transportation planning agencies determine each area's share of the anticipated LTF Funds annually. Generally, revenues from the county's LTF Funds must be apportioned, by population, to areas within the county. Once funds are apportioned to a given area, they are typically available only for allocation by the designated regional transportation planning agencies to claimants in that area for a specific purpose. The SFMTA receives LTF Funds by submitting an annual claim form and supporting documents to MTC. MTC may specify payment in a lump sum, in installments, or as funds become available. The SFMTA has received an average of approximately \$31.5 million in LTF funds each year since fiscal year 2008-09. See "—Operating Revenues."

The SFMTA also receives proceeds of a half-cent sales tax imposed in the City pursuant to Proposition K, approved in the City in 2003 ("Proposition K"). The proceeds of the Proposition K sales tax are reserved primarily for funding capital projects, but \$9.6 million is allocated annually to support Muni's paratransit operations and Muni receives funds up to that amount to the extent it incurs expenses for such operations in a particular year.

In addition, the SFMTA receives State Transit Assistance ("STA") funds from the State for operations associated with local mass transportation programs. These funds are derived from proceeds of a Statewide sales tax on diesel fuel. The amount of funds available through the STA program has varied significantly in recent years, from a record allocation of approximately \$624 million in the State's 2006-07 fiscal year to \$0 in the State's 2009-10 fiscal year, due to the suspension of the program in the State Legislature's fiscal year 2009-10 budget. Following the suspension of the STA program by the State Legislature, then Governor Schwarzenegger proposed eliminating the

transit-related sources of funding altogether in his fiscal year 2010-11; however, the former Governor’s proposal to eliminate transit-related STA funding was never enacted. Instead, the State Legislature, in its Eighth Extraordinary Session in 2010, passed Assembly Bill 6 (“AB 6”) and Assembly Bill 9 (“AB 9”) which restructure the sources for transit-related STA funds. Among other changes, these Bills allocated approximately \$400 million in funding to the STA program for the State’s fiscal years 2009-10 and AB 9 provided that approximately 75% of the proceeds of the State’s sales tax on diesel fuel would be allocated to STA funding. AB 6 also increased the sales tax on diesel fuel as of July 1, 2011. Though on an ongoing basis such STA funding remains subject to annual appropriation by the State Legislature, the approximately 75% of the revenues from the diesel fuel sales tax directed toward STA funding by the Bills has been estimated to equal approximately \$350 million annually. The SFMTA also believes that Proposition 22, adopted by State voters on November 2, 2010, would likely impose restrictions on the State’s ability to delay the transfer of approved STA grant funds to the SFMTA in the future should it attempt to do so.

In March 2004, voters in the Bay Area region passed Regional Measure 2 (RM2), which raised the toll by \$1.00 on seven State-owned toll bridges in the Bay Area. Proceeds of this additional toll fund are allocated to various transportation projects within the Bay Area that have been determined to reduce congestion or to make improvements to travel in the toll bridge corridors, as identified in State Senate Bill 916, enacted in 2004 (“SB 916”). Specifically, RM2 establishes the Regional Traffic Relief Plan and identifies specific transit operating assistance and capital projects and programs eligible to receive RM2 funding, including operating assistance that the SFMTA receives annually for its Third Street Rail line operations and for the Owl Bus Service on the BART corridor.

Grants designated for specific operating purposes or for capital projects, such as local sales tax revenues received pursuant to Proposition K, STA grant proceeds and RM2 grants, are not included in Pledged Revenues.

Other Operating Grants. This category includes: 1) BART reimbursement to the SFMTA for Paratransit services that the SFMTA provides in the BART corridor. As determined under the American with Disabilities Act (“ADA”), BART’s reimbursement to the SFMTA is calculated at 8.8% of actual Paratransit contract expenditures less Paratransit fare revenues and State funding; and 2) Federal funds for Paratransit services under Federal Transit Act (“FTA”) Section 5307.

**TABLE 10**  
**OPERATING GRANTS**  
**(IN MILLIONS)**  
**(FISCAL YEARS ENDING JUNE 30)**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
AB 1107	\$33.2	\$33.8	\$30.8	\$27.8	\$30.1

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
County Transportation Authority - Proposition K	9.7	9.7	12.7	8.5	7.8
State Transit Assistance (STA)	15.8	18.0	16.3	0.4	37.5
Transportation Development Act (TDA)	37.7	35.1	33.3	29.6	32.0
MTC Bridge Tolls	0.2	2.7	2.7	2.7	2.7
Transit Operating Assistance	3.8	3.9	3.8	4.0	0.0
Gas Tax Adjustment/Revenue	10.4	9.4	6.7	3.3	3.2
Other Operating Grants	1.2	1.2	1.3	1.2	1.1
<i>Total Operating Grants</i>	\$112.0	\$113.8	\$107.6	\$77.5	\$114.4

<sup>(1)</sup> Budget.

Source: SFMTA

**Capital Grants and Other Restricted Grants.** The SFMTA receives a variety of capital grants and other restricted grants. Capital grants are an essential source of funds for the maintenance and improvement of the Transportation System. See “—Capital Program—Current Projects—Central Subway Project” and “—Capital Program—Financing of Capital Improvements.”

### City General Fund Transfers

**Annual General Fund Transfer No. 1.** In accordance with Section 8A.105(b) of the Charter, the SFMTA receives annual non-discretionary transfers (“General Fund Transfer No. 1”) from the City’s General Fund to the Municipal Transportation Fund according to a formula established when the SFMTA was created in 1999. The required “Base Amount” was determined by the Controller based on the amount of General Fund discretionary revenue appropriated to Muni and to other City departments that provided services to Muni in Fiscal Year 1999-2000 (the “Base Year”). When the former DPT was incorporated into the SFMTA as of July 1, 2002, the Base Amount was increased by the Controller to reflect the General Fund revenue that had been appropriated to the DPT, as well as other City departments which provided services to the DPT as of Fiscal Year 2001-02. The Base Amount was similarly adjusted to reflect incorporation into the SFMTA of responsibility for the work of the Parking Authority and the former Taxi Commission. The Base Amount is adjusted for each fiscal year by the Controller by the percentage increase or decrease in aggregate City discretionary revenues that can be appropriated by the Mayor and Board of Supervisors for any lawful purpose. As part of the City’s existing budget process, the Controller may make further mid-year refinements to adjustments in the Base Amount by increasing or decreasing such adjustments to reflect updated budget projections and any additional information available to the Controller at such time. See “—Financial Operations—Budget Process.” Adjustments are also made for any increases in General Fund appropriations to the SFMTA in subsequent years to provide ongoing services that were not provided in the Base Year.

**Annual General Fund Transfer No. 2.** The City imposes a tax on the occupancy of all commercial off-street parking spaces throughout the City. The overall tax rate is 25 percent of total parking charges. Pursuant to Section 8A.105(f) of the Charter, the SFMTA receives an additional guaranteed annual deposit into the Transportation Fund from the City’s General Fund equivalent to 80 per cent of the revenues from the City’s tax on the occupancy of commercial off-street parking spaces (“General Fund Transfer No. 2”).

**TABLE 11**  
**GENERAL FUND TRANSFERS**  
**(IN MILLIONS)**  
**(FISCAL YEARS ENDING JUNE 30)**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
General Fund Transfer No. 1 <sup>(1)</sup>	\$171.1	\$176.6	\$177.9	\$183.7	\$196.7
General Fund Transfer No. 2 <sup>(1)</sup>	26.0	27.1	51.8 <sup>(2)</sup>	53.2	58.2

<sup>(1)</sup> General Fund Transfer No. 1 is reported in the SFMTA’s audited financial statements as “General Fund Baseline Transfer (by City Charter).” General Fund Transfer No. 2 is reported in the SFMTA’s audited financial statements as “General Fund - in lieu of Parking Tax.”

<sup>(2)</sup> Increase primarily attributable to the passage of Proposition A which increased General Fund Transfer No. 2.

Source: SFMTA

**Appropriated Prior Year Fund Balance**

This category accounts for revenue derived from funds available at the end of prior Fiscal Years. Historically the SFMTA has used unspent funds remaining from prior appropriations to roll over into subsequent years for use.

**Contingency Reserve Policy**

In 2007, the Board approved a Contingency Reserve Policy, which directed the establishment of an operating reserve with the goal of setting aside a total of 10% of operating expenditures over a ten-year period by adding 1% to the reserve in each fiscal year. Based on Fiscal Year 2011-12, the current target amount is \$78 million. The funds in the reserve are to be used to cover risks or losses related to torts, destruction of assets, natural disasters and other one-time emergencies. Amounts in the reserve are not pledged to secure payment of the Series 2012 Bonds. Each year, during its annual budget process, the Board reviews the adequacy of the reserves. As of June 30, 2011 (the end of Fiscal Year 2010-2011), the SFMTA held \$27.2 million on deposit in the contingency reserve fund. The SFMTA projects a reserve fund balance of approximately \$40 million at the end of Fiscal Year 2011-2012. The Fiscal Year 2012-

2013 and Fiscal Year 2013-2014 budget includes an additional \$10 million in cash in each fiscal year to build up the reserve.

### Operating and Maintenance Expenses

**General.** The SFMTA’s operating and maintenance expenses are comprised of: personnel expenses (salaries and fringe benefits), contracted services, financial contributions to the PCJPB to subsidize the operation of CalTrain commuter rail service between the City and San Jose, materials and supplies, equipment and maintenance expenses, insurance and claims costs, and the cost of services provided by other City Departments. Any repair or maintenance activity that does not extend the useful life and/or expand the productive capacity of a capital asset is accounted for as an operating expense, and is included in the Operating and Maintenance Expenses described herein. See “SFMTA Capital Improvement Program” for a description of the SFMTA’s capital plan and major capital projects. A summary of the SFMTA’s historical operating and maintenance expenses is presented in Table 5. Between Fiscal Year 2006-07 and Fiscal Year 2010-11, the SFMTA’s total operating and maintenance expenses increased by \$143.4 million or 22.7 percent, from \$630.6 million to \$774.0 million. Such increase was due primarily to increased benefit costs, including pension and health care benefits.

**Wages, Salaries and Benefits.** A significant portion of the SFMTA’s operating costs consist of wages and salaries for employees. See “—Labor Relations.” Salaries have remained relatively flat in recent years, although the cost of benefits has increased. SFMTA employees, as part of the City workforce, are eligible for benefits negotiated by the City and therefore subject to increases or decreases negotiated by the City or approved by voters.

**TABLE 12**  
**HISTORICAL PERSONNEL COSTS**  
**(IN THOUSANDS)**  
**(FISCAL YEARS ENDING JUNE 30)**

<b>Fiscal Year</b>	<b>Total Operating Expense (In Thousands)</b>	<b>Number of Employees</b>	<b>Total Personnel Costs (in Thousands)</b>	<b>Percentage Change in Operating Expenses</b>	<b>Percentage Change in Personnel Costs (Salaries &amp; Fringes)</b>
2011	\$902,671		\$566,951	0.86%	0.49%
2010	\$894,931		\$564,161	4.00%	0.74%
2009	\$860,471		\$560,012	4.02%	4.59%
2008	\$827,183		\$535,458	14.50%	14.82%
2007	\$722,410		\$466,359		

Source: SFMTA

Recent ballot measures passed by the voters have also provided some opportunities for controlling personnel costs for both the City and the SFMTA, including Proposition D, passed in June 2010 (“Proposition D”), Proposition G, passed in November 2010 (“Proposition G”) and Proposition C, passed in November 2011 (“Proposition C”). Proposition D increases the required pension system contributions for certain employees, directs excess City pension contributions resulting from significant investment earnings in any year to a health care trust fund for employees and changed the method for calculating an employee’s final compensation for purposes of determining pension benefits. Proposition G eliminates the floor for transit operator wages which had previously been established by City voters at the average of the two highest wage scales in effect in comparable jurisdictions. Proposition C is expected to reduce future pension and health care costs by (i) increasing certain employees contributions to the pension system in years when the City’s contribution to the pension system exceeds 12% of covered payroll, (ii) requiring elected officials to contribute at the same rate as City employees, (iii) increasing the retirement age and length of service requirements for employees hired after January 7, 2012 and (iv) requiring elected officials and employees, on or before January 1, 2009, to contribute up to 1% of their compensation toward their retiree health care, with a matching contribution by the City. Employee pension contribution rates will decrease, though, under Proposition C during any years in which the City’s pension contributions represent less than 11% of covered payroll.

**Charter Amendment Affecting Transit Operator Wages and Benefits.** In November 2010, the voters of San Francisco adopted Proposition G, a Charter Amendment that changed how the SFMTA and its transit operators (i.e., the employees who operate the SFMTA’s motor buses, trolley buses, light rail vehicles and cable cars) negotiate wages and benefits. Prior to the adoption of Proposition G, the Charter required that transit operators receive an hourly pay rate no lower than the average of the two highest paid comparable transit agencies in the United States. Proposition G eliminated references to wages and subjects transit operator collective bargaining to the same impasse resolution procedure – binding arbitration – applicable to most other City employees.

**Fuel Costs.** The two primary sources of energy for Muni’s operations are diesel fuel (containing 5% to 20% biodiesel) and electricity. Approximately 62% of Muni’s buses operate on diesel, while the remaining 38% of Muni’s buses are electric. All of Muni’s light rail vehicles and cable cars operate on electricity. See “—Transit—Transit Operations.” The table below sets forth the SFMTA’s expenses for fuels and lubricants, primarily comprised of expenses relating to the purchase of diesel fuel, and its expenses for electricity over the most recent five Fiscal Years.

**TABLE 13**

**FUEL AND ELECTRICITY COSTS  
(IN MILLIONS)  
(FISCAL YEARS ENDING JUNE 30)**

	2007	2008	2009	2010	2011

	2007	2008	2009	2010	2011
Fuels & Lubricants <sup>(1)</sup>	\$12.4	\$14.2	\$15.9	\$13.0	\$16.1
Electricity <sup>(2)</sup>	4.7	5.0	4.9	4.9	4.7

<sup>(1)</sup> Includes purchases of natural gas. In Fiscal Year 2010-11, such purchases amounted to approximately \$379,000.

<sup>(2)</sup> Electricity purchased from SFPUC is included in the "Service of Other City Departments" line item in the SFMTA's historical operating results.

Source: SFMTA

During Fiscal Years 2006-07 through 2010-11, the SFMTA purchased all of its electricity from the SFPUC. Power sold by the SFPUC consists primarily of hydroelectric power generated by dams the SFPUC operates (including O'Shaughnessy Dam) as part of its Hetch Hetchy Project, supplemented by certain solar and other generation resources owned by the SFPUC and purchased power. Power purchased by the SFMTA, is delivered through a municipal distribution system within the City owned and operated by Pacific Gas & Electric Company.

The SFPUC prices power supplied to the SFMTA and certain other departments of the City at a rate that is lower than the SFPUC's average cost and significantly lower than prevailing PG&E commercial power rates in the Bay Area. As of [January 1, 2012], the SFMTA paid approximately \$0.038/kWh for power purchased from the SFPUC as compared to PG&E's rate of \$0.157/kWh. The SFPUC has indicated that it is considering increasing the electricity rates it charges its customers, including the SFMTA, in order to finance certain capital projects and repairs relating to SFPUC-owned power generation and transmission facilities. The SFMTA cannot predict the size or scope of any future increases in the rates it pays for electricity.

The SFMTA purchases fuel through a City-wide contract administered by the Office of Contract Administration ("OCA"). The OCA awarded this contract to several vendors at rates based on the diesel wholesale rack rates published by Oil Pricing Information Service rates (the "OPIS Rate"). The OPIS Rate represents an average daily price for ultra low sulfur distillate diesel fuel based on wholesale terminal price data gathered from numerous sources, and thus fluctuates with the market but generally remains below retail rates.

**Peninsula Corridor Joint Power Board.** The City is a participant in the PCJPB, along with Santa Clara Valley Transportation Authority and SamTrans. The PCJPB is governed by a separate board composed of nine members, three from each participant. The PCJPB was formed in October 1991 to plan, administer, and operate the Peninsula CalTrain rail service. The PCJPB began operating the Peninsula CalTrain rail service on July 1, 1992. Prior to that time, such rail service was operated by the California Department of Transportation. The agreement establishing the PCJPB expired in 2001, since which it has continued on a year-to-year basis. Withdrawal by any participant would require one year notice. The SFMTA contributes to the net operating costs and administrative expenses of the PCJPB. The SFMTA contributed \$7.3 million for operating needs in each of fiscal years 2009-10 and 2008-09. The PCJPB's annual

financial statements are publicly available, however, they are not incorporated by reference into this Official Statement.

***Payment for Services of Other City Departments.*** City Departments contract with one another for services in much the same way that City Departments contract with private vendors. The SFMTA reimburses the City for services provided to the SFMTA by other City Departments, which include, but are not limited to, the provision of electric power by the SFPUC, police services, legal services provided by the City Attorney, telecommunications and information technology services provided by the Department of Technology and various services provided by the City's General Services Agency. The cost to the SFMTA of work orders increased from approximately \$30 million in Fiscal Year 2002-03 to \$49.3 million in Fiscal Year 2009-10. These payments include non-service items such as utilities, technology and rent.

***All Other Materials, Supplies and Professional Services.*** In the normal course of its operations, the SFMTA purchases a variety of supplies other than fuel and lubricants and services other than paratransit services and services of other City departments. Such purchases include office supplies, maintenance supplies and services, auditing services, financial services and waste collection.

***Recent Operating Cost Control Measures.*** In 2010, while preparing its two-year operating budget proposal for Fiscal Years 2010-11 and 2011-12, the SFMTA confronted projected budget shortfalls of \$56 million in Fiscal Year 2010-11 and \$45 million in Fiscal Year 2011-12. Proposed funding solutions to bridge these shortfalls included transit service modifications, and fee and fine increases. Also proposed were transit fare increases as determined by the Automatic Indexing Policies of the SFMTA, described above under the heading “—Operating Revenues—Automatic Indexing Policy Applicable to MTA Fares, Fees and Charges.”

In May 2010, the Board approved the following service adjustments: For Fiscal Year 2010-11, a 10 percent service reduction approved in February 2010, which was to take effect in May 2010, and result in a savings of \$24.8 million compared to the Fiscal Year 2009-10 budget, along with a fare increase effective July 1, 2011, and parking and traffic fine and fee increases (including increased fees for Residential Parking Permits, color curb services and disabled parking citation penalties). The fare and fee increases were approved as part of the Fiscal Year 2010-11 through Fiscal Year 2011-12 two-year budget. However, following the restoration of State Transit Assistance funding by the State, the Board restored approximately 60 percent of the 10 percent in service reductions. The Fiscal Year 2011-12 budget continued funding of the service restoration.

## **Fiscal Year 2011-12 Budget and Projections**

The SFMTA began the 2011-12 fiscal year with \$27 million in available operating fund balance. The SFMTA is projected to end the year with a net operating surplus of \$14.6 million, resulting in a projected year-end fund balance of approximately \$40 million. The projected revenue surplus of \$14.6 million consists of surplus in Transit

Fares, parking meter revenues and revenues from rentals and fees. These projected surpluses are offset by projected shortfalls in traffic fines and parking lot and garage revenue.

The SFMTA expects to end the year within its overall expenditure budget. However, salaries and benefits are expected to exceed budget, though such increases will be offset by reduced spending in non-personnel items, including contracts and other services, materials and supplies, payments to other agencies, and reduced spending for equipment and maintenance.

### **Fiscal Year 2012-13 and Fiscal Year 2013-14 Budget**

In addition to managing expenditures, the SFMTA is considering several revenue options to address projected operating shortfalls, including extending the hours and the days during which metering is in force, increasing parking citation fees, reducing the number of garages that provide discounted parking rates, increasing cash fares above those charged to Clipper Card holders. The SFMTA is also considering several revenue solutions which would require approval from the City's voters, including charging fees to private parking lots not subject to the City's parking tax, increasing the portion of the sales tax imposed in the City for transportation purposes to ½%, increasing vehicle license fees, instituting a parcel tax and raising the parking tax. The Director of Transportation has established a budget-balancing panel to evaluate methods of addressing the SFMTA's long-term budget issues, including new revenue options.

### **Labor Relations**

***Employee Relations.*** As of March 31, 2012, the SFMTA employed 4,701.5 Full-Time Equivalent employees. 4,681.5 of these employees are represented by one of 17 employee bargaining units. The SFMTA is authorized by the Charter to negotiate directly with employee bargaining units for positions the SFMTA designates as "Service Critical." The Charter prohibits the SFMTA and other City employees from striking.

As described in the Charter, "service critical" functions are: (1) operating a transit vehicle, whether or not in revenue service; (2) controlling dispatch of, or movement of, or access to, a transit vehicle; (3) maintaining a transit vehicle or equipment used in transit service, including both preventative maintenance and overhaul of equipment and systems, including system-related infrastructure; (4) regularly providing information services to the public or handling complaints; and (5) supervising or managing employees performing functions enumerated above. The following table summarizes the number of employees covered by, and the expiration date of, each of the Service Critical collective bargaining agreements as of March 31, 2012.

**TABLE 14****SUMMARY OF SFMTA SERVICE CRITICAL LABOR AGREEMENTS  
(AS OF MARCH 31, 2012)**

<b>Employee Bargaining Unit</b>	<b>Full-Time Equivalent Employment<sup>(1)</sup></b>	<b>Agreement Expiration Date</b>
International Association of Machinists, Local 1414,	221.5	June 30, 2012
International Brotherhood of Electrical Workers, Local 6	419.5	June 30, 2012
Transport Workers Union, Local 200	232	June 30, 2014
Transport Workers Union, Local 250-A, Automotive Service Workers	67	June 30, 2014
Transport Workers Union, Local 250-A, Transit Fare Inspectors	40	June 30, 2014
Transport Workers Union, Local 250-A, Transit Operators	2,146	June 30, 2014
Service Employees International Union, Local 1021,	590	June 30, 2012
MEA, Municipal Executives Association	92	June 30, 2012
<b>Total Critical Service Employee Count</b>	<b>3,808</b>	

<sup>(1)</sup> Actual full-time equivalent employment totals will differ from the number of positions budgeted by the SFMTA for a variety of reasons, including certain requirements in the respective collective bargaining agreements.

Source: SFMTA

The following table summarizes the number of City employees allocated to the SFMTA under the City's collective bargaining agreements, and the expiration date of each such collective bargaining agreement, as of March 31, 2012.

**TABLE 15****SUMMARY OF FULL-TIME EQUIVALENT CITY EMPLOYEES ASSIGNED TO THE SFMTA  
(AS OF MARCH 31, 2012)**

<b>Employee Bargaining Unit</b>	<b>Full-Time Equivalent Employment</b>	<b>Agreement Expiration Date</b>
Carpenters, Local 22	13	June 30, 2012
Glaziers, Local 718	3	June 30, 2012
International Federation of Professional And Technical Engineers, Local 21	393	June 30, 2012
Laborers, Local 261	65	June 30, 2012
Operating Engineers, Local 3	3	June 30, 2012
Painters, Local 1176	30	June 30, 2012
Plumbers, Local 38	2	June 30, 2012
Service Employees International Union, Local 1021,	296.5	June 30, 2012

<b>Employee Bargaining Unit</b>	<b>Full-Time Equivalent Employment</b>	<b>Agreement Expiration Date</b>
Sheet Metal Workers, Local 104	3	June 30, 2012
Stationary Engineers, Local 39	35	June 30, 2012
Teamsters, Local 853	11	June 30, 2012
Teamsters, Local 856	19	June 30, 2012
Unrepresented Employees (Misc)	20	N/A
<b>Total Employee Count</b>	<b>893.5</b>	

<sup>(1)</sup> Actual full-time equivalent employment totals will differ from the number of positions budgeted by the SFMTA for a variety of reasons, including certain requirements in the respective collective bargaining agreements.

Source: SFMTA

**Employee Benefit Plans.** The SFMTA employees are covered by benefit plans offered through the City. See Appendix B—“CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES—Employment Costs; Post-Retirement Obligations.” SFMTA’s obligations with respect to the costs of such plans generally reflect the aggregate Pensionable Salary (as such term is defined in Appendix B) of SFMTA employees as a percentage of the aggregate Pensionable Salary of all plan beneficiaries.

Retirement System Plan Description. The SFMTA participates in the City’s single-employer defined benefit retirement plan (the “Plan”), which is administered by the San Francisco City and County Employees’ Retirement System (the “Retirement System”). The Plan covers substantially all full-time employees of the SFMTA along with all other employees of the City. The Plan provides basic service retirement, disability and death benefits based on specific percentages of final average salary and also provides cost of living adjustments after retirement. The Plan also provides pension continuation benefits for qualified survivors. The Charter and the Administrative Code of the City are the authority that established and amended the benefit provisions and employer obligations of the Plan. See Appendix B—“CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES—Employment Costs; Post-Retirement Obligations—San Francisco Employees’ Retirement System.” The Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the Plan. That report may be obtained by writing to the San Francisco City and County Employee’s Retirement System, 30 Van Ness Avenue, Suite 3000, San Francisco, CA, 94102, or by calling (415) 487-7020. Such report is not incorporated by reference herein.

Retirement System Funding Policy. Contributions are made to the plan by both the SFMTA and its participating employees. Employee contributions are mandatory with the exception of transit operators, for whom the SFMTA pays all or part of the employee contribution portion. Employee contribution rates for Fiscal Year 2010-11 varied from 7.5% to 8% as a percentage of Pensionable Salary. For Fiscal Year 2010-11, the actuarially determined rate as a percentage of Pensionable Salary was 13.56%

and for Fiscal Year 2011-12 the actuarially determined rate as a percentage of Pensionable Salary is 18.09%. The SFMTA's required contribution was approximately \$16.2 million in Fiscal Year 2008-09, \$30.4 million in Fiscal Year 2009-10 and \$41.7 million in Fiscal Year 2010-11. SFMTA's budgeted contribution in Fiscal Year 2011-12 is \$51.1 million. For more information about the plan, including certain unfunded liabilities, see Appendix B—"CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES—Employment Costs; Post-Retirement Obligations—San Francisco Employees' Retirement System."

Health Care Benefits. Health care benefits for the employees of the SFMTA, retired employees and their surviving spouses are financed by beneficiaries and by the City through the City and County of San Francisco Health Services System (the "Health Service System"). See Appendix B—"CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES—Employment Costs; Post-Retirement Obligations—Medical Benefits." The SFMTA's annual contribution, which amounted to \$72.8 million in Fiscal Year 2010-11, is determined by a Charter provision based on similar contributions made by the ten most populous counties in the State. The SFMTA's budgeted annual contribution for Fiscal Year 2011-12 is \$82.6 million.

Included in these amounts is \$24.9 million for Fiscal Year 2010-11 to provide post-retirement benefits for retired employees on a pay-as-you-go basis. No additional City allocations were made to the SFMTA's contribution allocation for payments made by the Health Service System for post-retirement health benefits in Fiscal Year 2010-11.

The City has determined a City-wide Annual Required Contribution ("ARC"), interest on net Other Post-Employment Benefits ("OPEB") obligation, ARC adjustment and OPEB cost based on an actuarial valuation performed in accordance with GASB 45, by the City's actuaries. The City's allocation of OPEB costs to the SFMTA for the year ended June 30, 2011 based on a percentage of Citywide Pensionable Salary is presented below. See Appendix B—"CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES—Employment Costs; Post-Retirement Obligations." The following table shows the components of the City's annual OPEB allocations for the SFMTA for the Fiscal Years ended June 30, 2010 and June 30, 2011, the amounts contributed to the plan and changes in the net OPEB obligations.

**TABLE 16**  
**SFMTA OPEB ALLOCATIONS AND CONTRIBUTIONS**  
**(IN THOUSANDS)**  
**(FISCAL YEARS ENDING JUNE 30)**

	2010 <sup>(1)</sup>	2011 <sup>(2)</sup>
Annual Required Contribution	\$47,192	\$50,338
Interest on net OPEB Obligation	3,294	4,747
Adjustment to ARC	(2,583)	(3,721)
Annual Net OPEB Cost	47,903	51,364
Contribution Made	(21,695)	(24,898)

	2010 <sup>(1)</sup>	2011 <sup>(2)</sup>
Increase in net OPEB Obligation	26,208	26,466
Net OPEB Obligation at beginning of Fiscal Year	73,785	99,993
Net OPEB Obligation at end of Fiscal Year	99,993	126,459

<sup>(1)</sup> In Fiscal Year 2009-10, the City had 28,649 funded positions and the SFMTA had 4,358 funded positions. See “Appendix B—”CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES—Employment Costs; Post-Retirement Obligations.” The total number of active employees during any fiscal year may vary from the number of authorized funded positions,

<sup>(2)</sup> In Fiscal Year 2010-11, the City had 29,321 funded positions and the SFMTA had 4,528 funded positions. See “Appendix B—”CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES—Employment Costs; Post-Retirement Obligations.” The total number of active employees during any fiscal year may vary from the number of authorized funded positions.

Source: SFMTA

## Capital Program

**Capital Planning Process.** As part of its capital planning process, the SFMTA develops several different capital plans that cover different time periods and use different assumptions regarding funding. It develops 20-year and 10-year Capital Plans that represent the prioritized list of “unconstrained needs,” i.e., that represents projected capital needs over the time period without regard to how much capital funding or other resources might be available to meet those needs. In contrast, the SFMTA’s 5-year Capital Improvement Plan (“CIP”) presents prioritized capital needs that are constrained by projected capital funds. Finally, the SFMTA develops a 2-year Capital Budget, which is constrained by “known and available funding at the time.” Every two years, staff submits the 2-year Capital Budget for approval by the Board consistent with the CIP. The 2-year Capital Budget lays out the expected expenditures for projects to rehabilitate, replace, enhance or expand the SFMTA capital assets for the next two Fiscal Years, and covers all the SFMTA modes, including public transit, paratransit/taxis, streets, bicycles and pedestrian projects, as well as all phases of capital project development, including planning, design, construction and procurement efforts for fleet, facilities, infrastructure and equipment. The objectives of the SFMTA’s capital planning process are to develop a detailed program of projects for the 2-year Capital Budget that is realistic and achievable, to fund project phases completely so that projects remain within scope and on schedule, and to prevent funding accessibility from being a barrier to project delivery. See “—Financing of Capital Improvements.”

**Fiscal Year 2010-11 to Fiscal Year 2011-12 Capital Program.** The most recently approved Five-Year CIP, covering the period from Fiscal Year 2008-09 to Fiscal Year 2012-13, was adopted by the Board in June 2008. In June 2010, the Board adopted the 2-year Capital Program, covering the period from Fiscal Year 2010-11 to Fiscal Year 2011-12. The Fiscal Year 2010-11 to Fiscal Year 2011-12 Capital Program included \$433 million for Fiscal Year 2010-11 and \$405 million for Fiscal Year 2011-12. The table below breaks down the annual capital expenditure limits between spending on State of Good Repair projects and Enhancement/Expansion projects.

**TABLE 17**

**TWO-YEAR CAPITAL PROGRAM, FISCAL YEAR 2010-11 TO FISCAL  
YEAR 2011-12  
BREAKDOWN OF CAPITAL BUDGET BETWEEN  
STATE OF GOOD REPAIR AND ENHANCEMENT/EXPANSION  
(IN MILLIONS)  
(FISCAL YEARS ENDING JUNE 30)**

	<b>2011</b>	<b>2012</b>	<b>Total</b>
State of Good Repair Projects	\$278.4	\$206.4	\$484.8
Enhancement/Expansion Projects	154.2	198.3	352.5
Total	\$432.6	\$404.7	\$837.3

Source: SFMTA (June 2010)

The previously adopted Capital Program for the period from Fiscal Year 2008-09 to Fiscal Year 2009-10 had originally projected total capital funding of \$1.1 billion for the two-year period and set expenditure limits based on this expected funding level. However, there were shortfalls in major funding categories that constrained actual capital spending during this period. In particular, State Proposition 1B infrastructure bond funds were not available due to the State budget crisis, and sales tax revenues were lower than expected. The Fiscal Year 2008-09 to Fiscal Year 2009-10 capital budget also assumed over \$200 million in transfers from the operating budget that did not occur.

**State of Good Repair Analysis.** In accordance with Federal Transit Administration guidance, a “State of Good Repair” analysis evaluates the level of investment required to maintain a transit system in a state of good repair. Begun in 2006 as part of a regional effort, the SFMTA completed the first phase of an analysis of its State of Good Repair needs in August 2010 and produced its State of Good Repair Report (the “SOGR Report”). The SOGR Report was the SFMTA’s first comprehensive inventory of its capital assets, and included revenue and non-revenue vehicles, infrastructure such as track, overhead electrical wires and signals, communications and fare collection systems, and operating facilities (e.g., maintenance yards) and passenger facilities (e.g., rail stations). From this inventory, the SFMTA has analyzed asset lifecycles and costs, and has produced a preliminary assessment of its state of good repair needs. The SFMTA’s current asset replacement value is approximately \$13.4 billion (in 2010 dollars). The table below summarizes the breakdown of the SFMTA’s current asset replacement costs by asset category.

**TABLE 18**

**\$13.4 BILLION TOTAL CAPITAL ASSET REPLACEMENT VALUE  
BY ASSET CATEGORY**

<b>Asset Category</b>	<b>Percentage</b>
Overhead Wires	30%
Stations	15%
Facilities	12%
Parking and Traffic	9%
Light Rail Vehicles	8%
Other Systems and Vehicles	6%
Track	6%
Train Control and Communications	5%
Motor Coach Vehicles	5%
Trolley Coach Vehicles	4%

Source: SFMTA

The SFMTA has developed a strategic approach to asset management with the goal to prioritize replacement of mission critical assets with a commitment that there should not be an impact to service delivery. The SOGR Report was based on a calculated asset replacement or scheduled replacement date, which is the date that the asset should be replaced based on its estimated useful accounting life. However, not all assets are equal; some assets degrade based on operational uses sooner than the end of their useful lives, and other assets are able to continue to provide service well beyond the end of their estimated useful lives.

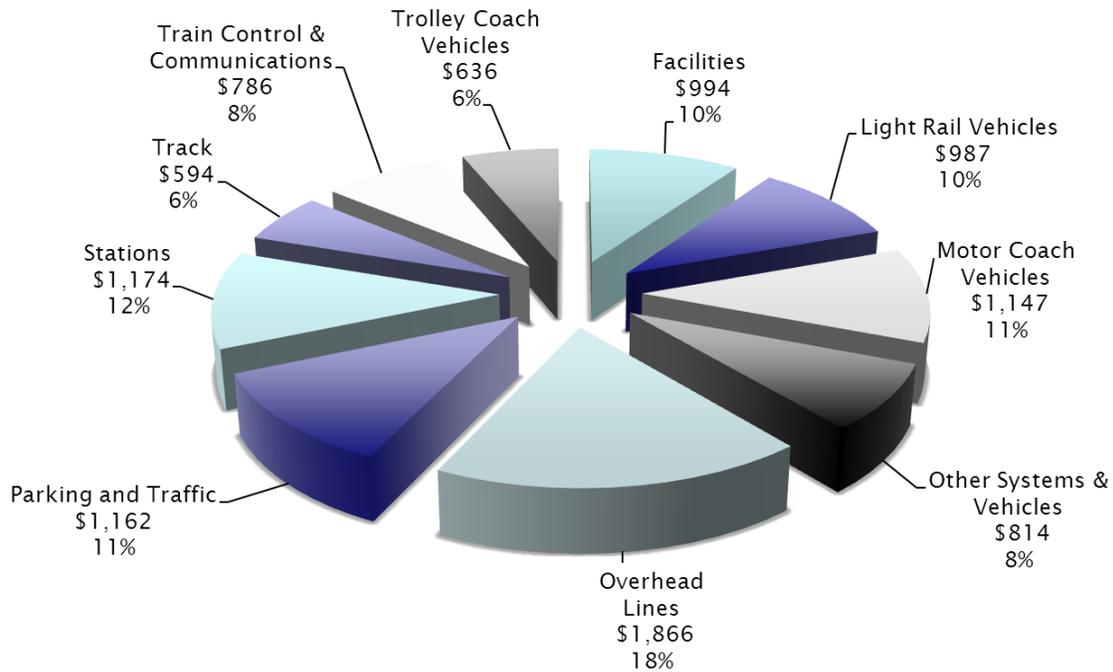
The SOGR Report indicated a backlog of asset replacement of approximately \$2.2 billion as of August 2010 based on accounting asset life. Maintaining the backlog at this level will require annual capital expenditures of approximately \$366 million per year. The SOGR Report also highlighted that over a 20-year horizon state of good repair needs total approximately \$10.2 billion. It is projected that the SFMTA will be able to invest approximately \$250 million toward SOGR Report projects annually, which would result in a total backlog of non-service critical assets of approximately \$4.5 billion at the end of 20 years.

The SOGR Report analysis does include the needs created by expansion projects, such as the Central Subway, once the asset has reached its scheduled replacement date. Since this project does not enter revenue service until 2018, the eighth year of the 20-year outlook, very few of the Central Subway assets will have exhausted their accounting life.

During Fiscal Years 2008-09 through 2010-11, the SFMTA expended an average of \$135.74 million per year on state of good repair projects. The breakdown of this 20 year estimate by asset category is shown in the following table.

**TABLE 19**

**20 YEAR ESTIMATE OF CAPITAL EXPENDITURES NECESSARY  
TO MAINTAIN AN IDEAL STATE OF GOOD REPAIR  
BY ASSET CATEGORY  
(IN MILLIONS)**



Source: SFMTA, 2010 State of Good Repair Report (August 2010)

<b>Projects</b>	<b>Amount</b>	<b>Percentage</b>
Trolley Coach Vehicles	\$636	6%
Facilities	\$994	10%
Light Rail Vehicles	\$987	10%
Motor Coach Vehicles	\$1,147	11%
Other Systems & Vehicles	\$814	8%
Overhead Lines	\$1,866	18%
Parking and Traffic	\$1,162	11%
Stations	\$1,174	12%
Track	\$594	6%
Train Control & Communication	\$786	8%

The SFMTA is pursuing numerous options to address state of good repair needs, including implementing best practices and new revenue sources. To the extent that the SFMTA is unable to effect asset replacement in a manner consistent with the strategic approaches described above, it is likely that more of the SFMTA's asset base will age beyond its design life. As with all transit systems, this could impair the SFMTA's ability to operate and maintain some portion of its vehicle fleets, infrastructure and facilities,

possibly resulting in limitations on the SFMTA’s ability to deliver service, an increase in the SFMTA’s operating and maintenance expenses, and/or a reduction in the SFMTA’s operating revenues below the levels that otherwise would have been realized. See “CERTAIN RISK FACTORS—Physical Condition of the SFMTA Assets.”

***Current Projects.***

Central Subway Project. The Central Subway project is an extension of the Third Street light rail transit (LRT) line from its current terminus at Fourth and King Streets. From a portal south of Market Street, the alignment would descend below grade and extend northward under Fourth Street and Stockton Street into Chinatown in the City’s central business district. One surface station and three underground stations would be constructed along the project alignment. Four light rail vehicles would be purchased to augment the existing light rail fleet. When completed, the combined Third Street LRT / Central Subway project would provide a continuous seven-mile light rail route connecting the heavily transit-dependent communities of Bayshore in the southern portion of San Francisco with Chinatown in the north.

The Central Subway Project is a major capital project requiring tunneling under downtown San Francisco. A construction approach called “deep tunneling” will be used to construct the Central Subway. Deep tunneling allows most of the work to be done below ground, reducing disruption on the surface. The tunneling will be accomplished with a Tunnel Boring Machine, a technology that has been used extensively throughout the world. Deep tunneling has great potential for controlling project costs by minimizing surface construction staging, reducing utility relocations and shortening construction time.

The project is expected to cost approximately \$1.58 billion in future year of expenditure dollars. The project financial plan anticipates funding from the following sources:

**TABLE 20**  
**CENTRAL SUBWAY PROJECT: ANTICIPATED PRINCIPAL FUNDING SOURCES**  
**(IN MILLIONS)**

Source	Projected Funding Amount
FTA Section 5309 New Starts Program	\$ 942.2
State RTIP Grant <sup>(1)</sup>	88.0
Congestion Mitigation and Air Quality Program <sup>(1)</sup>	41.0
State TCRP Grant <sup>(1)</sup>	14.0
State - Proposition 1B, PTMISEA <sup>(1)(2)</sup>	307.8
Proposition K Sales Tax <sup>(1)</sup>	124.0
High Speed Rail Funds <sup>(1)</sup>	61.3
Total:	\$1,578.3

---

- (1) Committed Funds.
- (2) Public Transportation Modernization, Improvement and Service Enhancement Account.
- (3) State Local Partnership Program.

Source: SFMTA

A principal source of funding for the Central Subway Project is expected to be Section 5309 New Starts Program (the “New Starts Program”) grants from the Federal Transit Administration. Funds for the New Starts Program come from the Federal Transit Administration and are programmed by the MTC in partnership with the SFMTA and the Bay Area’s respective transit operators. All New Starts Program funds are spent on rail-related reinvestment needs.

The FTA established a ratings scale for candidate New Starts and Small Starts projects: High, Medium-High, Medium, Medium-Low, and Low. Only those projects rated Medium or higher may be advanced through the New Starts and Small Starts project development process. As they progress through development, projects that continue to be rated Medium or higher will be eligible for consideration for multi-year funding recommendations embodied in Full Funding Grant Agreements (“FFGAs”) in the President’s budget if funding is available, the proposed project scope, cost estimate, and budget are considered firm and reliable, and local funding commitments are in place or expected to be in place at the time of a grant agreement. Firm funding commitments set forth in FFGAs will not be made until a project’s development and design has progressed to the point where its scope, costs, benefits, and impacts are considered firm and final.

The Federal Transit Administration originally approved the Central Subway Project’s entry into preliminary engineering in July 2002. Since then, the SFMTA has modified the project alignment. A Draft Environmental Impact Statement (“EIS”) was issued in September 2007, and a Final EIS in September 2008. The Federal Transit Administration issued the Record of Decision for the project in November 2008, and approved commencement of its final design in January 2010. The SFMTA is completing final design and working with local stakeholders to commit all of the non-federal funding needed for the project. In the Federal Transit Administration’s rating process for projects that are competing for the Federal Transit Administration “New Starts” discretionary funding, the Project has received a “Medium High” project rating from the Federal Transit Administration, a “Medium-High” rating for project justification, and a “Medium” rating for “local financial commitment.” The SFMTA submitted a Section 5309 New Starts Program Full Funding Grant Agreement Application to the Federal Transit Administration in September 2011.

The SFMTA also expects to receive a total of approximately \$300 million of Public Transportation, Modernization, Improvement, and Service Enhancement Account (“PTMISEA”) funds generated by the sale of State Proposition 1B (voter-approved) infrastructure bonds. Such funds are allocated at the discretion of two agencies, the SFMTA and the MTC. The SFMTA was authorized to direct the application of a total of approximately \$300 million of PTMISEA funds to transit capital projects, so long as the projects meet State eligibility guidelines. To complete the funding plan for the Central

Subway project, the SFMTA Board pledged approximately \$225 million of PTMISEA funds to the Central Subway with the remaining approximately \$82 million of PTMISEA funds dedicated to transit rehabilitation projects. Additionally, approximately \$82.5 million of PTMISEA funds are also being directed to the SFMTA by the MTC as part of its “urban core” transit expansion program. Finally, a portion of Proposition K local sales tax revenues, in the amount of approximately \$124 million, is expected to be applied to the financing the Central Subway project.

The Central Subway Project is currently fully funded, with substantial contingencies in place. However, as is the case for every large transit and infrastructure project, there are circumstances which could cause delay or cost increases for the Central Subway Project. Given the magnitude of the Central Subway project and the complexity of its construction, in addition to the ordinary risks for large capital projects including, but not limited to, project or funding delays, litigation, unanticipated soil or other project site conditions and other natural hazards or seismic events during construction, unanticipated environmental or archaeological issues and adverse conditions in the credit and capital markets that increase the SFMTA’s borrowing costs, there remains a risk that the final cost of the project will exceed the current estimate, and therefore could exceed current estimates of available funding. In addition, to the extent that the Federal Transit Administration does not provide a full funding grant agreement, approves funding in a lesser amount than has been requested by the SFMTA, or is unable to fulfill its funding obligations under a full funding grant agreement, the project could face a significant funding shortfall. This could result in material changes to the project’s current scope and implementation schedule, and would impact the SFMTA’s long-term capital improvement plan and service plans. See “CERTAIN RISK FACTORS.”

The SFMTA has created a Configuration Management Board (“CMB”) in an effort to manage certain risks involved in the Central Subway Project. The CMB is a project-level, decision-making body that reviews and approves, or recommends approval to the SFMTA’s upper management of, all change requests to the Central Subway Project’s baseline documents prior to implementation of such changes. The CMB includes project staff and a representative from the San Francisco County Transportation Authority’s (the “County Transportation Authority”) Project Management Office.

MTC, the County Transportation Authority and the Controller have each indicated their respective intent to help mitigate the financial impact of delays or cost increases associated with the Central Subway Project. MTC has indicated that it would work with the State and the SFMTA to mitigate the financial impact of delays, if any, in the receipt by the SFMTA from the State of Proposition 1B funds for the Central Subway Project. The County Transportation Authority has committed up to \$150 million dollars of additional funds for the Central Subway Project, subject to certain conditions, in order to mitigate the impact of increases in costs, if any, above the approximately \$1.58 billion in expected future year of expenditure dollars.

The City Controller has indicated that he would work with the SFMTA to address any timing discrepancies with respect to payment of approved grants by the federal

government should such discrepancies threaten the timing of the delivery of Central Subway Project, though potential solutions might require approval of the Board of Supervisors. One proposal under consideration by the City Controller's office is to provide bridge financing to the SFMTA in anticipation of future grant receipts. Such a financing would not be an appropriation by the City to the SFMTA, but rather an allocation of City funds subject to reimbursement by the SFMTA, including any costs relating to such financing.

Finally, the SFMTA may also issue commercial paper notes to provide interim financing of project costs pending the receipt of grant proceeds. See “—Future Debt Issuance.”

Transit Effectiveness Project. The Transit Effectiveness Project (“TEP”) is the first comprehensive effort in over 25 years to review Muni and recommend ways to transform it into a faster, more reliable and more efficient public transit system for San Francisco. The TEP data collection phase included an unprecedented level of ridership data collection and best practice research from other transit systems. Extensive public outreach to community stakeholders, policy makers and SFMTA employees helped shape the recommendations for improvements in key routes and identified needed investments to ensure cost-effective customer service.

Informed by these efforts, the SFMTA developed a set of preliminary proposals designed to improve reliability, reduce transit travel delays and update routes to better meet current and projected travel patterns throughout the City. A key outcome of the planning phase is a proposed service policy framework that clarified where and how investments should be made to the system. This framework organized Muni services into four transit categories: the Rapid Network – heaviest ridership lines with the most frequent service (every five to 10 minutes); the Local Network – which combines with the Rapid Network to create a core network (with service every 10 to 15 minutes); Community Connectors – route that fill gaps in coverage and connect to the core network (service every 15 to 30 minutes); and Specialized Services – routes that augment all day service and address focused needs (such as express routes). The TEP proposals include service improvements and complementary capital investments, as well as travel time reduction proposals on the Rapid Network. In combination, these projects would improve service reliability, reduce travel time and support customer safety and comfort.

Since the data collection and planning phases of the TEP concluded in 2008, recommendations from the TEP have informed a range of SFMTA activities. The SFMTA's capital program was repositioned to prioritize state of good repair work to improve service reliability. In addition, when budgetary constraints required the SFMTA to reduce operating expenses through service reductions, TEP principles were used to reallocate service where it was most needed during the December 2009 service restructuring and subsequent service changes in May and September 2010.

Future work on the TEP will be guided by the TEP Implementation Strategy, which outlines project priorities, funding needs and an implementation schedule. Key

work already underway includes the environmental review process for many of the TEP proposals, which began in the fall of 2011. In addition, the SFMTA has begun the conceptual engineering of project level initiatives identified in the Implementation Strategy, with community outreach commencing in March 2012. The improvements include transit travel time improvement projects and route restructuring/frequency improvements. The travel time projects are expected to be implemented over an approximately 5 year period, beginning in Fiscal Year 2013-14. The route restructuring is expected to be implemented in two phases, the first in Fiscal Year 2014-15 and the second in Fiscal Year 2015-16, subject to resource availability. Collectively, these changes are designed to improve Muni service by directing resources where they are most needed, reducing travel times, improving reliability and making the service more cost effective.

Transportation Management Center. The Transportation Management Center project is part of the SFMTA's larger program to upgrade its central control and communications capabilities. Currently, the SFMTA's real-time command and control functions reside in various sites located throughout the City in facilities that are undersized and which include outmoded systems. The Transportation Management Center project will integrate and consolidate multi-modal, real-time command and control functions into one secure location in downtown San Francisco incorporating updated systems. The \$11.6 million project, which is funded entirely from Proposition K local sales tax funds allocated by the County Transportation Authority, will provide the SFMTA with a service delivery-focused operations center for command, control of, and communications among, all of the SFMTA's diverse functions, including transit operations, traffic signaling monitoring and control, parking enforcement dispatch, taxi medallion management, bicyclists, pedestrians and off-street parking. The Transportation Management Center will be housed in leased space. The necessary tenant improvements are expected to be completed in mid-2012, and existing command and control functions are expected to move into the Transportation Management Center during the second half of 2012 and first half of 2013.

Van Ness Avenue Bus Rapid Transit. The SFMTA and the County Transportation Authority are collaborating on the proposed Van Ness Avenue Bus Rapid Transit project, which covers approximately 2 miles, from Mission St. to Lombard St. on Van Ness Avenue. The project includes improvements that would provide for rapid, reliable transit, including dedicated bus lanes separated from regular traffic to improve transit performance, transit signal priority recognizing an approaching bus rapid transit ("BRT") vehicle and extending the green light when it is safe to do so, proof of payment and all-door boarding to allow buses to pick up and drop off passengers more quickly, high-quality stations, pedestrian safety enhancements including reduced crossing distances on streets where BRT stations are located and large platforms for waiting passengers. The project is expected to improve transit speeds by up to 30 percent on these corridors, significantly improve reliability, improve rider and pedestrian comfort, amenities and safety and fill a key gap in San Francisco's Rapid Transit Network. The project is estimated to cost between \$96 million and \$139 million (in 2014 dollars).

The County Transportation Authority adopted a Project Feasibility Study in 2006. The Environmental Impact Report/Statement was made available for public review and comment in November 2011. After reviewing the public comments and holding public hearings, the Board of the SFMTA and the Board of the County Transportation Authority may recommend a locally preferred alternative in the spring of 2012. If the project is approved, the Final Environmental Impact Report/Statement will be released in September 2012. Final design will be complete in 2014, with construction expected to occur from 2014-2016, and revenue service beginning in 2016.

**Financing of Capital Improvements.** The SFMTA's capital program is financed from a variety of funding sources. In addition to the SFMTA's outstanding debt, and the debt to be issued in this financing, the SFMTA relies primarily on capital grant funds from federal, State and local sources to finance its capital improvements. During the 20-year period from Fiscal Year 2009-10 to Fiscal Year 2029-30, the SFMTA projects that it could undertake approximately \$13 billion in capital improvement projects. The federal capital funding sources, and estimated available funding amounts by source for this 20-year period from Fiscal Year 2009-10 to Fiscal Year 2029-30 are presented in the table below:

**TABLE 21**

**ESTIMATED SFMTA 20-YEAR CAPITAL FUNDING BY FUNDING SOURCE  
(FOR THE FISCAL YEARS 2010-11 THROUGH 2029-30)**

<b>Source</b>	<b>Projected Funding Amount</b>
<b>Federal Funding Sources</b>	
FTA Section 5307, Urbanized Area Formula Program	\$1.1 Billion
FTA Section 5309, Fixed Guideway Modernization Program	\$1.8 Billion
FTA Section 5309 New Starts Program <sup>(1)</sup>	\$870 Million
Other Federal Funds <sup>(2)</sup>	\$1.4 Billion
<b>State Funding Sources</b>	
State Regional Transportation Improvement Program	\$68 Million
State Infrastructure Bond Funds (Proposition 1B)	\$355 Million
State High-Speed Rail Funds (Proposition 1A)	\$61 Million
Other State Grant Funds	\$20 Million
<b>Local Funding Sources</b>	
Proposition K Sales Tax Proceeds	\$984 Million
AB 664-Bridge Tolls	\$80 Million
AB434 – Transportation Fund for Clean Air Program	\$10 Million
New Revenue Sources (yet to be defined and implemented)	\$30 Million
Capital Fund Transfer from Operating Revenues	\$524 Million
Prop AA Vehicle Registration Fee	\$30 Million
<b>Debt Financing Proceeds</b>	
SFMTA Debt Financing Proceeds	\$300 Million
2011 San Francisco Streets Bonds <sup>(3)</sup>	\$30 Million

<sup>(1)</sup> Annual grant reimbursements are expected to be capped at \$150 million per year from Fiscal Year 2012-13 through Fiscal Year 2015-16.

<sup>(2)</sup> Includes FTA Section 5309 Bus/Alternative Fuels, Section 5303 Planning, Congestion Mitigation and Air Quality Improvement Program, Federal Transportation Enhancement Activities, Federal Transit Administration Small Starts/Very Small Starts programs, State of Good Repair Grant Program.

<sup>(3)</sup> \$248 million Street Repair Bond was approved in November 2011 and includes \$20 million in Transit Street Signal Infrastructure and an estimated \$10 million for bicycle and pedestrian projects.

Source: SFMTA 20-Year Sources and Uses of Funds, FFGA Financial Plan, April 2011

The five-year CIP represents the subset of capital projects identified in the financially unconstrained 20-year Capital Plan that can reasonably be assumed to be funded and active in the next five years and identifies the funding that the SFMTA expects to receive within the five-year timeframe. While not a guarantee of funding, the five-year CIP conveys specific commitments from funding agencies to support the SFMTA's highest priority capital improvements. A two-year capital budget further refines the five-year CIP to account for the timing of budget allocations, individual capital grants and the availability of capital project implementation staff. It is prepared by staff and presented to the Board for approval on a two-year cycle, concurrent with the SFMTA's operating budget.

Capital resources currently in place as of January 2012 total approximately \$591 million. New capital revenues projected for the five-year CIP beginning in Fiscal Year 2012-13 are estimated at \$2.47 billion, resulting in estimated total expenditures over the five-year period of \$3.06 billion. Of that amount, approximately \$1.06 billion is expected to be expended on the Central Subway Project, approximately \$87 million on other transit expansion/enhancement projects and approximately \$1.37 billion on State of Good Repair projects, representing an approximate average annual expenditure of \$274 million on State of Good Repair projects over the five-year period. The current revenue projection for the five-year CIP includes current and anticipated competitive grants, federal formula funds and local sales taxes. The funding estimates represent the SFMTA's best assessment of available capital resources.

To ensure that projects expected to be funded through the CIP and Capital Budget proceed, the SFMTA has implemented capital plan and program policies which include cost controls designed to facilitate the completion of projects on schedule and on budget. All projects over a five-year CIP period are funded to phase and only if 90% of the funding for the proposed scope of work is identified. The SFMTA is also working to build a capital fund reserve through the CIP process in order to mitigate any unanticipated cost increases during the course of project delivery. In addition, a Transportation Capital Committee, comprised of members from the SFMTA's different divisions, provides project oversight and controls on project scope, schedules and budgets.

***Grant Recovery and Relinquishment.*** Grants the SFMTA receives generally provide for monitoring of compliance with various restrictions, and termination or suspension of payments or recovery of disbursed funds in the event of a serious

violation of grant terms or misapplication of grant funds. Except for the occasional release of cost savings back to funding agencies, the SFMTA has never relinquished grant funding. With respect to the recovery of grant funds, the SFMTA is not subject to any unique rules, requirements or auditing procedures as compared with other recipients. The compliance conditions which the Federal Transit Administration, the California Department of Transportation, MTC, the County Transportation Authority and other agencies apply to recipients of grants are uniform for all recipients. For example, in connection with Federal Transit Authority grants, recipients, including the SFMTA, agree to comply with all applicable federal statutes and regulations in carrying out any project supported by such grants, along with the terms and conditions of the Federal Transit Authority grant agreements which include restrictions relating to, among other issues, lobbying, procurement compliance, acquisition of rolling stock and bus testing, drug and alcohol use and the payment of interest and other financing costs. As another example, State law requires, subject to certain possible exceptions and exemptions, that the SFMTA maintain a ratio of fare revenues to operating costs of [\_\_%] in order to preserve its eligibility for STA and LTF funding. See "THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—State and Federal Grants—Operating Grants."

The County Transportation Authority grants sales tax funds to support certain programs which include an identified number of projects authorized by the voters in the County. The SFMTA has occasionally released grant funds back to the County Transportation Authority when the SFMTA has completed, under budget, a project funded by County Transportation Authority grants. The applicable project savings are then returned to the County Transportation Authority to provide additional funding for other projects within the same grouping. The availability of the SFMTA project savings to the SFMTA is determined by the number of eligible sponsors within each respective grouping. In many cases, however, the SFMTA is the only eligible project sponsor within such grouping.

### **Outstanding Debt**

The City, Parking Authority and related non-profit garage corporations have issued debt with a remaining outstanding aggregate principal amount of approximately \$44.4 million. The following is a summary of the SFMTA's outstanding long-term debt obligations of the SFMTA, Parking Authority and related non-profit garage corporations, all of which will be refunded following the issuance of the Series 2012A Bonds from a portion of the proceeds thereof:

**TABLE 22**

**SFMTA OUTSTANDING DEBT<sup>(1)</sup>  
(AS OF MARCH 31, 2012)**

	<b>Final Maturity Date</b>	<b>Par Amount Outstanding (In Thousands)</b>
<b>Issued by Parking Authority</b>		
Series 1999-1 Parking Meter Revenue Refunding Bonds	2020	\$14,385
Lease Revenue Bonds Series 2000A (North Beach)	2022	5,455
<b>Issued by Non-Profit Garage Corporations</b>		
Ellis O'Farrell Parking Corporation— parking revenue refunding bonds	2017	2,535
Downtown Parking Corporation – parking revenue refunding bonds	2018	6,095
Uptown Parking Corporation – revenue bonds	2031	15,905
<b>Total Par Outstanding</b>		<b>\$44,375</b>

<sup>(1)</sup> Amounts represent the outstanding aggregate principal balance of Parking Bonds. The SFMTA will apply a portion of the proceeds of the Series 2012A Bonds to refund all of the Parking Bonds. See "PLAN OF FINANCE."

Source: SFMTA

**Future Debt Issuance**

In addition to the Series 2012 Bonds, the SFMTA presently expects to issue approximately \$150 million in additional Bonds between 2013 and 2017 in order to finance future state of good repair projects. The SFMTA also expects to obtain, in the second-half of 2012, one or more credit or liquidity facilities which will support the SFMTA's issuance of up to \$200 million in subordinate commercial paper notes, the proceeds of which would be used to pay for costs of projects pending the receipt of grant proceeds (see "—Capital Program—Current Projects—Central Subway Project) and/or finance state of good repair projects. Such subordinate commercial paper notes would be secured by a pledge of Pledged Revenues that is junior and subordinate to the pledge securing the Bonds. For a list of potential state of good repair projects the SFMTA may undertake and finance, in part, from proceeds of additional Bonds and subordinate commercial paper notes, see "—Capital Program—State of Good Repair Analysis" and "—Future Projects."

**Lease/Leaseback Transactions**

In April 2002 and September 2003, following approval by the Federal Transit Administration, the City, with approval from the Board of Supervisors, entered into a leveraged lease-leaseback transaction in two tranches, the first for 118 Breda light rail vehicles (the "Tranche 1 Equipment"), and the second for an additional 21 Breda light rail vehicles (the "Tranche 2 Equipment" and, together with the Tranche 1 Equipment, the "Equipment"). The transactions were structured as a head lease of the Equipment

to separate special purpose trusts and a sublease of the Equipment back from the trusts. During the term of the subleases, the SFMTA maintains custody of the Tranche 1 and 2 Equipment and is obligated to insure and maintain the Equipment throughout the life of the sublease.

As a result of the Tranche 1 and Tranche 2 transactions, the SFMTA recorded deferred revenue in Fiscal Year 2001-02 of \$35.5 million and \$4.4 million in Fiscal Year 2002-03. The deferred revenue amount is being amortized over the term of the subleases.

Under the respective subleases, the SFMTA is required to make periodic rental payments to the special purpose trusts. In addition, the SFMTA has an option to purchase the Tranche 1 Equipment on specified dates between November 2026 and January 2030, and the Tranche 2 Equipment in January 2030, following the scheduled expiration of the subleases. The funding for those rental payments derives from payments made by a payment undertaker and guaranteed by Assured Guaranty Municipal Corporation (“AGM”), as successor to Financial Security Assurance, Inc., a bond insurance company that is currently rated [AA-] by Standard & Poor’s Rating Services, a Standard & Poor’s Financial Services LLC business (“S&P”), and [Aa3] by Moody’s Investor Service, Inc. (“Moody’s”). The funding for the purchase options, if exercised, derives from U.S. Agency securities purchased at the outset of each lease transaction. In addition, early termination payments, if any, under the subleases are guaranteed by surety policies issued by AGM.

The SFMTA is required to replace the payment undertaker if the rating of its guarantor, AGM, falls below BBB+/Baa1 by S&P and Moody’s, respectively. The SFMTA is also required to replace AGM, as surety provider, if AGM’s rating falls below AA-/Aa3 by Standard & Poor’s and Moody’s, respectively. Failure to replace such undertaker or surety provider within specified timeframes following a downgrade below the applicable rating thresholds could trigger a technical default which, if uncured, could cause an early termination of the transactions at a substantial penalty to the SFMTA. The scheduled termination costs as of September 30, 2011, after accounting for the market value of the securities in the escrow accounts, was approximately \$68.3 million.

The ratings of AGM currently satisfy these threshold rating requirements. The SFMTA cannot predict whether AGM will continue to satisfy these requirements throughout the sublease terms. Because it may not be possible to replace the payment undertaker or AGM in either its role as payment undertaker guarantor or its role as surety provider in the event AGM’s rating are in the future downgraded below the applicable thresholds, the SFMTA could become liable to pay the early termination costs, which are in the nature of liquidated damages.

The Board of Supervisors has authorized the SFMTA to enter into consensual terminations of the leveraged lease transactions provided that, among other conditions, such terminations do not involve a cost to the SFMTA. The SFMTA has not terminated any of its leveraged lease transactions to date and cannot predict whether any of the

other participants to these lease transactions will agree to a consensual termination on terms consistent with the Board of Supervisors' resolution.

**Risk Management and Insurance**

The SFMTA is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions, injuries to employees; and natural disasters. The SFMTA's risk management program includes both self-insured and insured coverage. With certain exceptions, the City and the SFMTA's general policy is to first evaluate self-insurance for the risk of loss to which it is exposed. Based on this analysis, the SFMTA has determined that in certain areas of risk, mitigating risk through a wholly or partially self-insured program is more economical as it manages risks internally, and administers, adjusts, settles defends and pays claims from annually-budgeted resources. When it is economically more advantageous, or when required by financial covenants, the SFMTA obtains commercial insurance for the risks of specific loss, not including earthquake.

Since Fiscal Year 2009-10, the SFMTA has obtained one-year insurance policies that provide excess transit and general liability (catastrophic loss coverage) and excess general liability coverage, with \$25 million excess liability limits with \$5 million self-insurance retentions. The SFMTA participates in the City master property program for fixed asset protection, including scheduled Breda light rail vehicles. The SFMTA also maintains insurance on the SFMTA-controlled parking garages.

The following is a summary of the SFMTA's coverage approach to risk:

**TABLE 23**

**RISK MANAGEMENT AND INSURANCE**

	<u><b>Coverage Approach</b></u>
<b>Primary Risk</b>	
General Liability	Purchase insurance and self-insure
Property (including Breda light rail vehicles and parking garages)	Insure (with certain minor exceptions)
Workers' Compensation	Self-insure
Public Official Liability	Currently self-insured, expect to purchase insurance

Source: SFMTA

The SFMTA does not maintain insurance policies covering earthquake, flood, environmental pollution or other, similar risks.

The SFMTA does require contractors to maintain insurance for all construction activities. Requirements with respect to policy limits, covered losses and other terms of the insurance vary depending upon the type of activity undertaken and are usually determined in collaboration with the City's Risk Manager.

## **Investment of SFMTA Funds**

Pursuant to the Charter, the SFMTA maintains its deposits and investments and a portion of its restricted asset deposits as part of the City's pool of investments and deposits. The management of the Pool is governed by the Investment Policy administered by the Office of the Treasurer and Tax Collector in accordance with California Government Code Sections 27000, 53601, 53635, et. al. In order of priority, the objectives of this Investment Policy are safety, liquidity, and return on investments. Safety of principal is the foremost objective of the investment program. The investment portfolio maintains sufficient liquidity to meet all expected expenditures for at least the next six months. The Office of the Treasurer and Tax Collector also attempts to generate a market rate of return, without undue compromise of the first two objectives.

The Investment Policy is reviewed and monitored annually by a Treasury Oversight Committee established by the Board of Supervisors. The Treasury Oversight Committee meets quarterly and is comprised of members drawn from (a) the Treasurer; (b) the Controller; (c) a representative appointed by the Board of Supervisors; (d) the County Superintendent of Schools or his/her designed; (e) the Chancellor of the Community College District or his/her designee; and (f) Members of the general public. The current City and County of San Francisco Office of the Treasurer Investment Policy is attached hereto as Appendix C. The City's Comprehensive Annual Financial Report categorizes the level of common deposits and investment risks associated with the City's pooled deposits and investments. As of [June 30, 2011], the SFMTA's unrestricted deposits and investments held by the City Treasurer were \$286,640,000.

## **CERTAIN RISK FACTORS**

*The following risk factors should be considered by potential investors, along with all other information in this Official Statement, in evaluating the risks inherent in the purchase of the Series 2012 Bonds. The following discussion is not meant to be a comprehensive or definitive list of the risks associated with an investment in the Series 2012 Bonds. The order in which this information is presented does not necessarily reflect the relative importance of the various issues. Any one or more of the risk factors discussed below, among others, could adversely affect the ability of the SFMTA to pay principal of or interest on the Series 2012 Bonds or lead to a decrease in the market value and/or in the liquidity of the Series 2012 Bonds. There can be no assurance that other risk factors not discussed herein will not become material in the future.*

## **Series 2012 Bonds Limited Obligations**

The Series 2012 Bonds are special, limited obligations of the SFMTA secured by and payable solely from Pledged Revenues (as defined herein) of the SFMTA and from moneys held in certain funds and accounts established pursuant to the Indenture. The SFMTA is not obligated to pay the principal of or interest on the Series 2012 Bonds from any source of funds other than Pledged Revenues and amounts on deposit in certain funds and accounts held under the Indenture and subject to the terms thereof. The General Fund of the City is not liable for the payment of the principal of or interest on

the series 2012 Bonds, and neither the credit nor the taxing power of the City is pledged to the payment of the principal of or interest on the Series 2012 Bonds. The Series 2012 Bonds are not secured by a legal or equitable pledge of, or charge, lien, or encumbrance upon, any of the property of the City or of the SFMTA or any of its income or receipts, except Pledged Revenues and amounts on deposit in certain funds and accounts held under the Indenture and subject to the terms thereof. See “SECURITY AND SOURCES OF PAYMENT FOR THE BONDS.” The SFMTA has no taxing power. In case of default by the SFMTA in the payment of principal of and interest on the Bonds, the remedies of the Bondholders may be limited.

### **Limitation on Remedies**

The Indenture provides only limited remedies to Bondholders in the event of a default by the SFMTA. The enforceability of the rights and remedies of the owners of the Bonds and the Trustee under the Indenture in the event of a default by the SFMTA may be subject to the following: limitations on legal remedies available against public agencies in California; the federal bankruptcy code and other bankruptcy, insolvency, reorganization, moratorium and similar laws relating to or affecting the enforcement of creditors’ rights generally, now or hereafter in effect; principles of equity which may limit the specific enforcement under State law of certain remedies; and the delay and uncertainty inherent in legal proceedings. The enforceability opinion of Co-Bond Counsel will be made subject to such limitations on remedies. See Appendix G— “PROPOSED FORMS OF LEGAL OPINION OF CO-BOND COUNSEL” herein.

### **Reliance Upon Grants and City General Fund Transfers**

The SFMTA relies on operating grants and transfers from the City’s General Fund to cover operating expenses and other amounts payable from the Municipal Transportation Fund and relies primarily on grants to address capital needs. The continuation of various federal and State grant programs is not assured and such grants are subject to the availability of funds and to various other conditions. See “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY – State and Federal Grants”. The City General Fund transfers to the SFMTA are made in accordance with certain provisions on the City Charter. See “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY – City General Fund Transfers”. There can be no assurances that such Charter provisions will not be amended. See “— Change in Law; Local Initiatives”.

### **Physical Condition of the SFMTA Assets**

The physical condition of the SFMTA’s current assets varies broadly. Although most of the SFMTA’s capital assets are within their design life, the SFMTA, like most other large transit agencies, has a backlog of deferred investment and a number of facilities that require renovation or seismic improvement. For example, two of the SFMTA’s key subway tunnels were constructed in the early twentieth century and five garages with a combined 7,196 spaces are over fifty years old. Some overhead power lines, which were constructed between 1944 and 2008, have not been rehabilitated or

replaced (with the oldest having been in place since 1973), although the SFMTA's ongoing transit fixed guideway program includes a number of capital projects to systematically rehabilitate or replace these assets.

See "THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY – Transit – Transit Operations", "– Parking and Traffic Functions – Parking Garages" and "– Capital Program – State of Good Repair Analysis." Assets kept in operation beyond their design life are less reliable, resulting in increased maintenance and operations expenses and limitations on the SFMTA's ability to deliver service. Such assets are also more vulnerable to casualty loss. See "– Seismic Risks" and "– Casualty Losses." Although the SFMTA is working to address these issues, if the SFMTA is unable to continue to obtain significant funding to address capital needs, more of the SFMTA's asset base will age beyond its design life and the SFMTA's ability to generate operating revenues may be adversely affected.

### **Seismic Risks**

The City and the Transportation System are located in a seismically active region. Active earthquake faults underlie both the City and the surrounding Bay Area, including the San Andreas Fault, which passes about three miles to the southeast of the border of the SFMTA's service area, and the Hayward Fault, which runs under Oakland, Berkeley and other cities on the east side of San Francisco Bay, about 10 miles away. Significant recent seismic events include the 1989 Loma Prieta earthquake, centered about 60 miles south of the City, which registered 6.9 on the Richter scale of earthquake intensity. That earthquake caused fires, building collapses and structural damage to buildings and highways in the City and environs. The San Francisco-Oakland Bay Bridge, the only east-west vehicle access into the City, was closed for a month for repairs, and several highways in the City were permanently closed and eventually removed. See "–Casualty Losses."

In April 2008, the Working Group on California Earthquake Probabilities (a collaborative effort of the U.S. Geological Survey (U.S.G.S.), the California Geological Society, and the Southern California Earthquake Center) reported that there is a 63% chance that one or more quakes of about magnitude 6.7 or larger will occur in the Bay Area before the year 2038. Such earthquakes may be very destructive. For example, the U.S.G.S. predicts a magnitude 7 earthquake occurring today on the Hayward Fault would likely cause hundreds of deaths and almost \$100 billion of damage. In addition to the potential damage to SFMTA-owned buildings, facilities, fixtures, rail lines and equipment (on which the SFMTA does not generally carry earthquake insurance), a major earthquake anywhere in the Bay Area may cause significant temporary and possibly longer-term harm to the City's economy, tax receipts and residential and business real property values, with uncertain but potentially significant corresponding negative impacts on the operations and revenues of the SFMTA, by harming San Francisco's status as a tourist destination and regional hub of commercial, retail and entertainment activity.

## **Construction Risk**

The Central Subway project is a major undertaking involving complex engineering and coordination with surface activities. See “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—Capital Program—Current Projects—Central Subject Project.” Construction of SFMTA facilities is also subject to ordinary construction risks and delays applicable to projects of their kind, such as (i) inclement weather affecting contractor performance and timeliness of completion, which could affect the costs and availability of, or delivery schedule for, equipment, components, materials, labor or subcontractors; (ii) contractor claims or nonperformance; (iii) failure of contractors to execute within contract price; (iv) work stoppages or slowdowns; (v) failure of contractors to meet schedule terms; or (vi) unanticipated project site conditions, including the discovery of hazardous materials on the site or other issues regarding compliance with applicable environmental standards, and other natural hazards or seismic events encountered during construction. Increased construction costs or delays could impact the SFMTA’s financial condition in general and the implementation of its capital programs in particular.

## **Increased Operation and Maintenance Expenses**

In addition to paying Debt Service on the Series 2012 Bonds, the SFMTA uses amounts in the Municipal Transportation Fund for the payment of the operation and maintenance expenses of the SFMTA. There can be no assurance that the operation and maintenance expenses of the SFMTA, such as wages and salaries, pension and other benefits, or diesel fuel and electricity costs, will not increase substantially. The SFMTA has a limited ability to increase its rates and charges, and in all cases such increases are subject to prevailing market conditions which could reduce the market demand for the SFMTA’s services. See “SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY - Operation and Maintenance Expenses” herein.

## **Labor Actions**

Work stoppages may limit the SFMTA’s ability to operate Muni or the parking garages, and have a significant adverse impact on Pledged Revenues. See “THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—Labor Relations—Employee Relations.”

## **Statutory and Regulatory Compliance**

The SFMTA is subject to a variety of State and federal statutory and regulatory requirements. The SFMTA’s failure to comply with applicable laws and regulations could result in significant fines and penalties and, changes in the scope and standards for the activities undertaken by the SFMTA may also lead to administrative orders issued by federal or State regulators. Changes in statutory or regulatory requirements or the issuance of new administrative orders could impact the SFMTA’s operation of the Transportation System and compliance with such charges or orders could impose substantial additional costs or operations or require significant capital expenditures.

## **Safety and Security**

The safety of the facilities of the SFMTA is maintained via a combination of regular inspections by SFMTA employees, electronic monitoring, and analysis of unusual incident reports. All above-ground facilities operated and maintained by the SFMTA, are controlled access facilities with fencing, gates, closed circuit television systems and security officers at certain points. Smaller facilities operated and maintained by the SFMTA are locked with padlocks or internal locking mechanisms, and most are monitored via access/intrusion alarms. Security improvements are evaluated on an ongoing basis. The electronic operations and controls have been evaluated and exposure reduced through a series of technology systems enhancements and integration.

Military conflicts and terrorist activities may adversely impact the operations of the SFMTA's systems or the finances of the SFMTA. Mass transit facilities and vehicles have in the past been the target of terrorist attacks. The SFMTA continually plans and prepares for emergency situations and immediately responds to ensure services are maintained. However, there can be no assurance that any existing or additional safety and security measures will prove adequate in the event that hostile or terrorist activities are directed against the assets of the SFMTA or that costs of security measures will not be greater than presently anticipated.

## **Casualty Losses**

The SFMTA's facilities and its ability to generate Pledged Revenue from its properties are also at risk from events of force majeure, such as extreme weather events and other natural occurrences, fires and explosions, spills of hazardous substances, strikes and lockouts, sabotage, wars, blockades and riots and from torts, including theft, damage and destruction of assets, business interruption and omission, injuries to employees and others. While the SFMTA has attempted to address the risk of a loss from many of these sorts of occurrences through its risk management program, which includes both self-insured and insured coverages, the program does not provide for every conceivable risk of loss. Damage attributable to seismic events and environmental pollution, for example, are excluded. In situations where the SFMTA has not purchased commercial coverage, the SFMTA has a 'self-retention' program that is administered and retains budgeted resources internally to provide coverage for loss liabilities. See also "SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—Risk Management and Insurance." The SFMTA is not required to either insure against or self-insure against every potential risk of loss and there is a risk that damage or destruction of its property and equipment could occur for which no insurance or self-insurance funds will be available. There can be no assurance that insurance providers will pay claims under any policies promptly or at all, should a claim be made under such policies in connection with property loss or damage. It is possible that an insurance provider will refuse to pay a claim, especially if it is substantial, and force the SFMTA to sue to collect on or settle the insurance claim. Further, there can be no assurances that any insurance proceeds will be sufficient to rebuild or replace any damaged property.

Notwithstanding that the SFMTA may seek recovery under its insurance policies in the event of the occurrence of an insured loss, there exists the possibility that an insurer may deny coverage and refuse to pay a claim and there is an attendant risk of litigation and delay in receipt of any loss claim payment. In the event of damage to the SFMTA's facilities, the collection of fees and charges for the use of the Transportation System and other amounts comprising the Pledged Revenues could be impaired for an undetermined period.

### **State Law Limitations on Appropriations**

Article XIII B of the State Constitution limits the amount that local governments can appropriate annually. The ability of the SFMTA to pay principal of and interest on the Series 2012 Bonds may be affected if the City should exceed its appropriations limit. The City does not anticipate exceeding its appropriations limit in the foreseeable future. See Appendix B—"CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES—CONSTITUTIONAL AND STATUTORY LIMITATIONS ON TAXES AND EXPENDITURES—Article XIII B of the California Constitution."

### **Constitutional and Statutory Restrictions**

To the extent that the SFMTA's transit fare revenues do not result in the SFMTA receiving total revenues in excess of the total costs for providing transit service, Propositions 218 and 26 do not limit the SFMTA's ability to increase transit fares based on changes to the Consumer Product Index or rate of inflation.

### **Change in Law; Local Initiatives**

The SFMTA is subject to various laws, rules and regulations adopted by local, State and federal governments and their departments and agencies. The SFMTA is unable to predict the adoption or amendment of any such laws, notes or regulations, or their effect on the operations or financial condition of the SFMTA.

As described in "THE SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY—Organization and Purpose," the SFMTA has been the subject of three specific charter amendments since 1999. These initiatives have had a variety of impacts on the jurisdiction, funding management and operations of the SFMTA. For example, both Proposition E, adopted in 1999, and Proposition A, adopted in 2007, made significant changes in the funding available to support the activities of the SFMTA and the SFMTA's authority to control transit and other charges that generate revenue for the SFMTA. In addition, Charter Amendments that make citywide changes affecting, for example, employee benefits, as well as ordinances of general application may affect the budget and operations of the SFMTA.

No assurance can be given that the State or the City electorate will not at some future time adopt initiatives, or that the State Legislature or the City's Board of Supervisors will not enact legislation that amends the laws of the State Constitution or the Charter, respectively, in a manner that could result in a reduction of amounts

constituting Pledged Revenues or a reduction to the City's General Fund revenues, or an increase in Operation and Maintenance and other expenses of the SFMTA, or otherwise impact the ability of the Board to effectively manage the SFMTA, potentially hindering the SFMTA's ability to pay principal of and interest on the Series 2012 Bonds. See, for example, Appendix B—"CITY AND COUNTY OF SAN FRANCISCO ORGANIZATION AND FINANCES—CONSTITUTIONAL AND STATUTORY LIMITATIONS ON TAXES AND EXPENDITURES—Articles XIII C and XIII D of the California Constitution."

### **Potential Impact of a City Bankruptcy**

In addition to the limitations on remedies contained in the Indenture, the rights and remedies in the Indenture may be limited and are subject to the provisions of federal bankruptcy laws, as now or hereafter enacted, and to other laws or equitable principles that may affect the enforcement of creditors' rights.

The City is authorized under California law to file for bankruptcy protection under Chapter 9 of the United States Bankruptcy Code (the "Bankruptcy Code"). However, third parties cannot bring involuntary bankruptcy proceedings against the City. The SFMTA, being an enterprise department of the City, cannot itself file for bankruptcy protection. Should the City become a debtor in a bankruptcy proceeding, the owners of the 2012 Bonds would continue to have a lien on Pledged Revenues after the commencement of the bankruptcy case so long as the Pledged Revenues constitute "special revenues" within the meaning of the Bankruptcy Code. "Special revenues" are defined under the Bankruptcy Code to include, among other things, receipts by local governments from the ownership, operation or disposition of projects or systems that are primarily used to provide transportation services. While the SFMTA believes that Pledged Revenues may constitute "special revenues," no assurance can be given that a court would not determine otherwise. If Pledged Revenues do not constitute "special revenues," there could be delays or reductions in payments by the SFMTA with respect to the 2012 Bonds in connection with a bankruptcy proceeding. Further, even if a court were to determine that the Pledged Revenues were "special revenues," operating expenses may be required to be paid before payments to Owners and such payments may otherwise be delayed.

In addition to any specific determinations by a court in a City bankruptcy proceeding that may be adverse to the SFMTA or the Owners, the mere filing by the City for bankruptcy protection likely would have a material adverse effect on the marketability and the market price of the 2012 Bonds.

### **Loss of Tax Exemption/Risk of Tax Audit of Municipal Issuers**

As discussed under "TAX MATTERS", interest with respect to the 2012 Bonds could fail to be excluded from the gross income of the owners thereof for purposes of federal income taxation retroactive to the date of the execution and delivery of the 2012 Bonds as a result of future acts or omissions of the SFMTA in violation of its covenants to comply with requirements of the Internal Revenue Code of 1986, as amended.

Should such an event of taxability occur, the 2012 Bonds are not subject to prepayment or any increase in interest rate.

In December 1999, as a part of a larger reorganization of the Internal Revenue Service (“IRS”), the IRS commenced operation of its Tax Exempt and Government Entities Division (the “TE/GE Division”), as the successor to its Employee Plans and Exempt Organizations division. The TE/GE Division has a subdivision that is specifically devoted to tax-exempt bond compliance. Public statements by IRS officials indicate that the number of tax-exempt bond examinations is expected to increase significantly under the new TE/GE Division. There is no assurance that, if an IRS examination of the Series 2012 Bonds were undertaken, it would not adversely affect the secondary market value of the Series 2012 Bonds.

### **Failure to Maintain Credit Ratings**

The SFMTA undertakes no responsibility to maintain its current credit ratings on the Series 2012 Bonds or to oppose any such downward revision, suspension or withdrawal. See “RATINGS” herein. There is no assurance such ratings will continue for any given period of time or that such ratings will not be revised downward or withdrawn entirely by the rating agencies. Any such downward revision or withdrawal of such ratings could be expected to have an adverse effect on the market price of the Series 2012 Bonds.

### **Secondary Market**

There can be no guarantee that there will be a secondary market for the 2012 Bonds or, if a secondary market exists, that the 2012 Bonds can be sold for any particular price. Occasionally, because of general market conditions or because of adverse history or economic prospects connected with a particular issue, secondary marketing practices in connection with a particular issue are suspended or terminated. Additionally, prices of issues for which a market is being made will depend upon then prevailing circumstances. Such prices could be substantially different from the original purchase price.

### **Uncertainties of Projections, Forecasts and Assumptions**

Compliance with certain of the covenants contained in the Indenture is based upon assumptions and projections. Projections and assumptions are inherently subject to significant uncertainties. Inevitably, some assumptions will not be realized and unanticipated events and circumstances may occur and actual results are likely to differ, perhaps materially, from those projected. Accordingly, such projections are not necessarily indicative of future performance, and the SFMTA assumes no responsibility for the accuracy of such projections.

### **Other Risks**

There may be other risks inherent in ownership of the 2012 Bonds in addition to those described in this section.

## **AUDITED FINANCIAL STATEMENTS**

Audited Financial Statements of the SFMTA (the “Financial Statements”) for the Fiscal Year ended June 30, 2011 are attached as Appendix A. See Appendix A—“SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY, FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS’ REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2011”. Such financial statements have been audited by KPMG LLP (“KPMG”), independent certified public accountants. The SFMTA prepares financial statements that are audited annually.

The SFMTA has not requested nor did the SFMTA obtain permission from KPMG to include its report on the audited financial statements in Appendix A to this Official Statement. KPMG has not been engaged to perform and has not performed, since the date of its report included herein, any procedures on the financial statements addressed in that report. KPMG also has not performed any procedures relating to this Official Statement.

## **CONTINUING DISCLOSURE**

The SFMTA has covenanted for the benefit of the Owners of the Series 2012 Bonds to provide certain financial information and operating data relating to the SFMTA not later than 270 days after the end of the SFMTA’s Fiscal Year (which currently ends on June 30), commencing with the report for Fiscal Year 2010-11 (the “Annual Report”) and to provide notices of the occurrence of certain enumerated events, if material. The Annual Report will be filed by the SFMTA with the Municipal Securities Rulemaking Board through its Electronic Municipal Market Access website.

The specific nature of the information to be contained in the Annual Report or the notices of material events is summarized in Appendix E—“FORM OF CONTINUING DISCLOSURE CERTIFICATE”. These covenants have been made in order to assist the Underwriters in complying with Securities and Exchange Commission Rule 15c2-12(b)(5). The SFMTA is not in default with respect to any previous undertaking made with regard to said Rule.

The SFMTA has never failed to comply in all material respects with any previous undertakings with regard to the Rule to provide annual financial information or notices of material events.

## **TAX MATTERS**

### **Opinion of Co-Bond Counsel**

In the opinion of Hawkins Delafield & Wood LLP and Rosales Law Partners LLP, Co-Bond Counsel to the SFMTA, under existing statutes and court decisions and assuming continuing compliance with certain tax covenants described herein, (i) interest

on the Series 2012 Bonds is excluded from gross income for federal income tax purposes pursuant to Section 103 of the Internal Revenue Code of 1986, as amended (the "Code"), and (ii) interest on the Series 2012 Bonds is not treated as a preference item in calculating the alternative minimum tax imposed on individuals and corporations under the Code; such interest, however, is included in the adjusted current earnings of certain corporations for purposes of calculating the alternative minimum tax imposed on such corporations. In rendering their opinion, Co-Bond Counsel have relied on certain representations, certifications of fact, and statements of reasonable expectations made by the SFMTA in connection with the Series 2012 Bonds, and Co-Bond Counsel have assumed compliance by the SFMTA with certain ongoing covenants to comply with applicable requirements of the Code to assure the exclusion of interest on the Series 2012 Bonds from gross income under Section 103 of the Code.

In addition, in the opinion of Co-Bond Counsel to the SFMTA, under existing statutes, interest with respect to the Series 2012 Bonds is exempt from personal income taxes imposed by the State of California.

Co-Bond Counsel express no opinion regarding any other federal or state tax consequences with respect to the Series 2012 Bonds. Co-Bond Counsel render their opinion under existing statutes and court decisions as of the delivery date, and assumes no obligation to update, revise or supplement its opinion to reflect any action hereafter taken or not taken, or any facts or circumstances that may hereafter come to its attention, or changes in law or in interpretations thereof that may hereafter occur, or for any other reason. Co-Bond Counsel express no opinion on the effect of any action hereafter taken or not taken in reliance upon an opinion of other counsel on the exclusion from gross income for federal income tax purposes of interest on the Series 2012 Bonds, or under state and local tax law.

### **Certain Ongoing Federal Tax Requirements and Covenants**

The Code establishes certain ongoing requirements that must be met subsequent to the issuance and delivery of the Series 2012 Bonds in order that interest on the Series 2012 Bonds be and remain excluded from gross income under Section 103 of the Code. These requirements include, but are not limited to, requirements relating to use and expenditure of gross proceeds of the Series 2012 Bonds, yield and other restrictions on investments of gross proceeds, and the arbitrage rebate requirement that certain excess earnings on gross proceeds be rebated to the federal government. Noncompliance with such requirements may cause interest on the Series 2012 Bonds to become included in gross income for federal income tax purposes retroactive to their issue date, irrespective of the date on which such noncompliance occurs or is discovered. The SFMTA has covenanted to comply with certain applicable requirements of the Code to assure the exclusion of interest on the Series 2012 Bonds from gross income under Section 103 of the Code.

### **Certain Collateral Federal Tax Consequences**

The following is a brief discussion of certain collateral federal income tax matters with respect to the Series 2012 Bonds. It does not purport to address all aspects of federal taxation that may be relevant to a particular owner of a Series 2012 Bond. Prospective investors, particularly those who may be subject to special rules, are advised to consult their own tax advisors regarding the federal tax consequences of owning and disposing of the Series 2012 Bonds.

Prospective owners of the Series 2012 Bonds should be aware that the ownership of such obligations may result in collateral federal income tax consequences to various categories of persons, such as corporations (including S corporations and foreign corporations), financial institutions, property and casualty and life insurance companies, individual recipients of Social Security and railroad retirement benefits, individuals otherwise eligible for the earned income tax credit, and taxpayers deemed to have incurred or continued indebtedness to purchase or carry obligations the interest on which is excluded from gross income for federal income tax purposes. Interest on the Series 2012 Bonds may be taken into account in determining the tax liability of foreign corporations subject to the branch profits tax imposed by Section 884 of the Code.

### **Original Issue Discount**

“Original issue discount” (“OID”) is the excess of the sum of all amounts payable at the stated maturity of a Series 2012 Bond (excluding certain “qualified stated interest” that is unconditionally payable at least annually at prescribed rates) over the issue price of that maturity. In general, the “issue price” of a maturity means the first price at which a substantial amount of the Series 2012 Bonds of that maturity was sold (excluding sales to bond houses, brokers, or similar persons acting in the capacity as underwriters, placement agents, or wholesalers). In general, the issue price for each maturity of Series 2012 Bonds is expected to be the initial public offering price set forth on the cover page of the Official Statement. Co-Bond Counsel further is of the opinion that, for any Series 2012 Bonds having OID (a “Discount Bond”), OID that has accrued and is properly allocable to the owners of the Discount Bonds under Section 1288 of the Code is excludable from gross income for federal income tax purposes to the same extent as other interest on the Series 2012 Bonds.

In general, under Section 1288 of the Code, OID on a Discount Bond accrues under a constant yield method, based on periodic compounding of interest over prescribed accrual periods using a compounding rate determined by reference to the yield on that Discount Bond. An owner’s adjusted basis in a Discount Bond is increased by accrued OID for purposes of determining gain or loss on sale, exchange, or other disposition of such Series 2012 Bond. Accrued OID may be taken into account as an increase in the amount of tax-exempt income received or deemed to have been received for purposes of determining various other tax consequences of owning a Discount Bond even though there will not be a corresponding cash payment.

Owners of Discount Bonds should consult their own tax advisors with respect to the treatment of original issue discount for federal income tax purposes, including

various special rules relating thereto, and the state and local tax consequences of acquiring, holding, and disposing of Discount Bonds.

## **Bond Premium**

In general, if an owner acquires a Series 2012 Bond for a purchase price (excluding accrued interest) or otherwise at a tax basis that reflects a premium over the sum of all amounts payable on the Series 2012 Bond after the acquisition date (excluding certain “qualified stated interest” that is unconditionally payable at least annually at prescribed rates), that premium constitutes “bond premium” on that Series 2012 Bond (a “Premium Bond”). In general, under Section 171 of the Code, an owner of a Premium Bond must amortize the bond premium over the remaining term of the Premium Bond, based on the owner’s yield over the remaining term of the Premium Bond determined based on constant yield principles (in certain cases involving a Premium Bond callable prior to its stated maturity date, the amortization period and yield may be required to be determined on the basis of an earlier call date that results in the lowest yield on such bond). An owner of a Premium Bond must amortize the bond premium by offsetting the qualified stated interest allocable to each interest accrual period under the owner’s regular method of accounting against the bond premium allocable to that period. In the case of a tax exempt Premium Bond, if the bond premium allocable to an accrual period exceeds the qualified stated interest allocable to that accrual period, the excess is a nondeductible loss. Under certain circumstances, the owner of a Premium Bond may realize a taxable gain upon disposition of the Premium Bond even though it is sold or redeemed for an amount less than or equal to the owner’s original acquisition cost. Owners of any Premium Bonds should consult their own tax advisors regarding the treatment of bond premium for federal income tax purposes, including various special rules relating thereto, and state and local tax consequences, in connection with the acquisition, ownership, amortization of bond premium on, sale, exchange, or other disposition of Premium Bonds.

## **Information Reporting and Backup Withholding**

Information reporting requirements apply to interest paid on tax-exempt obligations, including the Series 2012 Bonds. In general, such requirements are satisfied if the interest recipient completes, and provides the payor with, a Form W-9, “Request for Taxpayer Identification Number and Certification,” if the recipient is one of a limited class of exempt recipients. A recipient not otherwise exempt from information reporting who fails to satisfy the information reporting requirements will be subject to “backup withholding,” which means that the payor is required to deduct and withhold a tax from the interest payment, calculated in the manner set forth in the Code. For the foregoing purpose, a “payor” generally refers to the person or entity from whom a recipient receives its payments of interest or who collects such payments on behalf of the recipient.

If an owner purchasing a Series 2012 Bond through a brokerage account has executed a Form W-9 in connection with the establishment of such account, as generally can be expected, no backup withholding should occur. In any event, backup

withholding does not affect the excludability of the interest on the Series 2012 Bonds from gross income for federal income tax purposes. Any amounts withheld pursuant to backup withholding would be allowed as a refund or a credit against the owner's federal income tax once the required information is furnished to the Internal Revenue Service.

## **Miscellaneous**

Tax legislation, administrative actions taken by tax authorities, or court decisions, whether at the Federal or state level, may adversely affect the tax-exempt status of interest on the Series 2012 Bonds under Federal or state law or otherwise prevent beneficial owners of the Series 2012 Bonds from realizing the full current benefit of the tax status of such interest. In addition, such legislation or actions (whether currently proposed, proposed in the future, or enacted) and such decisions could affect the market price or marketability of the Series 2012 Bonds.

Prospective purchasers of the Series 2012 Bonds should consult their own tax advisors regarding the foregoing matters.

## **RATINGS**

Moody's Investors Service, Inc. ("Moody's") and Standard & Poor's Credit Services, a Standard & Poor's Financial Services LLC business ("S&P"), have assigned their municipal bond ratings of "[ ]" and "[ ]", respectively, to the Series 2012 Bonds. The ratings issued reflect only the views of such rating agencies and are not a recommendation to buy, sell or hold the Series 2012 Bonds. Any explanation of the significance of these ratings should be obtained from the respective rating agencies. There is no assurance that such ratings will be retained for any given period or that the same will not be revised downward or withdrawn entirely by such rating agencies if, in the respective judgment of such rating agencies, circumstances so warrant. Any such downward revision or withdrawal of any rating obtained may have an adverse effect on the marketability or the market price of the Series 2012 Bonds.

## **UNDERWRITING**

The Series 2012 Bonds are being purchased by J.P. Morgan Securities LLC, RBC Capital Markets, LLC, Morgan Stanley & Co., LLC and Siebert Brandford Shank & Co., LLC (collectively, the "Underwriters"). The Underwriters have agreed to purchase the Series 2012 Bonds at a purchase price of \$\_\_\_\_\_ (comprised of the principal amount of the Series 2012 Bonds, less/plus a net reoffering discount/premium on the Series 2012 Bonds of \$\_\_\_\_\_, less an underwriter's discount in the amount of \$\_\_\_\_\_).

The purchase contract pursuant to which the Series 2012 Bonds are being sold provides that the Underwriters will purchase all of the Series 2012 Bonds if any Series 2012 Bonds are purchased, and the obligation to make such purchase is subject to certain terms and conditions set forth in such purchase contract, the approval of certain legal matters by counsel and certain other conditions. The Underwriters may offer and

sell the Series 2012 Bonds to certain dealers and others at a price lower than the offering prices stated on the inside cover page hereof. The offering prices may be changed from time to time by the Underwriters.

The Underwriters provided the information contained in this paragraph and the following paragraph for inclusion in this Official Statement and the SFMTA does not take any responsibility for or make any representation as to its accuracy or completeness. The Underwriters and their respective affiliates are full service financial institutions engaged in various activities, which may include securities trading, commercial and investment banking, financial advisory, investment management, principal investment, hedging, financing and brokerage activities. Certain of the Underwriters and their respective affiliates have, from time to time, performed, and may in the future perform, various investment banking services for the SFMTA, for which they received or will receive customary fees and expenses.

In the ordinary course of their various business activities, the Underwriters and their respective affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities) and financial instruments (which may include bank loans and/or credit default swaps) for their own account and for the accounts of their customers and may at any time hold long and short positions in such securities and instruments. Such investment and securities activities may involve securities and instruments of the SFMTA.

J.P. Morgan Securities LLC (“JPMS”) provided the information contained in this paragraph for inclusion in this Official Statement and the SFMTA does not take any responsibility for or make any representation as to its accuracy or completeness. JPMS, one of the underwriters of the Series 2012 Bonds, has entered into negotiated dealer agreements (each, a “Dealer Agreement”) with each of UBS Financial Services Inc. (“UBSFS”) and Charles Schwab & Co., Inc. (“CS&Co.”) for the retail distribution of certain securities offerings, including the Series 2012 Bonds, at the original issue prices. Pursuant to each Dealer Agreement, each of UBSFS and CS&Co. will purchase Series 2012 Bonds from JPMS at the original issue prices less a negotiated portion of the selling concession applicable to any Series 2012 Bonds that such firm sells.

Morgan Stanley & Co. LLC provided the information contained in this paragraph for inclusion in this Official Statement and the SFMTA does not take any responsibility for or make any representation as to its accuracy or completeness. Morgan Stanley, the parent company of Morgan Stanley & Co. LLC, one of the underwriters of the Series 2012 Bonds, has entered into a retail brokerage joint venture with Citigroup Inc. As part of the joint venture, Morgan Stanley & Co. LLC will distribute municipal securities to retail investors through the financial advisor network of a new broker-dealer, Morgan Stanley Smith Barney LLC. This distribution arrangement became effective on June 1, 2009. As part of this arrangement, Morgan Stanley & Co. LLC will compensate Morgan Stanley Smith Barney LLC for its selling efforts with respect to the Series 2012 Bonds.

#### **ABSENCE OF LITIGATION**

The SFMTA is not aware of any litigation pending or threatened questioning the political existence of the City or the SFMTA or contesting the SFMTA's power to fix passenger rates and charges, or in any way questioning or affecting:

- (i) the proceedings under which the Series 2012 Bonds are to be issued,
- (ii) the validity of any provision of the Series 2012 Bonds or the Indenture,
- (iii) the pledge of Pledged Revenues by the SFMTA under the Indenture, or
- (iv) the titles to office of the present members of the Board of Supervisors and the Board.

Suits and claims against the City and the SFMTA, which may include personal injury, wrongful death and other suits and claims against which the City [and the SFMTA] may self-insure, arise in the ordinary course of business. There is no litigation pending, with service of process having been accomplished, against the City or the SFMTA which, if determined adversely to the City or the SFMTA, would in the opinion of the City Attorney materially impair the ability of the SFMTA to pay principal of and interest on the Series 2012 Bonds as they become due.

### **CERTAIN LEGAL MATTERS**

The validity of the Series 2012 Bonds and certain other legal matters are subject to the approving opinions of Hawkins Delafield & Wood LLP, San Francisco, California, and Rosales Law Partners LLP, San Francisco, California, Co-Bond Counsel. Complete copies of the proposed forms of Co-Bond Counsel opinions are contained in Appendix G hereto, and will be made available to the Underwriters of the Series 2012 Bonds at the time of the original delivery of the Series 2012 Bonds. None of Co-Bond Counsel, Disclosure Counsel or Underwriters' Counsel undertakes any responsibility for the accuracy, completeness or fairness of this Official Statement. Certain legal matters will be passed upon for the SFMTA by the City Attorney and by Orrick, Herrington & Sutcliffe LLP, Disclosure Counsel to the SFMTA. Certain legal matters will be passed upon for the Underwriters by Kutak Rock LLP.

Orrick, Herrington & Sutcliffe LLP has served as disclosure counsel to the SFMTA and in such capacity has advised the SFMTA with respect to applicable securities laws and participated with responsible the SFMTA officials and staff in conferences and meetings where information contained in this Official Statement was reviewed for accuracy and completeness. Disclosure Counsel is not responsible for the accuracy or completeness of the statements or information presented in this Official Statement and has not undertaken to independently verify any of such statements or information. Rather, the SFMTA is solely responsible for the accuracy and completeness of the statements and information contained in this Official Statement. Upon the issuance of the Series 2012 Bonds, Disclosure Counsel will deliver a letter to the SFMTA which advises the SFMTA, subject to the assumptions, exclusions, qualifications and limitations set forth therein, that no facts came to attention of the

attorneys at such firm rendering legal services in connection with such firm's role as disclosure counsel which caused them to believe that this Official Statement as of its date and as of the date of issuance of the Series 2012 Bonds contained or contains any untrue statement of a material fact or omitted or omits to state any material fact necessary to make the statements therein, in light of the circumstances under which they were made, not misleading. No purchaser or holder of the Series 2012 Bonds, or other person or party other than the SFMTA, will be entitled to or may rely on such letter of Orrick, Herrington & Sutcliffe LLP's having acted in the role of disclosure counsel to the SFMTA.

### **ROLE OF THE FINANCIAL ADVISORS**

Backstrom McCarley Berry & Co., LLC, San Francisco, California, Public Financial Management, Inc., San Francisco, California and Robert Kuo Consulting, San Francisco, California, are acting as co-financial advisors to the SFMTA with respect to the Series 2012 Bonds (collectively, the "Financial Advisors"). The Financial Advisors have assisted the SFMTA in the preparation of this Official Statement and in other matters relating to the planning, structuring, execution and delivery of the Series 2012 Bonds. The Financial Advisors have not independently verified any of the data contained herein or conducted a detailed investigation of the affairs of the SFMTA to determine the accuracy or completeness of this Official Statement. Because of its limited participation, the Financial Advisors assume no responsibility for the accuracy or completeness of any of the information contained herein. The Financial Advisors will not purchase or make a market in any of the Series 2012 Bonds.

A portion of the compensation to be received by the Financial Advisors from the SFMTA for services provided in connection with the planning, structuring, execution and delivery of the Series 2012 Bonds is contingent upon the sale and delivery of the Series 2012 Bonds.

### **MISCELLANEOUS**

References made herein to certain documents and reports are brief summaries thereof that do not purport to be complete or definitive, and reference is made to such documents and reports for full and complete statements of the contents thereof.

The appendices to this Official Statement are integral parts of this Official Statement. Investors must read the entire Official Statement, including the appendices, to obtain information essential to making an informed investment decision.

Any statements in this Official Statement involving matters of opinion, whether or not expressly so stated, are intended as such and not as representations of fact. This Official Statement is not to be construed as a contract or agreement between the SFMTA and the purchasers or owners of any of the Bonds. The preparation and distribution of this Official Statement has been authorized by the SFMTA.

**APPROVAL AND EXECUTION**

The execution and delivery of this Official Statement has been authorized by the Board of Directors of the SFMTA.

**SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY**

By: \_\_\_\_\_  
Director of Transportation

**APPENDIX A**  
**SFMTA AUDITED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED JUNE 30, 2011**

**APPENDIX B  
CITY AND COUNTY OF SAN FRANCISCO  
ORGANIZATION AND FINANCES**

**APPENDIX C  
CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER INVESTMENT POLICY  
[TO COME]**

## **APPENDIX D**

### **SUMMARY OF THE LEGAL DOCUMENTS**

The following is a summary of certain of the definitions and terms of the Indenture of Trust and First Supplement to Indenture of Trust. The summary is not intended to be comprehensive and investors are advised to refer to the actual executed documents for the complete terms of the documents summarized below. Following delivery of the Series 2012 Bonds, the Indenture of Trust and First Supplement to Indenture of Trust will be on file with the Trustee.

**[TO COME]**

**APPENDIX E**

**FORM OF CONTINUING DISCLOSURE CERTIFICATE  
[TO COME]**

## **APPENDIX F DTC AND THE BOOK-ENTRY ONLY SYSTEM**

*The following description of The Depository Trust Company (“DTC”), the procedures and record keeping with respect to beneficial ownership interests in the Series 2012 Bonds, payment of principal, interest and other payments on the Series 2012 Bonds to DTC Participants or Beneficial Owners, confirmation and transfer of beneficial ownership interest in the Series 2012 Bonds and other related transactions by and between DTC, the DTC Participants and the Beneficial Owners is based solely on information provided by DTC. Accordingly, no representations can be made concerning these matters and neither the DTC Participants nor the Beneficial Owners should rely on the foregoing information with respect to such matters, but should instead confirm the same with DTC or the DTC Participants, as the case may be. Neither the SFMTA nor the Trustee take any responsibility for the information contained in this Appendix.*

*No assurances can be given that DTC, DTC Participants or Indirect Participants will distribute to the Beneficial Owners (a) payments of interest, principal with respect to the Series 2012 Bonds, (b) certificates representing ownership interest in or other confirmation or ownership interest in the Series 2012 Bonds, or (c) redemption or other notices sent to DTC or Cede & Co., its nominee, as the registered owner of the Series 2012 Bonds, or that they will so do on a timely basis, or that DTC, DTC Participants or DTC Indirect Participants will act in the manner described in this Appendix. The current Rules applicable to DTC are on file with the Securities and Exchange Commission and the current Procedures of DTC to be followed in dealing with DTC Participants are on file with DTC.*

The Depository Trust Company (“DTC”), New York, NY, will act as securities depository for the securities (the “Bonds”). The Series 2012 Bonds will be issued as fully-registered securities registered in the name of Cede & Co. (DTC’s partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully-registered Bond certificate will be issued for the Series 2012 Bonds, in the aggregate principal amount of such issue, and will be deposited with DTC.

DTC, the world’s largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a “banking organization” within the meaning of the New York Banking Law, a member of the Federal Reserve System, a “clearing corporation” within the meaning of the New York Uniform Commercial Code, and a “clearing agency” registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments (from over 100 countries) that DTC’s participants (“Direct Participants”) deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants’ accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations, and certain other

organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation (“DTCC”). DTCC is the holding company for DTC, National Bonds Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly (“Indirect Participants”). DTC has a rating from Standard & Poor’s of “AA+.” The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at [www.dtcc.com](http://www.dtcc.com) and [www.dtc.org](http://www.dtc.org).

Purchases of Bonds under the DTC system must be made by or through Direct Participants, which will receive a credit for the Series 2012 Bonds on DTC’s records. The ownership interest of each actual purchaser of each Bond (“Beneficial Owner”) is in turn to be recorded on the Direct and Indirect Participants’ records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Series 2012 Bonds are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in Bonds, except in the event that use of the book-entry system for the Series 2012 Bonds is discontinued.

To facilitate subsequent transfers, all Bonds deposited by Direct Participants with DTC are registered in the name of DTC’s partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of Bonds with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not effect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Series 2012 Bonds; DTC’s records reflect only the identity of the Direct Participants to whose accounts such Bonds are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time.

Redemption notices shall be sent to DTC. If less than all of the Series 2012 Bonds within an issue are being redeemed, DTC’s practice is to determine by lot the amount of the interest of each Direct Participant in such issue to be redeemed.

Neither DTC nor Cede & Co. (nor any other DTC nominee) will consent or vote with respect to Bonds unless authorized by a Direct Participant in accordance with

DTC's MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to SFMTA as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts Bonds are credited on the record date (identified in a listing attached to the Omnibus Proxy).

Redemption proceeds, distributions, and dividend payments on the Series 2012 Bonds will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from SFMTA or Trustee, on payable date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "street name," and will be the responsibility of such Participant and not of DTC, Trustee, or SFMTA, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of redemption proceeds, distributions, and dividend payments to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of SFMTA or Trustee, disbursement of such payments to Direct Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as depository with respect to the Series 2012 Bonds at any time by giving reasonable notice to SFMTA or Trustee. Under such circumstances, in the event that a successor depository is not obtained, Bond certificates are required to be printed and delivered.

**SFMTA may decide to discontinue use of the system of book-entry-only transfers through DTC (or a successor securities depository). In that event, Bond certificates will be printed and delivered to DTC.**

**APPENDIX G  
PROPOSED FORMS OF LEGAL OPINION OF CO-BOND COUNSEL**

**[TO COME]**

**Enclosure 3**

**Certificate as to Finality of Preliminary Official Statement**

**SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY REVENUE BONDS  
SERIES 2012A AND SERIES 2012B**

I, Edward Reiskin, Director of Transportation of the San Francisco Municipal Transportation Agency (the "SFMTA"), hereby certify that I am authorized to execute this certificate on behalf of the SFMTA.

I hereby further certify, on behalf of the SFMTA, that the Preliminary Official Statement dated \_\_\_\_\_, 2012 (including the cover page and all appendices thereto, the "Preliminary Official Statement"), relating to the above-referenced bonds (the "Bonds") is deemed to be final as of its date for purposes of Rule 15c2-12 promulgated under the Securities Exchange Act of 1934, as amended ("Rule 15c2-12"), except for information permitted to be omitted therefrom by Rule 15c2-12.

Dated: \_\_\_\_\_, 2012.

**SAN FRANCISCO MUNICIPAL  
TRANSPORTATION AGENCY**

By: \_\_\_\_\_  
Director of Transportation