

# Phase One Racial Equity Action Plan (REAP) Quarterly Updates

Josephine Ayankoya | Racial Equity Officer Tuesday, March 21, 2023

## Agenda

#### Updates on the SFMTA Phase One Racial Equity Action Plan (REAP)

- 1. Progress in 2022
  - 1. Phase One REAP Implementation Updates
  - 2. Centering Racial Equity & REAP Implementation in SFMTA Strategic Plan
- 2. What to Expect in 2023
  - 1. REAP Reports & Workshops
  - 2. Phase One REAP Implementation
- 3. OREB Projects, Programs & MTAB Engagement Opportunities
- 4. Office of Racial Equity & Belonging (OREB) Hiring Updates



Phase One REAP Focus Area	2022 Implementation Updates
Hiring & Recruitment	<ul> <li>Requiring diversity, equity, and/or inclusion questions on all interviews.</li> <li>HR is revamping outreach and recruitment functions.</li> <li>Improving best practices in outreach including SFMTA marketing and strategy at City and community fairs, Handshake &amp; development of Careers Campaign.</li> </ul>
Retention & Promotions	<ul> <li>Recruiter hired in HR, Workforce Development.</li> <li>In-reach communication for staff awareness of openings (outreach, digital boards, emails, LinkedIn).</li> <li>HR building a dashboard to track appointment types.</li> <li>EEO assembles data on employee hourly rates, job codes, step levels, appointment types, and union to identify pay inequities.</li> </ul>
VISIT THE SFMTA WEBSITE FOR MORE UPDATES ON	

IMPLEMENTATION OF THE PHASE ONE REAP.

Phase One REAP Focus Area	2022 Implementation Updates
<b>Discipline &amp; Separation</b>	<ul> <li>EEO and HR leading collection and sharing of discipline data to track disproportionate outcomes.</li> <li>OREB-led meetings to streamline implementation and improve communication needed to implement discipline-related REAP actions.</li> <li>HR Employee Labor Relations will develop updated rules and disciplinary actions across all job types, using Transit Operations recommendations as a starting point.</li> <li>Transit Maintenance of Way and Fleet Maintenance started hosting managements to monitor disciplinary actions of managers.</li> </ul>

VISIT THE SFMTA <u>WEBSITE</u> FOR MORE UPDATES ON IMPLEMENTATION OF THE PHASE ONE REAP.

Phase One REAP Focus Area	2022 Implementation Updates
Diverse & Equitable Leadership	<ul> <li>Directors and Senior Managers developed personalized racial equity action plans documented in Performance Plan and Appraisals (PPAR) in FY 22/23.</li> <li>Supervisors, Managers, Senior Officers and Directors participating in <i>Leadership Lab</i>, racial equity training. The first module focuses on microaggressions.</li> <li>Ombuds Office, HR &amp; EEO trained Senior Management on Respect in the Workplace</li> </ul>
Mobility & Professional Development	<ul> <li>Racial equity training requirements integrated into SFMTA performance plans, as well as mechanism to track performance of staff supporting racial equity efforts.</li> <li>HR mapping resources and processes needed to create an SFMTA Learning Management System supported by sufficient software.</li> </ul>

Phase One REAP Focus Area	2022 Implementation Updates
Organizational Culture of Inclusion and Belonging	<ul> <li>OREB implemented Listening Session Reportback workshops to share staff feedback on inequities with senior management.</li> <li>Hosted needs assessment discussions with existing affinity groups and Human Rights Commission to inform the development of an employee resource group application process &amp; policy.</li> </ul>
Boards & Commissions	<ul> <li>Racial Equity Policy drafted and shared with several groups of staff as well as the Youth Transportation Advisory Board (YTAB) for input.</li> <li>Research conducted to develop Racial Equity Impact Assessment tools and standards which complement the Racial Equity Policy.</li> <li>Dashboard created to track demographics of MTA Board of Directors.</li> </ul>

#### Progress in 2022: Centering Racial Equity & Racial Equity Action Plan (REAP) Implementation in SFMTA Strategic Plan 2021 - 2024

- Leveraged 2021 Listening Session findings to information Internal Values
- Established equity as a core value for both internal and external equity
- Strategic Initiatives including implementation of Phase One REAP commitments



Through Fiscal Year 2024

Adopted by the SFMTA Board of Directors

November 23, 2021



## What to Expect in 2023: Racial Equity Action Plan (REAP) Reports & Workshops

**Quarterly REAP Implementation Reports** 

• March, June, September & December 2023

Year Two SFMTA Progress Reports Due to the Human Rights Commission Office of Racial Equity

• Due May 8, 2023

SFMTA Office of Racial Equity & Belonging will host workshops with REAP Action Leads to plan implementation and support needs for 2023



## Office of Racial Equity & Belonging Projects, Programs & MTAB Engagement Opportunities

- Community Connections | Resource Fairs
  - For staff and community
- Fourth Fridays
  - For implementation & planning of Phase One and Phase Two Racial Equity Action Plans
- Approval of Racial Equity Policy & Rollout of Racial Equity Impact Assessments
- Amplifying outreach & recruitment efforts led by Human Resources
- Promote Safety Equity Initiative education, outreach & communication efforts
- Racial Equity Fleet | Staff Networking Rides

## Office of Racial Equity & Belonging Hiring Updates



## Office of Racial Equity & Belonging Hiring Updates

- 1. Equitable Communication Manager | Benjamin Ibarra
- 2. Equitable Services & Systems Manager | Tracey Lin
- 3. Equitable Workforce & Workplace Manager | Kim-Shree Maufas
- 4. Equity Assistant | Michael Loza
- 5. Equity Engagement Coordinator | Lawrence Festin
- 6. Equitable Services & Systems Assistant | Richard Collins
- 7. Equitable Workforce & Workplace Assistant | Joshua Davis
- 8. Policy, Process & Practice Improvement Manager | Forthcoming
- 9. Equity Information Officer | Forthcoming





# **Thank You**

#### Questions? Email equity@sfmta.com