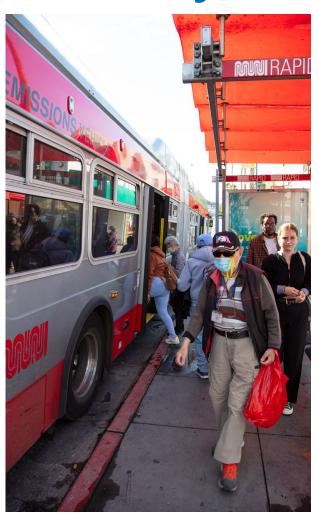


A well-functioning Muni is critical to the Bay Area's economic recovery

- Muni supports the climate, equity and economic recovery goals of the entire region
- Muni carries over half of Bay Area transit riders
- Over 60% of all regional transit trips start or end in San Francisco
- Almost half of all Bay Area interagency transit transfers are to or from Muni

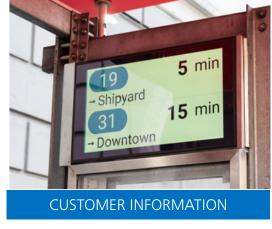
"If we don't have a solvent transit agency, we will never have economic recovery." –Ted Egan, San Francisco's Chief Economist



Investments in Muni service quality are paying off



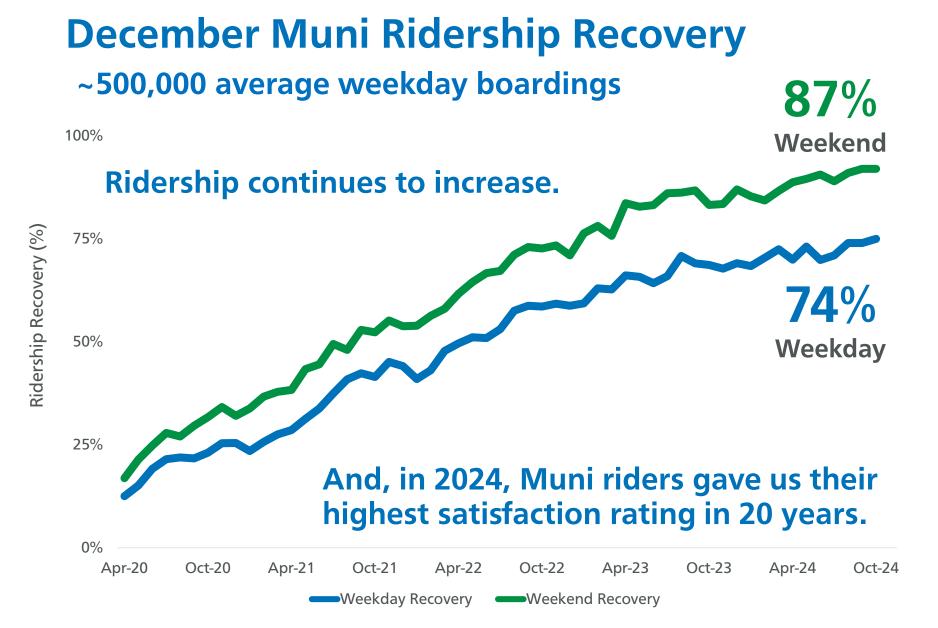






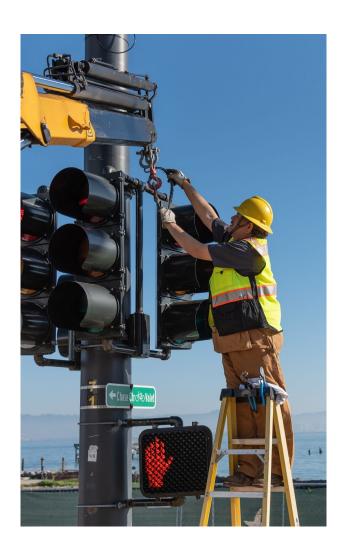






Note: Excludes cable car and streetcar. Recovery baselined against average daily boardings from the same month in calendar year 2019.

Financial Trends



- Revenues are lower than pre-pandemic across the board:
 - Transit use is down
 - Parking use is down
 - General Fund growth is slower than prior decade
- Federal, state and regional relief run out in summer 2026.
- In response, we are reducing spending and planning to cut services. We are working with the Muni Funding Working Group to identify long-term funding solutions.

Our budget challenges



FY25-26 Budget: ~\$50 million need

This budget shortfall starts in July and is why we need to cut Muni service this summer and make other adjustments to programs, services and revenue.

FY26-27 Budget: ~\$320 million need

This budget shortfall starts when federal and state one-time relief funding are exhausted by June 2026.

Why do we have to cut Muni service in the summer of 2025?

- We are facing a budget shortfall of about \$50 million in FY25-26, which starts this July.
- The reason: lower-than-expected transit and parking revenue and lower-than-expected operating transfers from the city's General Fund.
- We are controlling spending and have become more efficient, increased transit fare enforcement and frozen hiring. It's still not enough to close the gap.
- We will not be able to afford to replace transit operators or afford the same level of maintenance and cleaning.
- So, in summer 2025, we'll have to reduce Muni service by ~4%, which costs about \$15 million to provide.



Service cut schedule to address existing budget shortfall

February 4	Service proposal presented to SFMTA Board (info item); public outreach to collect feedback on approaches begins at SFMTA.com/ServiceCuts
February 4 - 25	Public outreach to obtain input on service cut approaches
	Develop service proposal based on input. Public outreach and March 18 Board meeting promotion
March 18	Anticipate SFMTA Board consideration of Title VI analysis for approval and service plan direction
Summer 2025	Implement Summer 2025 Muni Service Plan

Outreach Process: Objectives

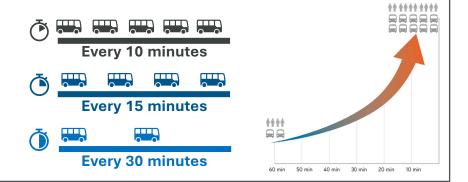
- Outline Muni service cuts that would best align service with available resources.
- Create public awareness of 3 approaches the SFMTA could take for Muni service cuts.
- Collect feedback on each of the approaches.
- Use feedback for a proposal to cut Muni service. (Requires SFMTA Board approval, currently anticipated at March 18, 2025, Board meeting.)
- Maintain public trust by providing significant notice and transparency about service cuts scheduled in summer 2025



Levers For Service Modifications

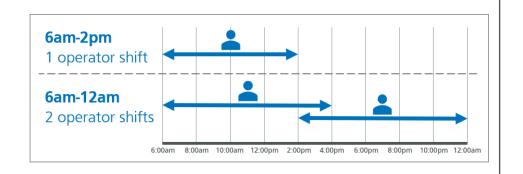
Frequency

- How frequent a bus arrives at a stop
- More Frequency = More \$\$\$



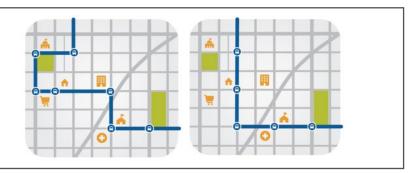
Time Span

- What hour the service starts and stops
- Longer Time Spans = More \$\$\$



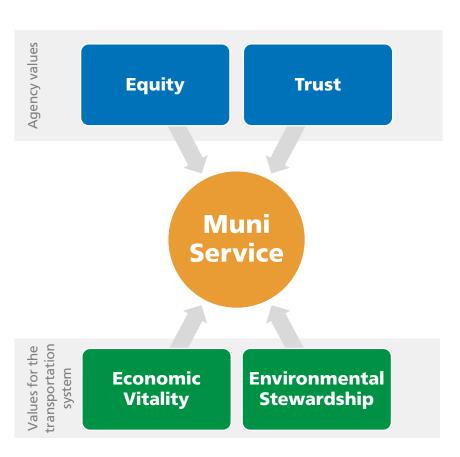
Route Design

- Where the route goes and stops
- More Coverage = More \$\$\$



Muni Service Decision-Making Criteria

- Neighborhoods identified by the Muni Service Equity Strategy
- Service coverage and locations of trip generators
- Access to opportunities
- Ridership demand (crowding) and frequency
- Feedback from customers, operators and policymakers
- Support economic recovery
- Cost per rider



Muni service criteria based on agency values

Muni Service Cut Scenarios

Note: Each scenario aims for a 4% systemwide service cut

Scenario 1: Preserve high ridership routes

 Suspend lower ridership routes where there are parallel options

Scenario 2: Maintain existing connections

 Maintain all connections and coverage by reducing frequency on Rapid corridors and connectors service across the system

Scenario 3: **Prioritize equity** routes

 Prioritize service on Muni Equity routes and access in Muni Equity Neighborhoods by suspending routes and reducing frequencies elsewhere

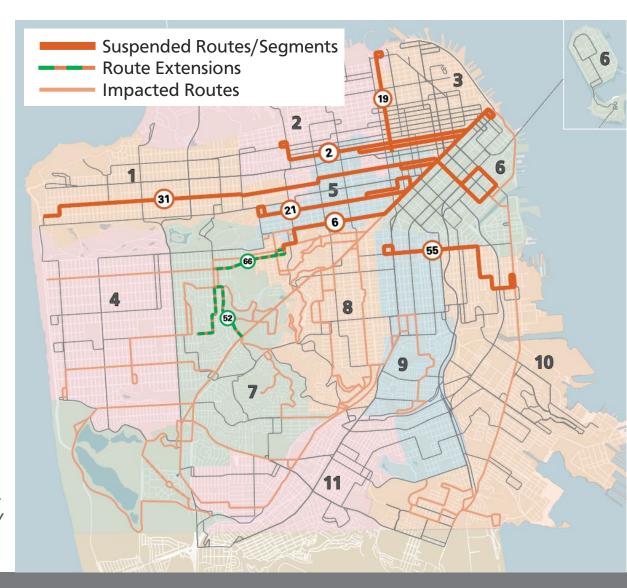
Scenario 1: Preserve high ridership routes

Suspend lower ridership routes where there are parallel options

Proposed Service Changes

- Suspend service (maintain parallel service)
 - **2 Sutter** (1, 38, 38R)
 - 21 Hayes (5, 5R)
 - **31 Balboa** (5, 5R)
 - **55 Dogpatch** (19, 22, 48)
- Route Modifications
 - **19 Polk,** terminate at Geary
 - 6 Haight suspend, but extend 52 Excelsior over Sunset Heights and
 66 Quintara over Parnassus
- **Reduce Time Spans**
 - Metro (J, K, L, M, N, T),
 Reduce to 7 a.m. to 10 p.m.
 (currently 5 a.m. to 12 a.m.)
 Connector Routes
 (35,36,37,52,56,57,58,66,67),
 end service at 7 p.m. (currently)

end at 9 or 10 p.m.)



Scenario 2: Maintain Existing Connections

Maintain all connections and coverage by rebalancing Rapid corridors and Connector service across the system

Proposed Service Changes

- Decrease Connector Frequency
 - 35, 36, 37, 39, 52, 55, 56,
 57, 58, 66, 67
 decrease service to 30-45 min (currently 20-30 min)
- Rebalance Service on Rapid Corridors
 - 5 Fulton, 9 San Bruno,
 28 19th Avenue
 suspend local service
 - 14 Mission, 38 Geary decrease service to every 16 min (currently every 8 min)
 - **5R, 9R, 14R, 28R***increase service to every 8 min (currently every 12 min)

^{*} reverse routing of 28 19th Avenue, 28R 19th Avenue Rapid service. Cover area, stops north of California



Suspended Local Service Impacted Routes 10 11

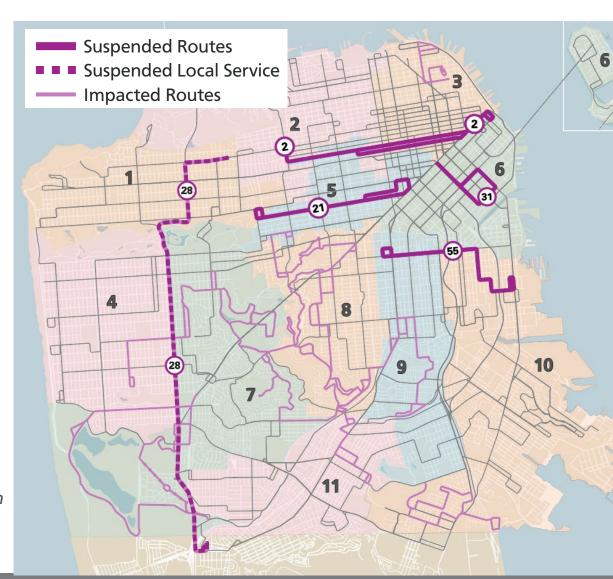
Scenario 3: Prioritize Equity routes

Preserve service on Muni Equity routes and access in Muni Equity Neighborhoods by suspending routes and reducing frequencies elsewhere

Proposed Service Changes

- Suspend service (maintain parallel service)
 - **2 Sutter** (keep 1, 38, 38R)
 - **21 Hayes** (keep 5, 5R)
 - **55 Dogpatch** (19, 22, 48)
- Route Modifications
 - **31 Balboa** *terminate at Civic Center*
- Decrease Connector Frequency
 - 35, 36, 37, 39, 52, 55, 56, 57, 58, 66, 67, decrease service to 30-45 min (currently 20-30 min)
- Rebalance Service on Rapid Corridor
 - **28,** suspend local service
 - **28R***, increase service to 8 min (currently every 12 min)

^{*} reverse routing of 28 19th Avenue, 28R 19th Avenue Rapid service. Cover area, stops north of California



Next Steps

- on the three approaches for service cuts. Materials and feedback form at SFMTA.com/MuniCuts
- For multilingual information and questions: 415.646.2005 or MuniCuts@SFMTA.com
- Return to the Board on March 18 with a report on the public feedback and final proposal for approval.
- Return to the Board on Feb. 18 with a detailed financial update.
- Continue working with the Muni Funding
 Working Group to gain consensus on a package
 of efficiency measures, service cuts and funding
 measures to bridge the FY26-27 budget shortfall.





Scenario 1

Minimize Crowding

Suspended Routes Data

Weekday Route Data Shown from Fall 2024 Schedule

Route	Equity Route	Peak Frequency	Peak Vehicle Demand	Cost Per Rider	Ridership	Alternative Routes
2 Sutter	No	20 min	5	\$6	2,600	1, 38, 38R
6 Parnassus	Yes	20 min	7	\$6	4,900	N, 7, 52*, 66*
21 Hayes	Yes	20 min	3	\$9	1,500	5, 5R
31 Balboa	Yes	20 min	7	\$5	5,500	5, 5R
55 Dogpatch	No	20 min	3	\$7	1,600	19, 22, 48

^{*}extend to cover suspended 6 line

Tradeoffs

- Longer walks to bus stops
- Increase in transfers to destinations

Service Category	Typical Frequency	Average Cost Per Rider
Rapid/Frequent	10 min or less	\$4
Grid	12-30 min	\$6
Connector	30 min	\$18
Specialized	Based on Demand	\$5

Scenario 2

Maintain Existing Connections

Suspended Routes Data

Weekday Route Data Shown from Fall 2024 Schedule

Route	Equity Route	Peak Frequency	Peak Vehicle Demand	Cost Per Rider	Ridership	Alternative Routes
5 Fulton	Yes	12 min	9	\$6	7,700	5R
9 San Bruno	Yes	12 min	12	\$5	10,500	9R
28 19 th Ave	No	12 min	14	\$4	13,500	28R*

^{*} reverse routing of 28 local and rapid service to cover service area north of California

Tradeoffs

- Longer wait times
- More crowded buses
- Increased pass-ups at stops

Service Category	Typical Frequency	Average Cost Per Rider
Rapid/Frequent	10 min or less	\$4
Grid	12-30 min	\$6
Connector	30 min	\$18
Specialized	Based on Demand	\$5

Scenario 3

Preserve Equity Service

Suspended Routes Data

Weekday Route Data Shown from Fall 2024 Schedule

Route	Equity Route	Peak Frequency	Peak Vehicle Demand	Cost Per Rider	Ridership	Alternative Routes
2 Sutter	No	20 min	5	\$6	2,600	1, 38, 38R
21 Hayes	Yes	20 min	3	\$9	1,500	5, 5R
28 19 th Ave	No	12 min	14	\$4	13,500	28R*
55 Dogpatch	No	20 min	3	\$7	1,600	19, 22, 48

^{*} reverse routing of 28 local and rapid service to cover service area north of California

Tradeoffs

- Longer wait times
- Longer walks to bus stops
- Increase in transfers to destinations

Service Category	Typical Frequency	Average Cost Per Rider
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